## Presentation to Oldham County Schools

## November 28, 2023

(1)


## Discussion Topics

## Financial/Economic Analysis

2 Outstanding Debt Profile and Current Bonding Analysis

3 Capital Planning Analysis

Financial/Economic Analysis

## Oldham County is a Bright Light in the Commonwealth

Strong school district drives families to buy homes in Oldham County

BY AMBER SMITH I KENTUCKY
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Many families with school-aged children are searching for homes in Oldham County, citing the school district as a major factor driving them to want to move there.

## - Spectrum News

## FAST FACTS:

- Wealthiest county in Kentucky (measured by median family income)
- $\quad 2^{\text {nd }}$ most educated county in Kentucky (43\% of population with Bachelor's or higher)
- $\mathbf{1 2}^{\text {th }}$ largest county in Kentucky (2022 population estimates)
- Historic income levels well above the State and national average
- Best school district in Kentucky with over 10,000 students Niche.com
mancoum
PEAG अEKS

BUCKNER<br>LEMENTARY SCHOOL

CAMDEN STATION
0.0 ELEMENTARY SCHOOL
CENTERFIELD
LEMENTARY SCHOOL

CRESTWOOD
ELEMENTARY SCHOOL

HARMONY
14, ELEMENTARY SCHOOL
KENWOOD STATION
ELEMENTARY SCHOOL

EAST OLDHAM
MIDDLE SCHOOL


LOCUST GROVE
R OLDHAM COUNTY

LAGRANGE
ELEMENTARY SCHOOL

SOUTH OLDHAM
,


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## Oldham County has a Strong Tax Base with Growing Population

- Total Property Assessments total over $\$ 9$ billion for 2024 (doubled since 2005 - $\$ 4.4$ billion)
- 5 -year average growth (2020-2024) is $5.5 \%$

| FY | \% Change | FY | \% Change |
| :---: | :---: | :---: | :---: |
| 2005 | $8.6 \%$ | 2015 | $2.1 \%$ |
| 2006 | $11.5 \%$ | 2016 | $1.9 \%$ |
| 2007 | $12.0 \%$ | 2017 | $2.4 \%$ |
| 2008 | $8.2 \%$ | 2018 | $4.8 \%$ |
| 2009 | $6.0 \%$ | 2019 | $4.5 \%$ |
| 2010 | $1.0 \%$ | 2020 | $5.4 \%$ |
| 2011 | $0.8 \%$ | 2021 | $3.6 \%$ |
| 2012 | $-0.9 \%$ | 2022 | $4.5 \%$ |
| 2013 | $0.1 \%$ | 2023 | $6.0 \%$ |
| 2014 | $-1.3 \%$ | 2024 | $8.1 \%$ |

- Population projected to increase from $\approx 70,000$ current inhabitants to over 90,000 by 2035
- Number 1 in the Commonwealth for median household income
- Far outpaces the National and State averages
- Moody's scores communities with resident incomes $\geq 120 \%$ in the Aaa-rating category; Oldham's $\approx 180 \%$
- $38^{\text {th }}$ wealthiest county in America by MHI

TOTAL PROPERTY ASSESSMENT


MEDIAN HOUSEHOLD INCOME


## History of Steady Enrollment

AADA

- Moody's looks at a 3-year enrollment trend
- Full funding kindergarten began in FY 2022
- FY 2024's State funding will be based on 2023's ADA
- According to the Kentucky State Data Center, Oldham County is one of the 40 Kentucky Counties expected to grow in population



## Projected Change in Total Population

2015-2040


- $10^{\text {th }}$ fastest-growing county in the
Commonwealth over the past decade
- +15\% population change for the period 2010-2020


## Healthy and Growing Fund Balances Provide Opportunities in the Future



## Financial operations: strong financial position expected to remain stable

"The financial position is strong and will remain stable given the district's prudent budgeting and willingness to implement increases in the tax levy to support operations and capital projects."
-Moody's Investors Service
(April 2023, using FY 2022 financials)

## Excess Building and Capital Outlay

## Funds:

- Pay off existing debt
- Cash funding projects


## When assessing total fund balance,

 Moody's sums:- Building Fund
- Capital Outlay Fund
- Debt Service Fund
- General Fund


