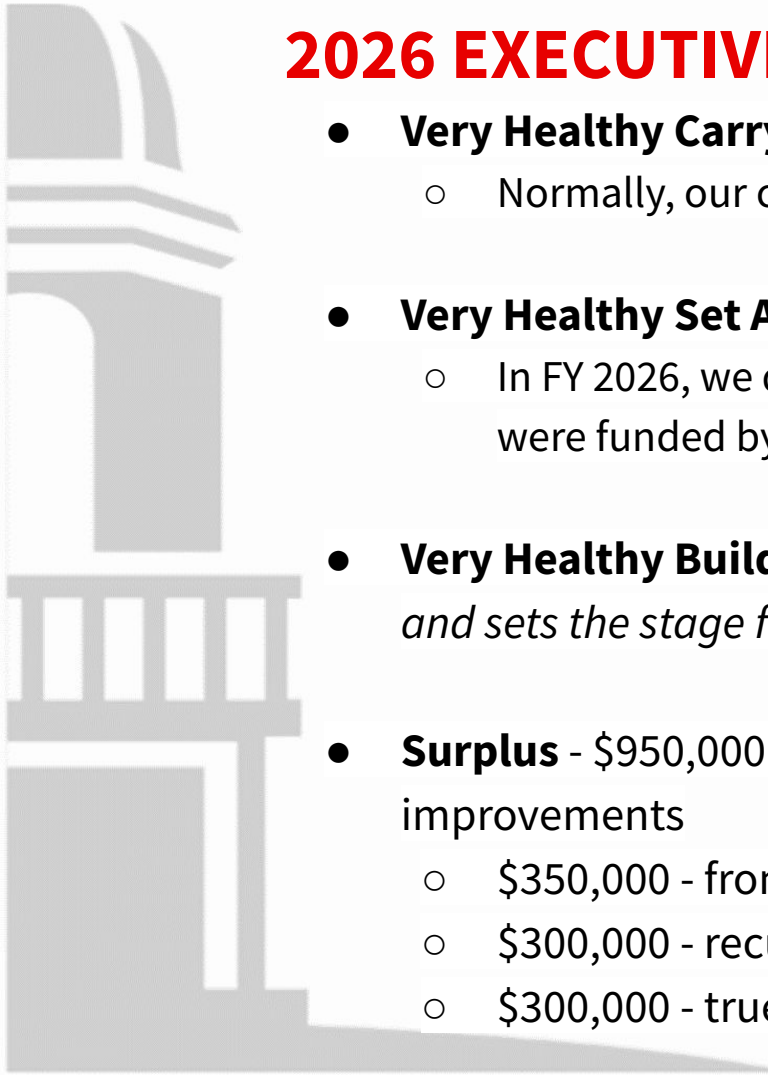


A black and white photograph of a large, multi-story brick building, likely a school. The building features a prominent clock tower on the left side, with a balcony and a pointed roof. The main building has several large windows and a set of stairs leading to an entrance on the right. The sky is cloudy, and there are bushes in the foreground. The text "Beechwood Independent Schools" is overlaid in large, bold, white letters on the right side of the image.

Beechwood Independent Schools

2026 Financial Review



2026 EXECUTIVE SUMMARY

- **Very Healthy Carry (≈\$2.5M)**
 - Normally, our contingency is \$1.5M - \$1.7M
- **Very Healthy Set Asides (\$3.3M)**
 - In FY 2026, we did not use any set asides. All major repairs and purchases were funded by the CFR approved in November and May.
- **Very Healthy Building Fund** - 4 Nickels + Increased PVA (*this pays for debts and sets the stage for any new construction aligned to DFP*)
- **Surplus** - \$950,000 - used to support set aside funding and future district improvements
 - \$350,000 - from the CFRs
 - \$300,000 - recurring cost savings
 - \$300,000 - true surplus

Set Aside Comparison - \$950,000 to add to set asides

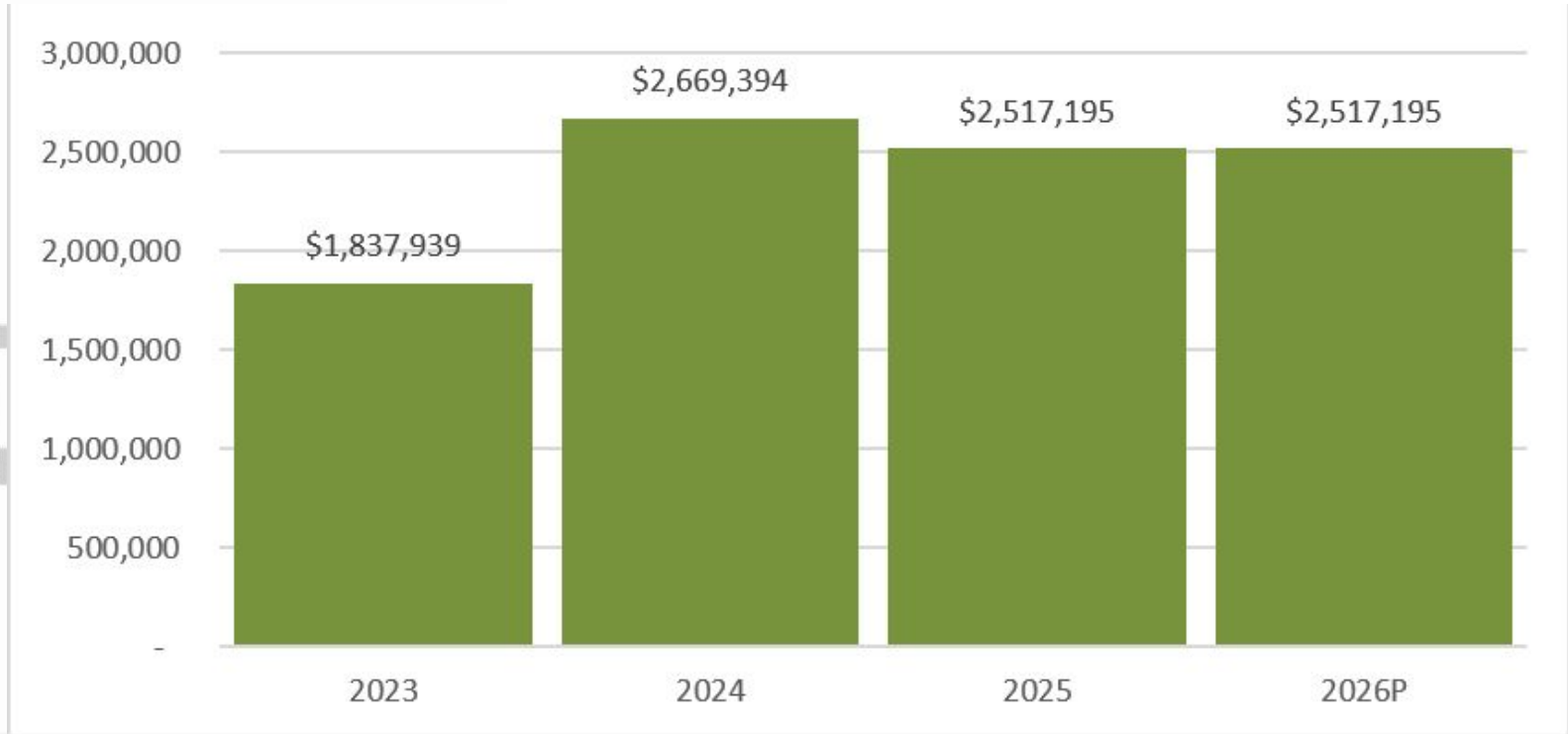
Fund	2026 Ending Balance	Amount Adding for 2027	New Totals
Turf Replacement (add \$50,000 each year) <i>('16 upper, '23 lower)</i>	\$500,000	\$500,000	\$1,000,000
Classroom Technology (add \$50,000 each year)	\$104,139	\$100,000	\$204,139
Vehicle/Equipment Replacement (add \$15,000 each year)	\$180,000	\$15,000	\$195,000
Curriculum Fund (add \$40,000 each year)	\$100,000	\$40,000	\$140,000
Initial Construction Costs (add only if used)	\$200,000	\$0	\$200,000
Potential Maternity Leave - NEW (add \$10,000 each year)	\$0	\$10,000	\$10,000
Food Service - NEW (add \$100,000 each year)	\$0	\$200,000	\$200,000
<i>District Improvement Fund (remaining funds after other set asides)</i>	\$998,436	\$85,000	\$1,083,436



