Comprehensive School Improvement Plan (CSIP)

Rationale

School improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive School Improvement Plan (CSIP) cultivates an environment that promotes student growth and achievement.

While the focus of continuous improvement is student performance, the work must be guided by the aspects of teaching and learning that affect performance. An effective improvement process should address the contributing factors creating the learning environment (inputs) and the performance data (outcomes). Through the Needs Assessment for Schools, priorities were identified and processes, practices, and/or conditions were chosen for focus. This goal building template will assist your improvement team to address those priorities and outline your targets and the activities intended to produce the desired changes. Progress monitoring details will ensure that your plan is being reviewed regularly to determine the success of each strategy.

Please note that the objectives (short-term targets) set by your school under the Achievement Gap section of this planning template will be used by the district's superintendent to determine whether or not your school met its targets to reduce the gap in student achievement for any student group for two consecutive years as required by KRS 158.649. Likewise, operational definitions for each required planning component can be found on page 2 of the planning template.

For those schools operating a Title I Schoolwide Program, this plan meets the requirements of Section 1114 of the Every Student Succeeds Act as well as state requirements under 703 KAR 5:225. No separate Schoolwide Program Plan is required.

Requirements for Building an Improvement Plan

- The required goals for elementary/middle schools include the following:
 - $\circ \quad \text{State Assessment Results in reading and mathematics} \\$
 - State Assessment Results in science, social studies and writing
 - Achievement Gap
 - English Learner Progress
 - Quality of School Climate and Safety
- The required goals for high schools include the following:
 - o State Assessment Results in reading and mathematics
 - o State Assessment Results in science, social studies and writing
 - Achievement Gap
 - English Learner Progress
 - Quality of School Climate and Safety

- o Postsecondary Readiness
- o Graduation Rate

Explanations/Directions

Goal: Schools should determine long-term goals that are three to five year targets for each required school level indicator. Long-term targets should be informed by The Needs Assessment for Schools.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Schools should determine short-term objectives to be attained by the end of the current academic year. There can be multiple objectives for each goal.	Describe your approach to systematically address a process, practice, or condition that was identified as a priority during the Needs Assessment for Schools. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes or another established improvement approach (i.e. Six Sigma, Shipley, Baldridge, etc.).	Describe the actionable steps that will occur to deploy the chosen strategy. There can be multiple activities for each strategy.	List the criteria that will gauge the impact of your work. The measures may be quantitative or qualitative but are observable in some way. Consider measures of input as well as outcomes for both staff and students.	Describe the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Your description should include the artifacts to be reviewed, specific timelines, and responsible individuals.	List the specific federal, state, or local funding source(s) used to support each improvement initiative. If your school is a recipient of Title I, Part A funds, your CSIP serves as your annual plan and must indicate how Title I funds are utilized to carry out the planned activities.

1: State Assessment Results in Reading and Mathematics

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	Design and Deliver	Activity 1: Reading: Construct, post,	Clarity around rigor of	Reading Wonders Unit Assessments,	Wonders Core
By spring of 2023, Newport	Instruction	communicate, and measure student	standards, increased	iReady Diagnostic, MAP Diagnostic	Curriculum (ESSER
Primary School will increase		friendly learning targets.	congruence to		funds) \$34,956.00
the percentage of students		 Targets and success criteria will 	standards, and		
scoring proficient in Reading		be posted in classroom and	increased mastery of	CFA's, PLC data, walk-through data	
from 40% to 48% as		communicated at the beginning,	standards.		
demonstrated on the		middle, and end of each lesson			
Measure of Academic		a Danaut lattana fan aach	Increase in student		
Progress assessment.		Parent letters for each instructional unit will be asset.	proficiency on unit		
		instructional unit will be sent	assessments		
		home at the beginning of the	Classica di a		
		unit which overview what	Classroom assessment		
		students will be learning.	data		
		Standard number will be posted			
		with each target/success criteria			
		Target will be formatively			
		assessed through independent			
		student work (no teacher			
		assistance)			
	Design and Deliver	2 - Implement Reading Wonders	Increase in student	Walk-through data, lesson plans	\$0
	Instruction	Curriculum with full fidelity.	proficiency on unit	Walk till dagir data, lesson plans	
		carriediam with ran fractity.	assessments		
	Design and Deliver	3 - Co-teaching model-continue	Increase in student	Walk-through data, PLC data analyzers	\$52,214.85
	Instruction	implementation	proficiency on		, , ===
		F - 3.1.2.2.2.	assessments		