## OCS Outpaces its Kentucky Peers Solidly in AA Rating Category

Aa2 (Issuer)/ Aa3 (Bonds) K-12 Peers

|  | OLDHAM | HARDIN | SCOTT | KENTON | WARREN | Aa MEDIAN (2021) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Population | 68,685 | 90,166 | 55,961 | 104,694 | 97,740 | 31,619 |
| Total Assessment | \$9.1 billion | \$8.6 billion | \$7.6 billion | \$12.3 billion | \$12.9 billion | \$3.9 billion |
| Prior Year AADA | 11,511 | 13,051 | 9,056 | 12,949 | 16,116 | 4,288 |
| Resident Income | 173\% | 104\% | 115\% | 125\% | 101\% | 120\% |
| Operating Revenue (\$000) | 149,016 | 158,389 | 107,551 | 158,484 | 167,526 | 71,385 |
| Available Fund Balance (\$000) | 35,827 | 24,805 | 12,944 | 28,274 | 26,042 | 18,076 |
| Available Fund Balance Ratio | 24\% | 16\% | 16\% | 18\% | 16\% | 27\% |
| Long-Term Liabilities Ratio | 194\% | 316\% | 285\% | 273\% | 225\% | 317\% |
| Outstanding Long-term Bonds | \$129 Million | \$208 Million | \$171 Million | \$219 Million | \$191 Million | n/a |

- Moody's Credit Challenges from April 2023:
- Temporary pandemic driven enrollment decline
- Slightly below average reserves compared to similarly rated peers


## Outstanding Debt Profile and Current Bonding Analysis

## Constantly Monitoring Outstanding Debt For Refinancing and/or Prepayment Opportunities

| SERIES | PURPOSE | ORIGINAL PRINCIPAL | OUTSTANDING PRINCIPAL* | COUPONS ON OUTSTANDING PRINCIPAL | FIRST OPTIONAL REDEMPTION/ PREPAYMENT DATE | PAYMENT DATES | FINAL MATURITY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 REF | Advance refund Series 2004 Bonds; SFCC pays $\approx 2.8 \%{ }^{(1)}$ | \$17,820,000 | \$1,885,000 | 2.00\% | non-callable | May: P+I; Nov: I | 05/01/2024 |
| 2013 | Fund renovations to Oldham County Middle School | 10,360,000 | 5,570,000 | 3.875\% | 08/01/2023 | August: P+I; Feb: I | 08/01/2033 |
| 2015 | Fund renovations to South Oldham MS; SFCC pays $2.5 \%$ | 18,465,000 | 18,170,000 | 2.50\%-4.00\% | 03/01/2025 | March: P+I, Sept: I | 03/01/2035 |
| 2016 | Fund renovations to Arvin Education Center | 15,565,000 | 14,160,000 | 2.00\%-4.00\% | 10/01/2025 | Oct: P+l; April: I | 10/01/2036 |
| 2016 REF | Advance refund Series 2007 Bonds ${ }^{(2)}$ | 28,965,000 | 23,975,000 | 5.00\% | non-callable | June: P+I, Dec: I | 06/01/2027 |
| 2016B REF | Advance refund 2nd Series of 2007 Bonds; SFCC pays $\approx 0.5 \%{ }^{(3)}$ | 33,485,000 | 18,830,000 | 3.00\%-4.00\% | non-callable | Sept: P+I; March: I | 09/01/2027 |
| 2018 | Fund renovations/addition to Camden Station ES | 13,740,000 | 11,035,000 | 3.00\%-3.50\% | 09/01/2026 | Sept: P+I; March: I | 09/01/2038 |
| 2020 REF | Advance refund Series 2011 Bonds ${ }^{(4)}$ | 1,960,000 | 1,640,000 | 1.00\%-1.50\% | 02/01/2031 | Feb: P+I, Aug: I | 02/01/2031 |
| 2021 REF | Advance refund Series 2012 Bonds ${ }^{(5)}$ | 6,700,000 | 6,560,000 | 1.50\% | 09/01/2029 | Sept: P+I; March: I | 09/01/2032 |
| 2021 | Fund renovations to Buckner ES and East Oldham MS | 8,800,000 | 8,065,000 | 2.00\% | 10/01/2029 | Oct: P+l; April: I | 10/01/2041 |
| 2023 | Fund athletic improvements at Oldham County, North Oldham County and South Oldham County High Schools | 12,755,000 | 12,755,000 | 4.00\% | 05/01/2031 | May: P+I; Nov: I | 05/01/2042 |
|  |  | \$168,615,000 | \$122,645,000 |  |  |  |  |

*Outstanding Principal as of December 1, 2023; paid final payment on 2012B Refunding on October 1, 2023
(1) Series 2004 Bonds funded the construction of Kenwood Station Elementary and North Elementary
(2) Series 2007 Bonds funded additions/renovations at Oldham County HS and construction of new Locust Grove ES
(3) 2nd Series of 2007 Bonds funded addition/renovations to North Oldham HS and demolition of existing building and construction of new Crestwood ES
(4) Series 2011 Bonds funded renovations at the bus compound/annex
(5) Series 2012 Bonds funded construction of Centerfield Elementary