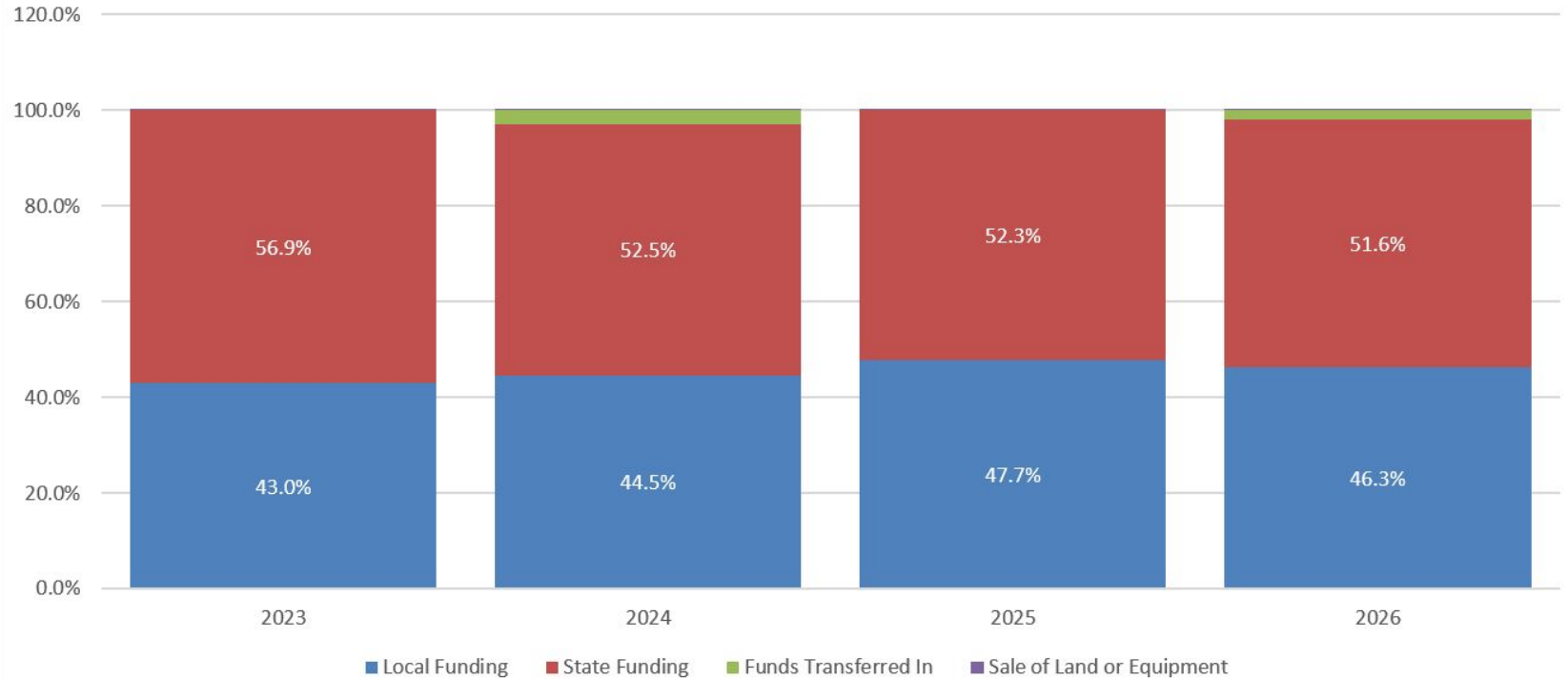
General Fund

General Fund Carry **16.4%** *(state requires 2%)*

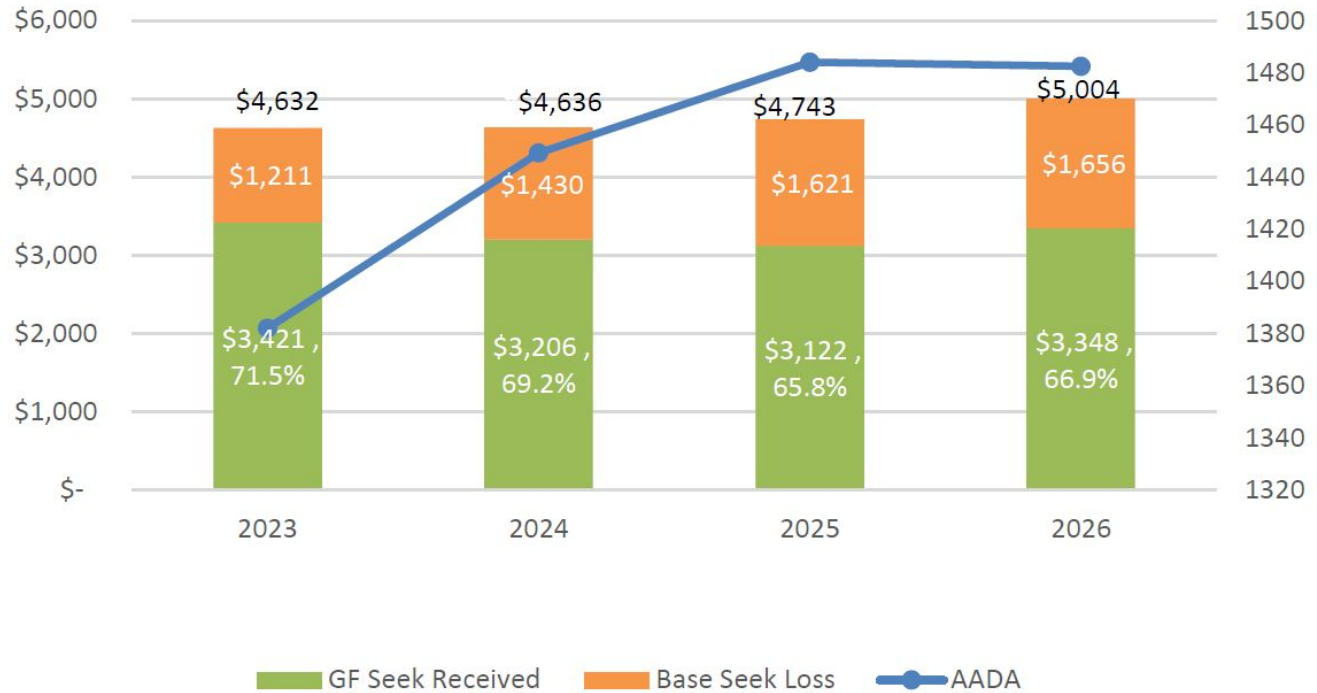
**Chose to keep the carry the exact same as last year and put all surplus (about \$950,000) in set asides since our carry is so healthy*



