



**Assessment of the  
Transportation Activities of August 9, 2023  
Phase 1 Report**

March 26, 2024

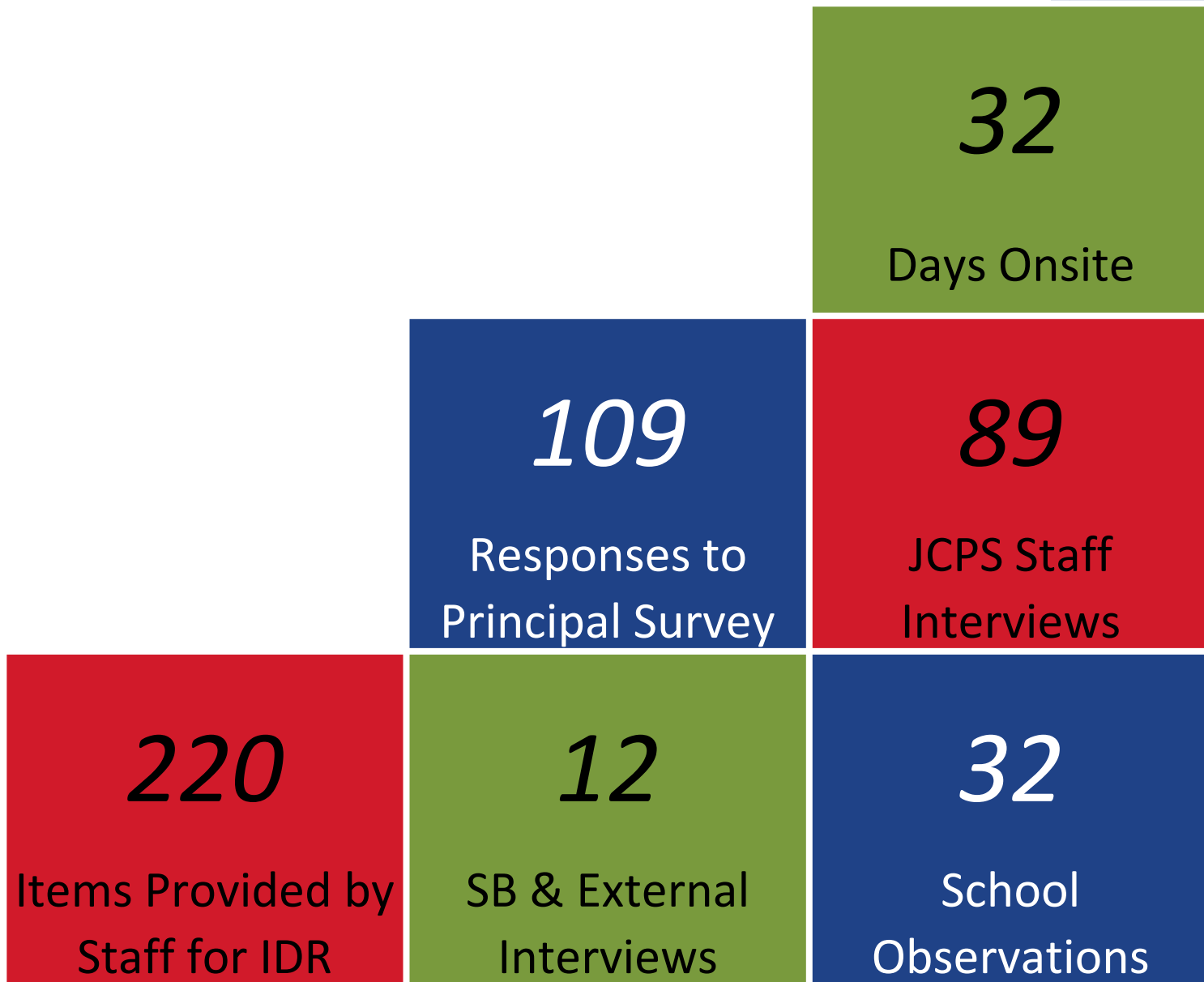


# Assessment Objectives

- *Perform a comprehensive analysis of the Incident*
- *Identify and assess the conditions that gave rise to the Incident*
- *Provide recommendations to address the conditions that gave rise to the Incident*

# Team





# Conclusions



# Conclusions – School Choice

- **Planning leading up to SCI passage did not adequately consider transportation.**

# Conclusions – Start Times

- **Communications with vendor around school start time planning parameters left out important considerations.**

**In some cases, there was clearly miscommunication.**

# Conclusions – Routing Optimization

- **The timeline was inadequate.**
- **The vendor provided few specifics as work progressed.**
- **The vendor's solution had myriad problems.**



# Conclusions – Purchasing & Contracting

- **Contract management was lacking.**
- **Sole sourcing was done with little research.**

# Conclusions – Cross-Areas

- **The transportation department was not part of initiative planning.**
- **Insufficient information was shared with the school board during planning.**

# Relevant Conditions

- **Little active project management**
- **Poor communications systems**

# Questions?



**Thank you!**