## Amortization of Principal is Vital to Protecting Bonding Capacity and Minimizing Interest Expense

| FY | $\begin{gathered} 2012 \\ \text { REF } \end{gathered}$ | $\begin{gathered} \text { 2012B } \\ \text { REF } \end{gathered}$ | 2013 | 2015 | 2016 | $\begin{gathered} 2016 \\ \text { REF } \end{gathered}$ | $\begin{gathered} \text { 2016B } \\ \text { REF } \end{gathered}$ | 2018 | $\begin{gathered} 2020 \\ \text { REF } \end{gathered}$ | $\begin{gathered} 2021 \\ \text { REF } \end{gathered}$ | 2021 | 2023 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2024 | \$1,868,917 | \$4,508,895 | \$463,421 | \$635,971 | \$678,650 | \$1,888,750 | \$2,945,888 | \$933,644 | \$122,450 | \$178,708 | \$535,000 | \$2,497,445 | \$17,257,739 |
| 2025 |  |  | 168,055 | 629,471 | 676,850 | 8,579,250 | 2,943,914 | 931,469 | 116,450 | 177,658 | 532,550 | 485,200 | 15,240,867 |
| 2026 |  |  | 168,116 | 638,041 | 674,650 | 8,553,500 | 2,967,536 | 928,844 | 110,500 | 186,533 | 534,950 | 478,000 | 15,240,670 |
| 2027 |  |  | 167,981 | 646,253 | 680,200 | 8,515,500 | 3,004,107 | 930,694 | 104,600 | 185,333 | 532,200 | 471,000 | 15,237,868 |
| 2028 |  |  | 167,652 | 644,003 | 426,200 |  | 11,910,145 | 887,619 | 93,750 | 184,133 | 524,400 | 549,200 | 15,387,102 |
| 2029 |  |  | 549,575 | 2,751,753 | 1,642,400 |  |  | 943,794 | 417,925 | 1,269,720 | 536,400 | 829,200 | 8,940,767 |
| 2030 |  |  | 548,456 | 2,761,203 | 1,620,431 |  |  | 943,116 | 411,925 | 1,276,908 | 533,150 | 842,800 | 8,937,989 |
| 2031 |  |  | 546,563 | 2,740,578 | 1,596,719 |  |  | 946,319 | 400,925 | 1,292,719 | 534,750 | 835,200 | 8,893,773 |
| 2032 |  |  | 916,531 | 2,690,503 | 1,572,075 |  |  | 943,819 |  | 1,346,068 | 536,150 | 837,200 | 8,842,346 |
| 2033 |  |  | 922,878 | 2,609,616 | 1,555,538 |  |  | 945,144 |  | 1,342,303 | 532,400 | 848,400 | 8,756,279 |
| 2034 |  |  | 1,281,904 | 3,085,978 | 1,528,675 |  |  | 944,713 |  |  | 533,500 | 863,400 | 8,238,170 |
| 2035 |  |  |  | 3,638,610 | 1,692,300 |  |  | 942,463 |  |  | 534,400 | 902,000 | 7,709,773 |
| 2036 |  |  |  |  | 1,662,325 |  |  | 943,763 |  |  | 535,100 | 1,083,200 | 4,224,388 |
| 2037 |  |  |  |  | 1,811,775 |  |  | 944,013 |  |  | 535,600 | 931,200 | 4,222,588 |
| 2038 |  |  |  |  |  |  |  | 943,213 |  |  | 535,900 | 1,079,000 | 2,558,113 |
| 2039 |  |  |  |  |  |  |  | 946,275 |  |  | 531,050 | 1,079,800 | 2,557,125 |
| 2040 |  |  |  |  |  |  |  |  |  |  | 531,050 | 1,149,200 | 1,680,250 |
| 2041 |  |  |  |  |  |  |  |  |  |  | 535,800 | 1,144,400 | 1,680,200 |
| 2042 |  |  |  |  |  |  |  |  |  |  | 535,300 | 1,903,200 | 2,438,500 |

TOTAL $\$ 1,868,917 \quad \$ 4,508,895 \quad \$ 5,901,132 \quad \$ 23,471,980 \quad \$ 17,818,788 \quad \$ 27,537,000 \quad \$ 23,771,590 \quad \$ 14,998,902 \quad \$ 1,778,525 \quad \$ 7,440,079 \quad \$ 10,139,650 \quad \$ 18,809,045 \$ 158,044,503$