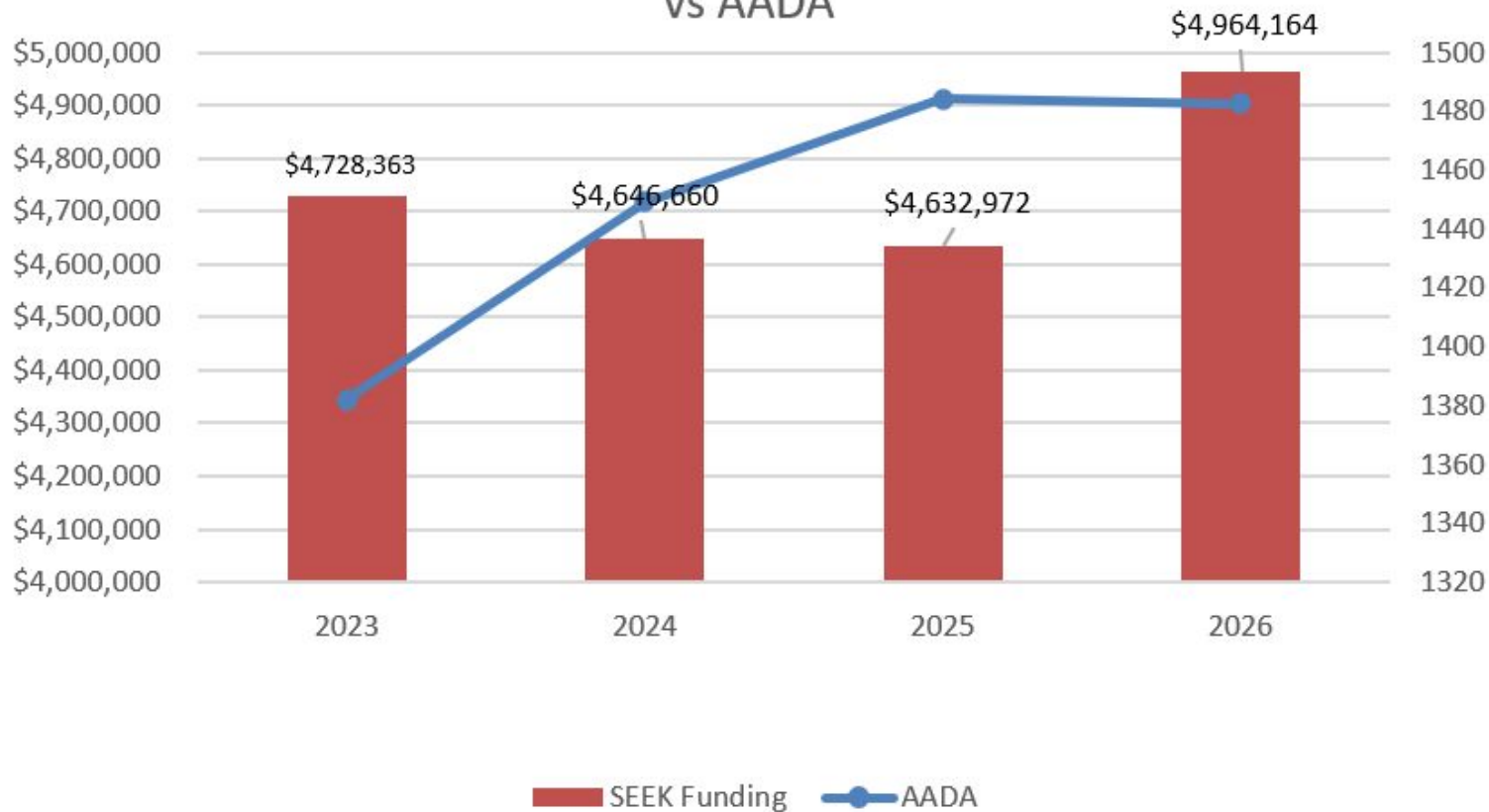
REVENUE BY SOURCE



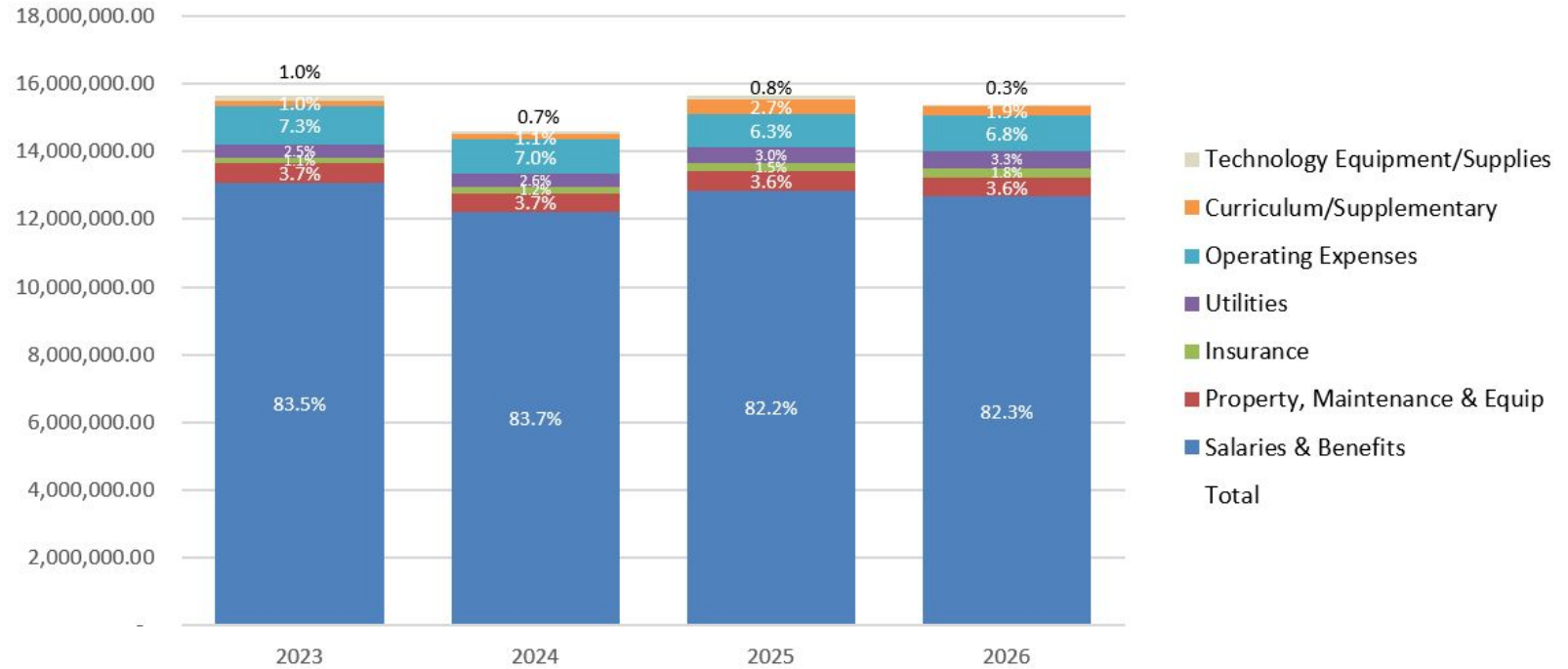
Seek Received (including Exceptional Pop adjustments) per AADA



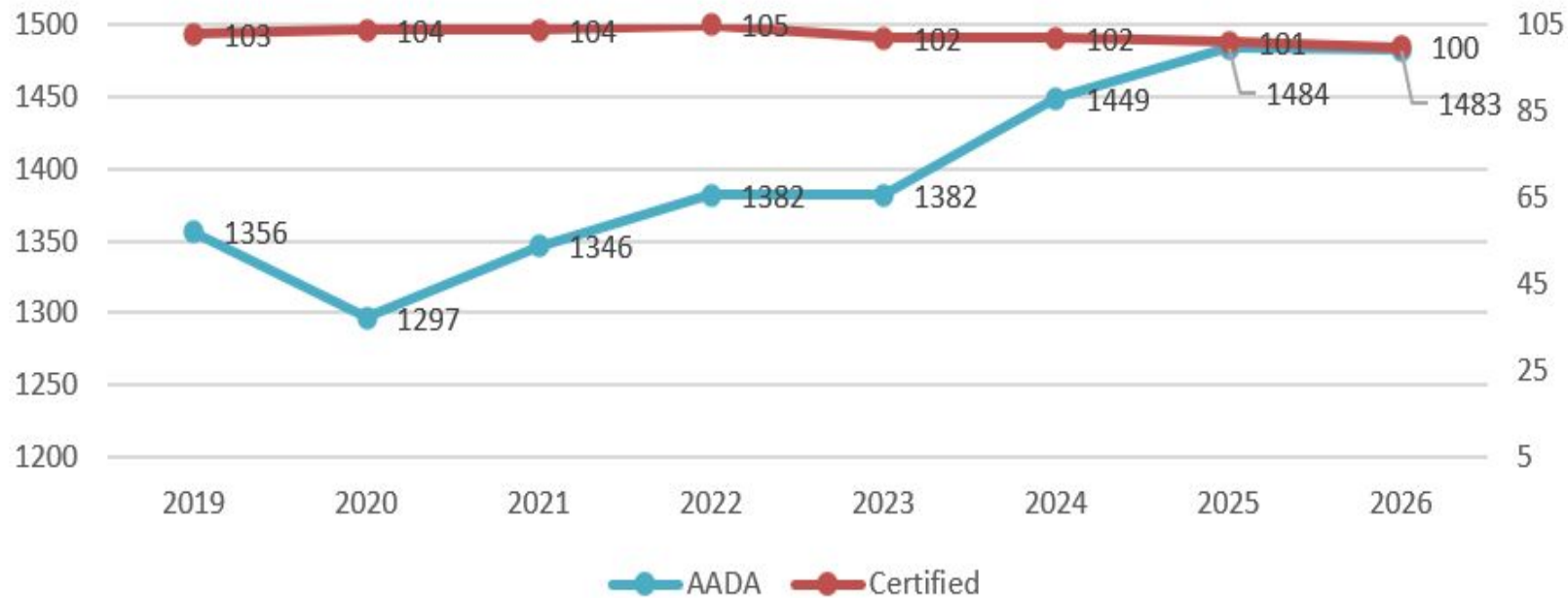
Total Seek Received (including Exceptional Pop adjustments) vs AADA



OPERATING EXPENSE



AADA COMPARED TO CERTIFIED STAFF COUNT

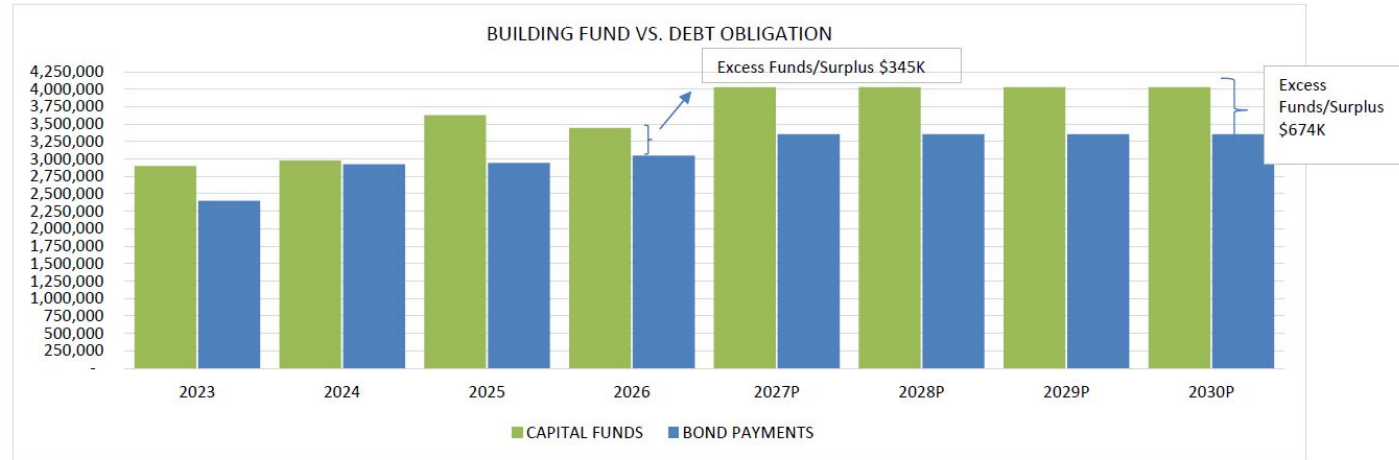
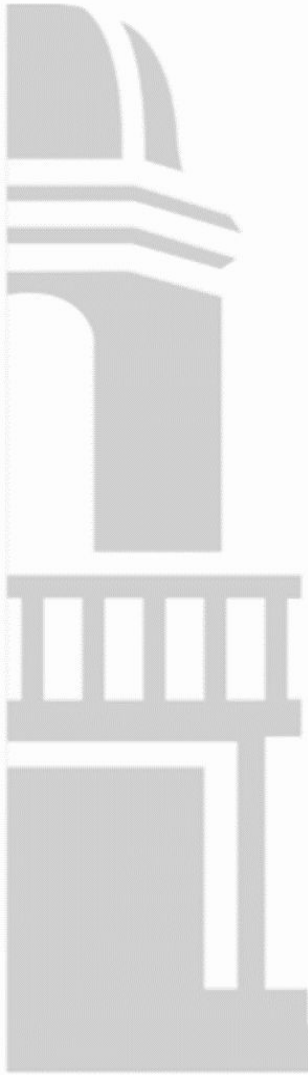


Trend Financials

	2019	2020	2021	2022	2023	2024	2025	2026E	2027 Budget
Recurring Revenue without Carry or Transfers	\$13,864,228	\$14,344,805	\$14,386,444	\$14,977,030	\$16,533,138	\$15,609,608	\$16,392,035	\$16,852,029	\$17,140,632
Operating without contingency or Set Asides	\$13,426,680	\$14,063,215	\$14,186,614	\$14,108,814	\$15,705,308	\$14,723,922	\$15,770,802	\$15,570,689	\$17,140,632
Surplus/ (Deficit)	\$437,548	\$281,590	\$199,830	\$868,216	\$827,830	\$885,686	\$621,233	\$1,281,340 <i>(\$950,000 without prepaid)</i>	\$0
Payroll & Benefits	\$11,367,292	\$11,902,860	\$11,976,764	\$11,993,444	\$13,073,765	\$12,228,783	\$12,852,350	\$12,661,369	\$13,809,336 <i>(likely will be less due to retirements and hiring of lower rank/ year staff)</i>
Property/Cyber Insurance	\$88,104	\$95,102	\$101,817	\$114,094	\$114,141	\$131,717	\$186,369	\$225,648	\$253,500
Utilities	\$308,564	\$280,038	\$297,166	\$356,868	\$376,277	\$357,668	\$453,274	\$528,242	\$531,400
Kets Transfer	\$27,216	\$27,235	\$28,269	\$29,023	\$29,023	\$28,914	\$29,477	\$30,125	\$34,428
Food Service Transfer	\$100,000	\$35,000	\$150,000	\$100,000	\$100,000	\$87,000	\$100,000	\$110,000	\$147,742



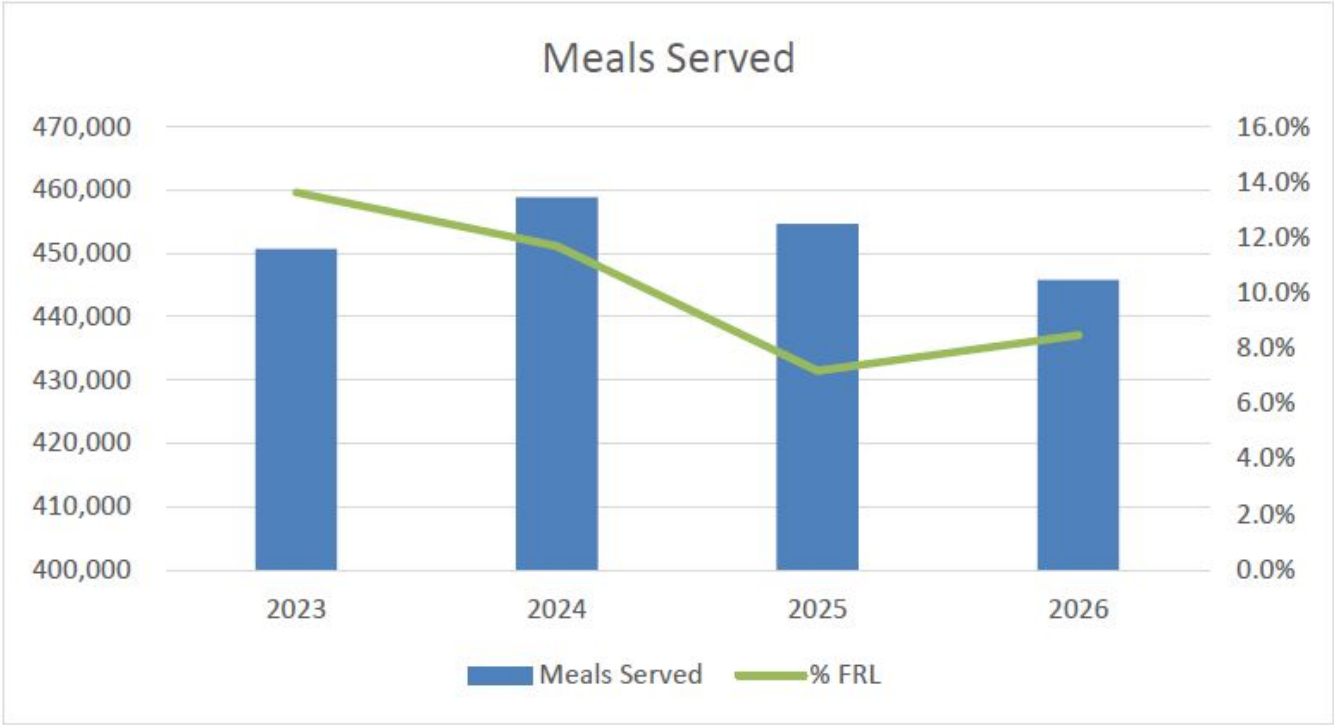
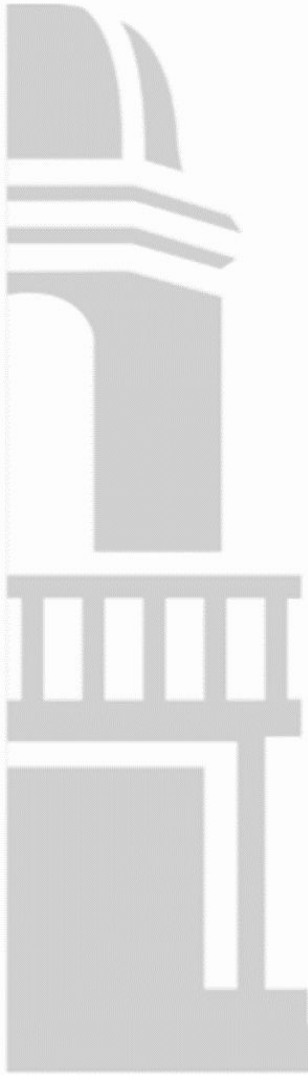
Building Fund (Restricted)