Very Healthy Amount of Restricted Funds Available for Bonding Capacity

|  | FY 2024 | FY 2025 (est.) |
| :--- | :---: | :---: |
| ASSESSMENT | $\mathbf{\$ 9 , 0 9 2 , 5 8 8 , 1 8 1}$ | $\mathbf{\$ 9 , 4 5 6 , 2 9 1 , 7 0 8}$ |
| PRIOR YEAR AADA PLUS GROWTH | $\mathbf{1 1 , 5 1 0 , 9 8 4}$ | $\mathbf{1 1 , 5 1 0 , 9 8 4}$ |
| FSPK EQUALIZATION PER AADA | $\mathbf{\$ 5 0 8 , 0 0}$ | $\mathbf{\$ 6 0 5 , 5 0}$ |
| State Capital Outlay at 80\% | $\$ 920,879$ | $\$ 920,879$ |
| Local FSPK Nickel | $4,546,294$ | $4,728,146$ |
| Local Original Growth Nickel | $4,546,294$ | $4,728,146$ |
| Local Equalized Growth Nickel | $4,546,294$ | $4,728,146$ |
| Local Recallable Nickel | $4,546,294$ | $4,728,146$ |
| State Equalization of FSPK | $1,301,286$ | $2,241,755$ |
| State Equalization of Original Growth | $1,301,286$ | $2,241,755$ |
| State Equalization of Eq. Growth | $1,301,286$ | $2,241,755$ |
| State Equalization of Recallable | $1,301,286$ | $2,241,755$ |
| Total Restricted Funds Available for Debt Service | $\$ 24,311,198$ | $\$ 28,800,482$ |
| SFCC Offer of Assistance (2016 Offer) | 5,245 | 5,245 |

TOTAL RESTRICTED FUNDS AVAILABLE FOR DEBT SERVICE
\$24,316,443
\$28,805,727 Bonding Capacity of Any Kentucky District


## Capital Planning Analysis

## The Best Time to Start Construction Projects is Now

## CBRE

CBRE is the global leader in commercial real estate services and investments

## 2023 FORECAST/COMMENTS

- Lower construction activity in late 2023 due to rising interest rates and an economic slowdown
- The US Government's $\$ 500$ billion infrastructure program will support construction spending growth over the next several years
- Less global supply chain disruptions
- Labor market to remain tight, pressuring wages
- $5.4 \%$ construction cost growth in 2023 vs. double-digit growth in 2021 and 2022 (do not forecast prices to reset)

Figure 28: Annualized Dollar Value of Construction Starts by Property Type


[^0]Source: CBRE Strategic Investment Consulting

Figure 29: CBRE Construction Cost Index, Annual Increase by Scenario


Optimal Structuring of Debt Will Protect OCPS' Borrowing Capacity and Save Interest Costs

## Wrapped Debt Service Can Protect Capacity, But Costs Much More Than Level Repayment



## OCPS Can Repay Debt Much Faster Than Other Districts, Saving Millions in Interest Expense

|  | Fiscal <br> Year | Existing Debt Service | LEVEL |  |  | Total Debt Service |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Principal | Interest | Total P+1 |  |
|  | 2024 | \$17,257,739 |  |  |  | \$17,257,739 |
| 1 | 2025 | 15,240,867 | \$1,805,000 | \$1,935,303 | \$3,740,303 | 18,981,169 |
| 2 | 2026 | 15,240,670 | 1,790,000 | 1,948,630 | 3,738,630 | 18,979,300 |
| 3 | 2027 | 15,237,868 | 1,855,000 | 1,885,085 | 3,740,085 | 18,977,953 |
| 4 | 2028 | 15,387,102 | 1,920,000 | 1,820,160 | 3,740,160 | 19,127,262 |
| 5 | 2029 | 8,940,767 | 1,985,000 | 1,752,960 | 3,737,960 | 12,678,727 |
| 6 | 2030 | 8,937,989 | 2,055,000 | 1,683,485 | 3,738,485 | 12,676,474 |
| 7 | 2031 | 8,893,773 | 2,125,000 | 1,611,560 | 3,736,560 | 12,630,333 |
| 8 | 2032 | 8,842,346 | 2,205,000 | 1,535,060 | 3,740,060 | 12,582,406 |
| 9 | 2033 | 8,756,279 | 2,285,000 | 1,455,680 | 3,740,680 | 12,496,959 |
| 10 | 2034 | 8,238,170 | 2,365,000 | 1,371,135 | 3,736,135 | 11,974,305 |
| 11 | 2035 | 7,709,773 | 2,455,000 | 1,283,630 | 3,738,630 | 11,448,403 |
| 12 | 2036 | 4,224,388 | 2,550,000 | 1,190,340 | 3,740,340 | 7,964,728 |
| 13 | 2037 | 4,222,588 | 2,650,000 | 1,090,890 | 3,740,890 | 7,963,478 |
| 14 | 2038 | 2,558,113 | 2,755,000 | 984,890 | 3,739,890 | 6,298,003 |
| 15 | 2039 | 2,557,125 | 2,870,000 | 870,558 | 3,740,558 | 6,297,683 |
| 16 | 2040 | 1,680,250 | 2,990,000 | 748,583 | 3,738,583 | 5,418,833 |
| 17 | 2041 | 1,680,200 | 3,120,000 | 620,013 | 3,740,013 | 5,420,213 |
| 18 | 2042 | 2,438,500 | 3,255,000 | 482,733 | 3,737,733 | 6,176,233 |
| 19 | 2043 |  | 3,400,000 | 337,885 | 3,737,885 | 3,737,885 |
| 20 | 2044 |  | 3,565,000 | 174,685 | 3,739,685 | 3,739,685 |
|  | Total | \$158,044,503 | \$50,000,000 | \$24,783,263 | \$74,783,263 | \$232,827,766 |