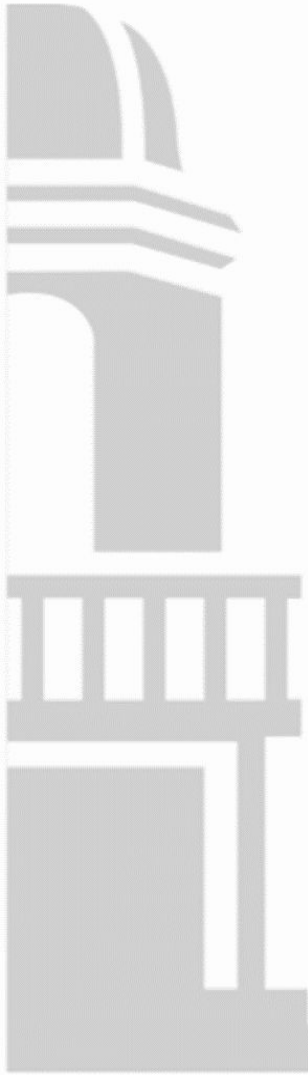
	2023	2024	2025	2026	2027P	2028P	2029P	2030P
CAPITAL FUNDS	\$ 2,898,593	\$ 2,976,903	\$ 3,625,385	\$ 3,444,009	\$ 4,026,508	\$ 4,026,508	\$ 4,026,508	\$ 4,026,508
BOND PAYMENTS	\$ 2,399,931	\$ 2,927,108	\$ 2,943,430	\$ 3,046,105	\$ 3,352,320	\$ 3,354,246	\$ 3,353,508	\$ 3,352,206
CAPITAL FUNDS- LOCAL	\$ 1,541,386	\$ 2,000,395	\$ 2,011,761	\$ 2,052,096	\$ 2,021,836	\$ 2,021,836	\$ 2,021,836	\$ 2,021,836
CAPITAL FUNDS - STATE	\$ 1,357,207	\$ 976,508	\$ 1,613,624	\$ 1,621,813	\$ 2,004,672	\$ 2,004,672	\$ 2,004,672	\$ 2,004,672
CAPITAL FUNDS- LOCAL	53%	67%	55%	56%	50%	50%	50%	50%
CAPITAL FUNDS - STATE	47%	33%	45%	44%	50%	50%	50%	50%



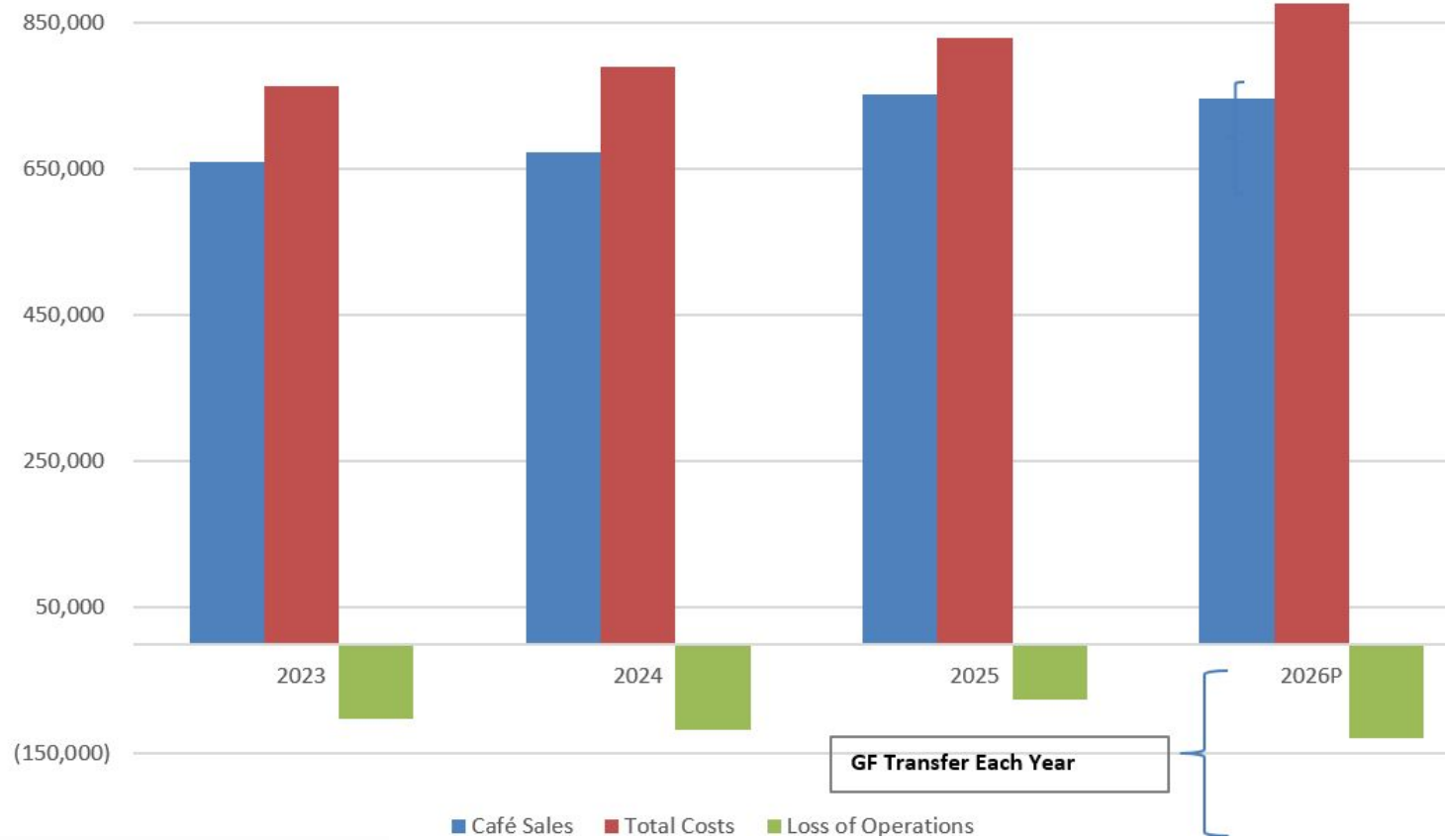
Food Service Fund (Cafeteria)

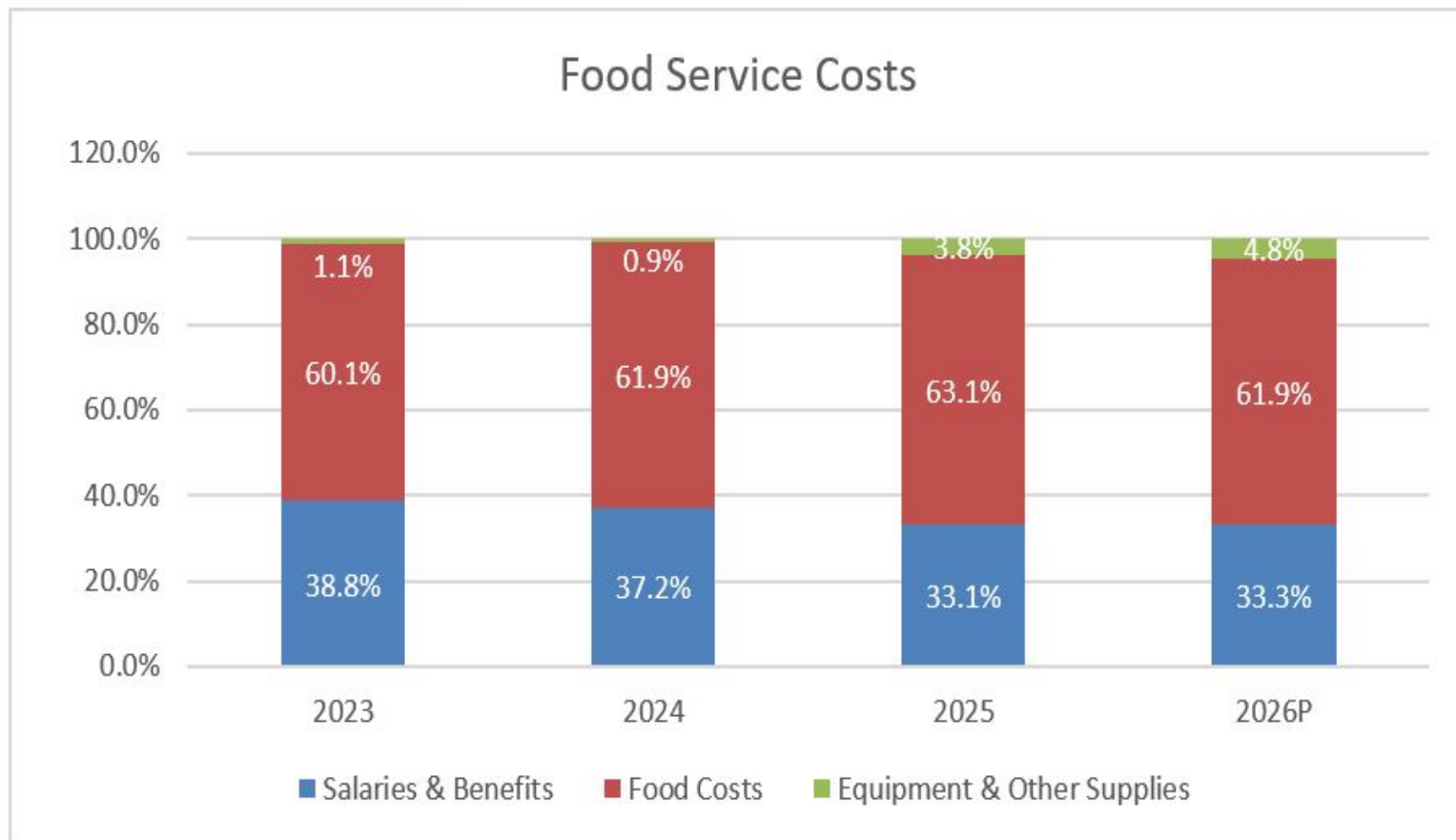
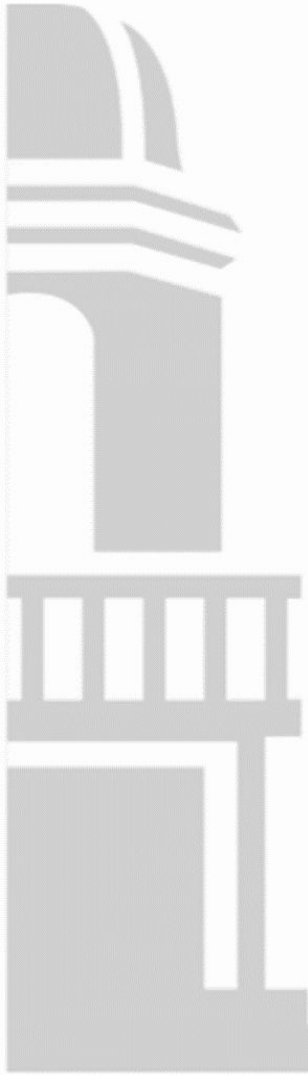


	2023	2024	2025	2026
Meals Served	450,718	458,835	454,631	445,835
FRL Served	61,424	53,625	32,701	37,760
% FRL Meals	13.6%	11.7%	7.2%	8.5%



Food Service Revenue vs. Expense







LOOKING FORWARD

Regional Impact After a Step + 6%

Rank I, 5 Years Experience			Rank I, 10 Years Experience			Rank I, 15 Years Experience			Rank I, 20 Years Experience			Rank I, 25 Years Experience		
District	26-27 Salary	Rank	District	26-27 Salary	Rank	District	26-27 Salary	Rank	District	26-27 Salary	Rank	District	26-27 Salary	Rank
Boone	66,428	1	Fort Thomas	73,957	1	Fort Thomas	79,801	1	Fort Thomas	83,872	1	Kenton	89,884	1
Kenton	65,943	2	Boone	71,528	2	Kenton	77,002	2	Kenton	83,079	2	Fort Thomas	88,150	2
Fort Thomas	62,633	3	Kenton	71,412	3	Boone	76,628	3	Boone	81,729	3	Boone	86,829	3
Walton	60,583	4	Dayton	66,174	4	Ludlow	72,500	4	Ludlow	76,250	4	Erlanger	83,344	4
Campbell	60,503	5	Covington	65,244	5	Covington	70,394	5	Covington	75,936	5	Covington	81,653	5
Bellevue	60,204	6	Campbell	65,182	6	Campbell	70,220	6	Campbell	75,616	6	Campbell	81,493	6
Covington	60,052	7	Walton	64,948	7	Bellevue	69,838	7	Erlanger	75,487	7	Bellevue	81,086	7
Dayton	59,209	8	Bellevue	64,856	8	Dayton	69,726	8	Bellevue	75,268	8	Ludlow	80,500	8
Ludlow	58,750	9	Ludlow	62,500	9	Walton	69,626	9	Walton	74,642	9	Newport	80,357	9
Southgate	57,438	10	Southgate	62,444	10	Erlanger	68,371	10	Dayton	74,455	10	Walton	80,017	10
Newport	56,661	11	Newport	62,017	11	Newport	67,802	11	Newport	73,050	11	Dayton	79,988	11
Erlanger	56,088	12	Erlanger	61,926	12	Southgate	65,249	12	Beechwood	68,993	12	Beechwood	75,817	12
Beechwood	55,762	13	Beechwood	59,204	13	Beechwood	64,462	13	Southgate	67,737	13	Southgate	69,973	13
#6 District - Bellevue			#6 District - Campbell			#6 District - Campbell			#6 District - Campbell			#6 District - Campbell		
Difference between #6 and Beechwood - \$4,442			Difference between #6 and Beechwood - \$5,978			Difference between #6 and Beechwood - \$5,758			Difference between #6 and Beechwood - \$6,623			Difference between #6 and Beechwood - \$5,676		

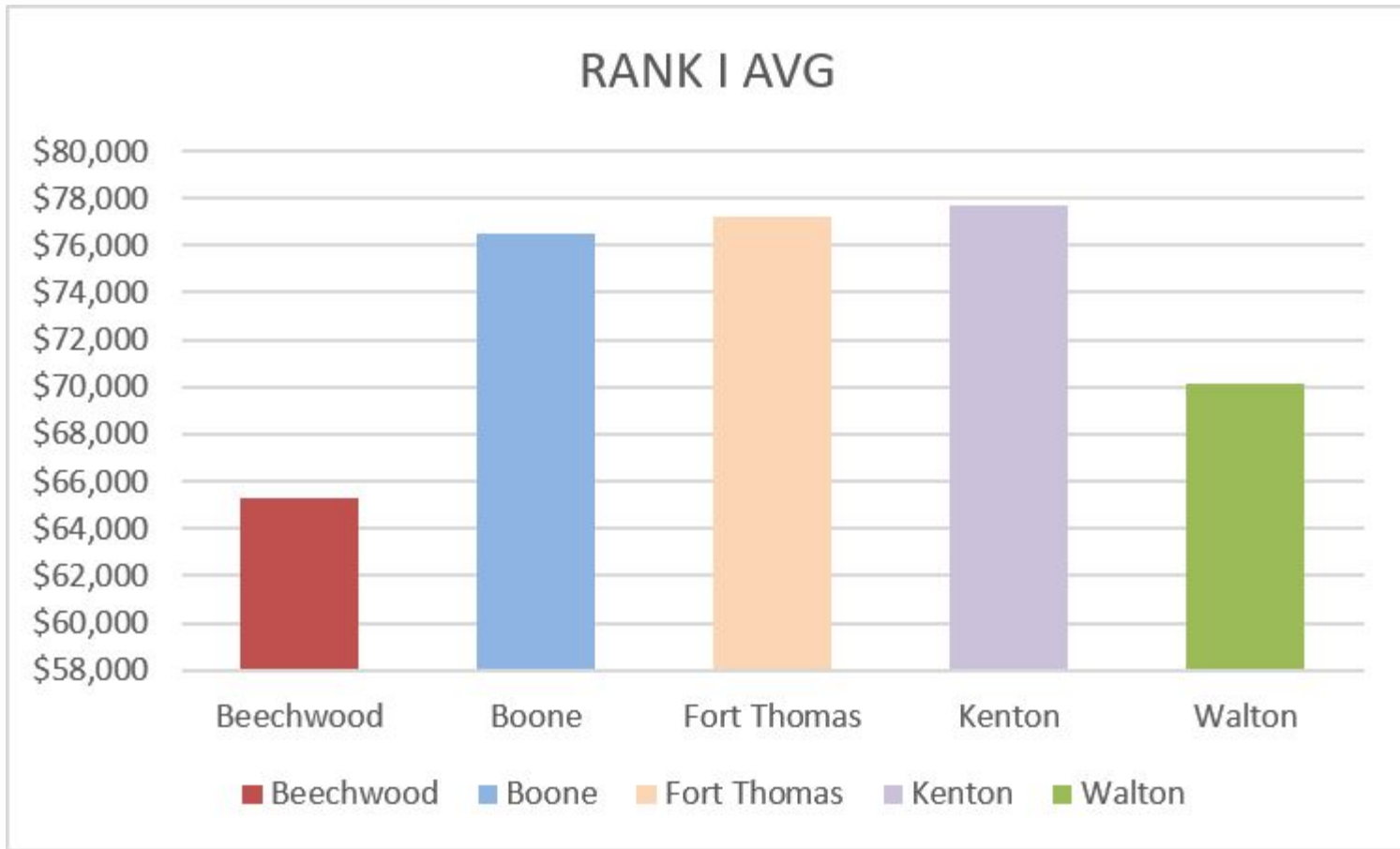
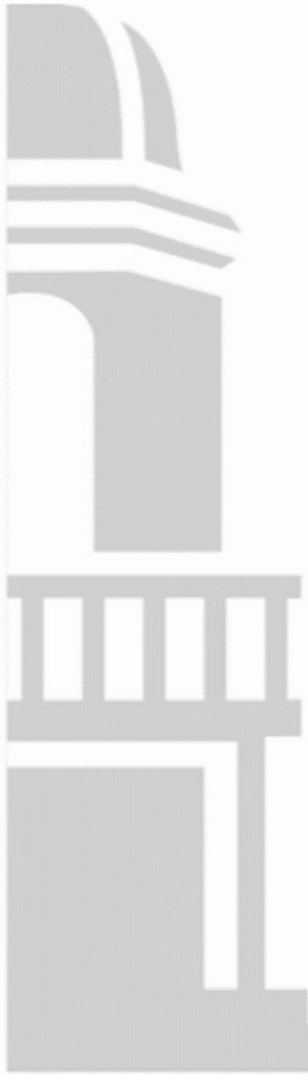
District# 7 + \$4,290
District# 8 + \$3,447