|  | Fiscal Year | Existing Debt Service | OPTIMAL |  |  | Total Debt Service |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Principal | Interest | Total P+1 |  |
|  | 2024 | \$17,257,739 |  |  |  | \$17,257,739 |
| 1 | 2025 | 15,240,867 | \$645,000 | \$1,860,413 | \$2,505,413 | 17,746,280 |
| 2 | 2026 | 15,240,670 | 595,000 | 1,912,470 | 2,507,470 | 17,748,140 |
| 3 | 2027 | 15,237,868 | 615,000 | 1,891,348 | 2,506,348 | 17,744,215 |
| 4 | 2028 | 15,387,102 | 490,000 | 1,869,823 | 2,359,823 | 17,746,924 |
| 5 | 2029 | 8,940,767 | 4,205,000 | 1,852,673 | 6,057,673 | 14,998,440 |
| 6 | 2030 | 8,937,989 | 4,355,000 | 1,705,498 | 6,060,498 | 14,998,486 |
| 7 | 2031 | 8,893,773 | 4,550,000 | 1,553,073 | 6,103,073 | 14,996,845 |
| 8 | 2032 | 8,842,346 | 4,765,000 | 1,389,273 | 6,154,273 | 14,996,618 |
| 9 | 2033 | 8,756,279 | 2,025,000 | 1,217,733 | 3,242,733 | 11,999,011 |
| 10 | 2034 | 8,238,170 | 2,615,000 | 1,142,808 | 3,757,808 | 11,995,978 |
| 11 | 2035 | 7,709,773 | 3,240,000 | 1,046,053 | 4,286,053 | 11,995,826 |
| 12 | 2036 | 4,224,388 | 2,860,000 | 922,933 | 3,782,933 | 8,007,321 |
| 13 | 2037 | 4,222,588 | 2,975,000 | 811,393 | 3,786,393 | 8,008,981 |
| 14 | 2038 | 2,558,113 | 3,090,000 | 692,393 | 3,782,393 | 6,340,506 |
| 15 | 2039 | 2,557,125 | 3,220,000 | 564,158 | 3,784,158 | 6,341,283 |
| 16 | 2040 | 1,680,250 | 3,360,000 | 427,308 | 3,787,308 | 5,467,558 |
| 17 | 2041 | 1,680,200 | 3,500,000 | 282,828 | 3,782,828 | 5,463,028 |
| 18 | 2042 | 2,438,500 | 2,895,000 | 128,828 | 3,023,828 | 5,462,328 |
| 19 | 2043 |  |  |  |  |  |
| 20 | 2044 |  |  |  |  |  |
|  | Total | \$158,044,503 | \$50,000,000 | \$21,270,998 | \$71,270,998 | \$229,315,501 |

- Saves $\approx \$ 3.5$ million of interest expense (18-year repayment term vs. traditional 20-year)
- Results in $\$ 10$ million more in future borrowing capacity compared to the level repayment scenario


## Key Features of OCPS' Bonding Capacity

## OPTIMAL REPAYMENT ※\$200M PROJECTS

The Commonwealth recognizes OCPS' commitment to the Building Fund by equalizing its four Local Nickels

OCPS' rebuilds bonding capacity much faster than most other districts (\$10$\$ 15$ million per year)



[^0]:    Note: 2022 data is annualized as of August.