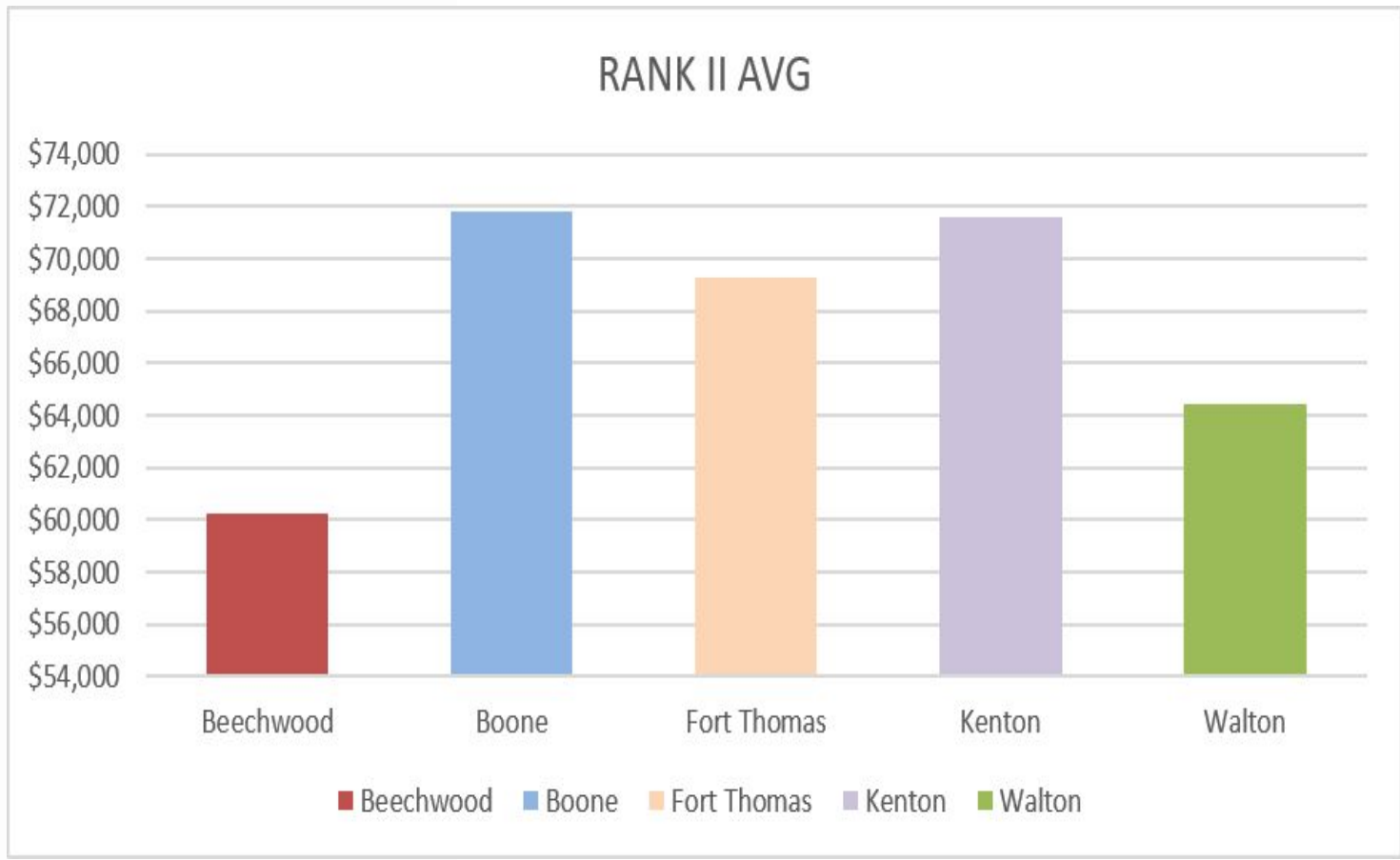
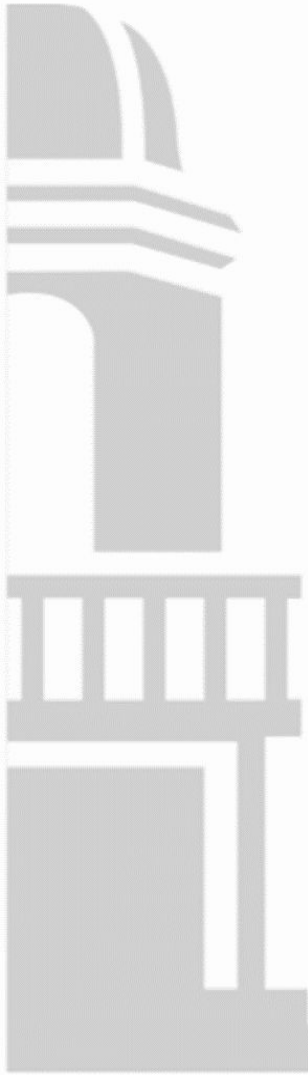
District# 7 + \$5,744
District# 8 + \$5,652

District# 7 + \$5,376
District# 8 + \$5,264

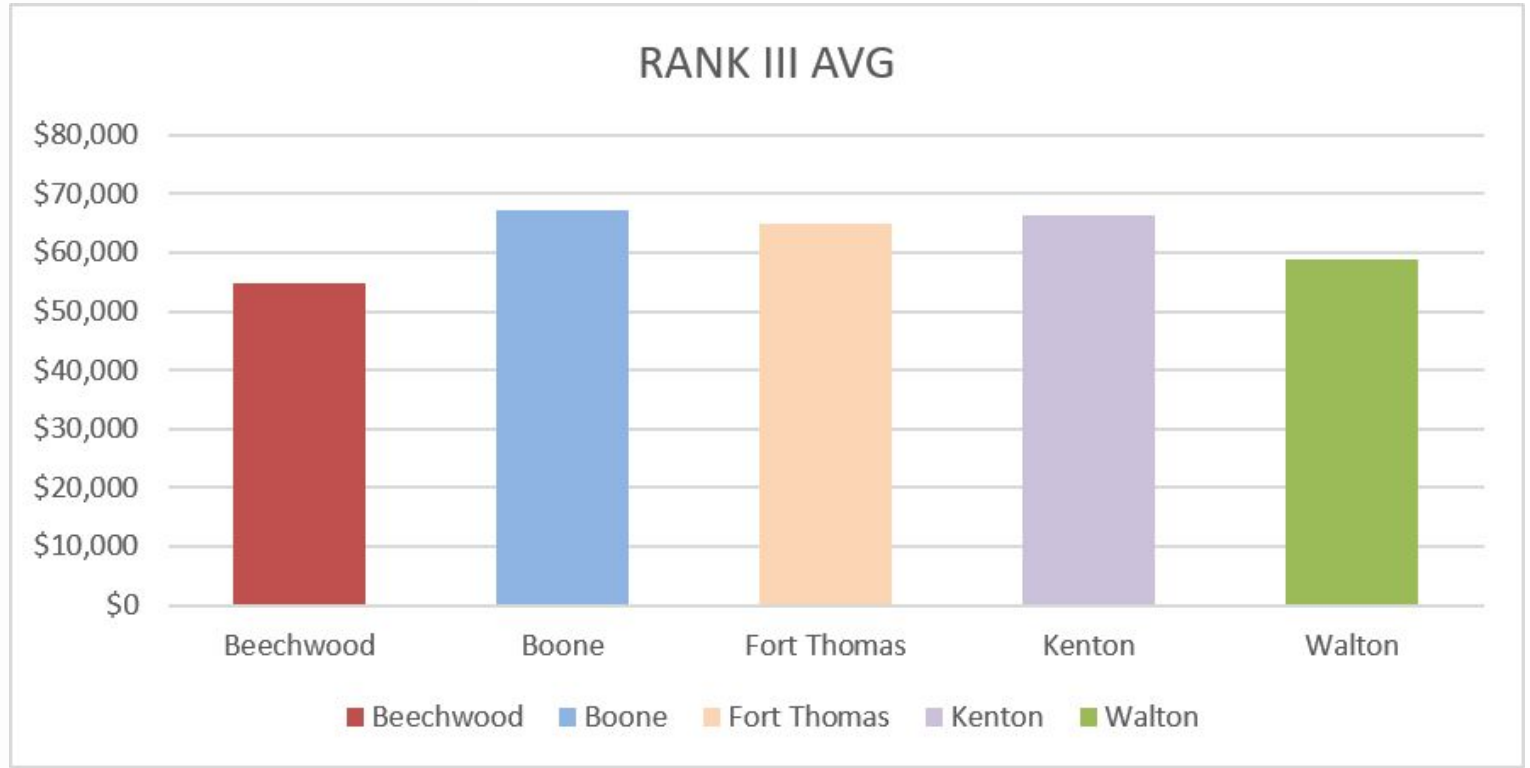
District# 7 + \$6,494
District# 8 + \$6,275

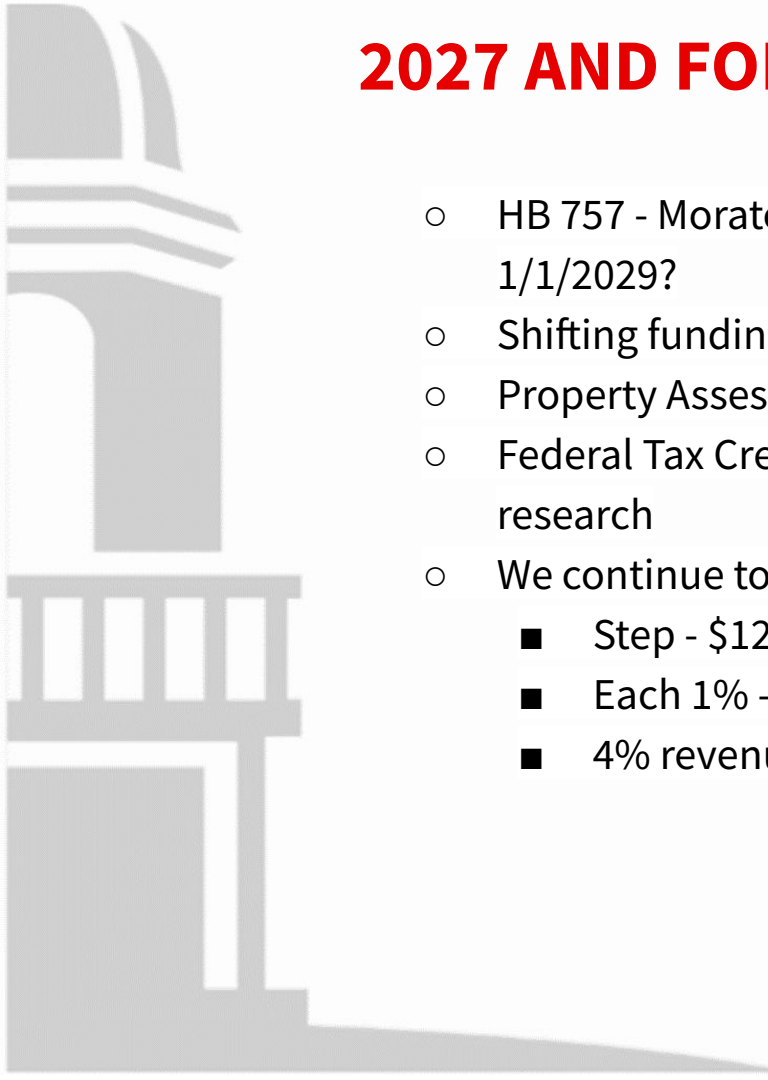
District# 7 + \$5,269
District# 8 + \$4,683





26-27 Salaries





2027 AND FORWARD

- HB 757 - Moratorium on personal property tax rate capped effective 1/1/2029?
- Shifting funding burden from Federal to State/Local taxes
- Property Assessments - notification - April 2027 to start in October 2027
- Federal Tax Credit Scholarship Granting Organization - currently doing research
- We continue to be the lowest paid district in the region
 - Step - \$129,000
 - Each 1% - \$100,000
 - 4% revenue increase - \$336,000 (step + 2%)

**BEECHWOOD SCHOOLS
ESTIMATED TAX REVENUE
2026-2027 -PROJECTION**

		0.89600	0.80000	0.80000	0.84000	
		4%	3%	2%	1%	COMPENSATING
		85.7	84.8	84.0	83.2	82.4
ASSESSMENTS						
REAL ESTATE (F+H Report 3) (I	907,171,926	7,774,101	7,692,818	7,620,244	7,547,670	7,471,468
TANGIBLE (G+I Report 3)	35,582,237	338,231	338,231	338,231	338,231	325,222
MOTOR VEHICLE (L Report 3)	73,573,922	422,314	422,314	422,314	422,314	422,314
TOTAL	1,016,328,085	8,534,645	8,453,363	8,380,789	8,308,215	8,219,004
**..6% Real Estate Only ASSESSMENT INCREASE						
AMOUNT TO BLDG FUND		2,032,656	2,032,656	2,032,656	2,032,656	2,032,656
AMOUNT TO GENERAL FUND		6,501,989	6,420,707	6,348,133	6,275,559	6,186,348
Estimated Change From LY to GF		336,757	255,475	182,901	110,327	21,116
SCHOOL TAXES FOR A \$350,000 HOME		\$2,999.36	\$2,968.00	\$2,940.00	\$2,912.00	2,882.60
Change from Compensating Tax		\$116.76	\$85.40	\$57.40	\$29.40	
SCHOOL TAXES FOR A \$450,000 HOME		\$3,856.32	\$3,816.00	\$3,780.00	\$3,744.00	3,706.20
Change from Compensating Tax		\$150.12	\$109.80	\$73.80	\$37.80	
SCHOOL TAXES FOR A \$550,000 HOME		\$4,713.28	\$4,664.00	\$4,620.00	\$4,576.00	4,529.80
Change from Compensating Tax		\$183.48	\$134.20	\$90.20	\$46.20	
SCHOOL TAXES FOR A \$650,000 HOME		\$5,570.24	\$5,512.00	\$5,460.00	\$5,408.00	5,353.40
Change from Compensating Tax		\$216.84	\$158.60	\$106.60	\$54.60	
SCHOOL TAXES FOR A \$750,000 HOME		\$6,427.20	\$6,360.00	\$6,300.00	\$6,240.00	6,177.00
Change from Compensating Tax		\$250.20	\$183.00	\$123.00	\$63.00	
SCHOOL TAXES FOR A \$850,000 HOME		\$7,284.16	\$7,208.00	\$7,140.00	\$7,072.00	7,000.60
Change from Compensating Tax		\$283.56	\$207.40	\$139.40	\$71.40	
SCHOOL TAXES FOR A \$950,000 HOME		\$8,141.12	\$8,056.00	\$7,980.00	\$7,904.00	7,824.20
Change from Compensating Tax		\$316.92	\$231.80	\$155.80	\$79.80	
SCHOOL TAXES FOR A \$1,050,000 HOME		\$8,998.08	\$8,904.00	\$8,820.00	\$8,736.00	8,647.80
Change from Compensating Tax		\$350.28	\$256.20	\$172.20	\$88.20	