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	Design and Deliver	4 - Student goal setting and data	iReady instructional	Analyze report data; amount of	iReady (Title 1 and
	Assessment Literacy	tracking for iReady Reading data	reports	students participating in monthly	ESSER funds)
		 Goal is set-each student 		school-wide celebration	\$26,112.50
		should pass 2 lessons per	Each class has a set		Celebrations
		week	goal-setting procedure		(SBDM): \$500
		 Teachers will help students 			
		track lessons passed (use	Students have		
		iReady Central for goal	ownership of their goal		
		tracking ideas)			
		 School-wide monthly 			
		celebration for goals met			
		(will be communicated with			
		parents)			
	Design and Deliver	5 - Data discussions (Data Analyzer,	Increased student	Continuously updated Tier II and Tier	AIMS Web (Title 1
	Assessment Literacy	Diagnostic Data, Aimsweb Data,	proficiency, decreased	III student groups and academic	funds) \$2,193.75
		etc) will happen during a scheduled	number of students	progress monitoring	
		PLC (follow PLC Protocol)	needing Tier II and Tier		
			III intervention		
Objective 2	Design and Deliver	6 - Math: Construct, post,	Clarity around rigor of	Math in Focus Unit Assessments,	Math in Focus Core
By spring of 2023, Newport	Instruction	communicate, and measure student	standards, increased	iReady Diagnostic, MAP Diagnostic,	Curriculum (ESSER
Primary School will increase		friendly learning targets.	congruence to		funds) \$51,057.76
the percentage of students		Targets and success criteria will	standards, and	PLC data, walk-through data	
scoring proficient in Math		be posted in classroom and	increased mastery of		
from 42.5% to 50% as		communicated at the beginning,	standards.		
demonstrated on the		middle, and end of each lesson			
Measure of Academic		a Davient lattere for each	Increase in student		
Progress assessment.		Parent letters for each	proficiency on unit		
		instructional unit will be sent	assessments		
		home at the beginning of the			
			Classroom assessment		
			data		

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		 unit which overview what students will be learning. Standard number will be posted with each target/success criteria Targets will be formatively assessed through independent student work (no teacher assistance) 			
	Design and Deliver Instruction	7 - Implement Math in Focus Curriculum with full fidelity.	Increase in student proficiency on unit assessments	Walk-through data, lesson plans	\$0
	Design and Deliver Instruction	8 - Co-teaching model-continue implementation	Increase in student proficiency on assessments	Walk-through data, PLC data analyzers	\$52,214.85
	Design and Deliver Assessment Literacy	 9 - Student goal setting and data tracking for iReady Math data Goal is set-each student should pass 2 lessons per week Teachers will help students track lessons passed (use iReady Central for goal tracking ideas) School-wide monthly celebration for goals met (will be communicated with parents) 	iReady instructional reports Each class has a set goal-setting procedure Students have ownership of their goal	Analyze report data; amount of students participating in monthly school-wide celebration	Celebrations (SBDM): \$500

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	Design and Deliver	10 - Data discussions (Data	Increased student	Continuously updated Tier II and Tier	AIMS Web (Title 1
	Assessment Literacy	Analyzer, Diagnostic Data, Aimsweb	proficiency, decreased	III student groups and academic	funds) \$2,193.75
		Data, etc) will happen during a	number of students	progress monitoring	
		scheduled PLC (follow PLC Protocol)	needing Tier II and Tier		
			III intervention		

2: State Assessment Results in science, social studies and writing

Goal 2 (State your science, social studies, and writing goal.): By 2027, Newport Primary School will have 80% of 2nd grade students score at least proficient as demonstrated on spring grade level writing assessment, AIMS Web Benchmark, which ensures students are transition ready.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	Design and Deliver	1 - Implement the writing	Increased student	Walkthroughs, Data Analyzers during	Encompassed in the
By spring of 2023, Newport	Instruction	component of the Reading	proficiency on end of	PLCs	Reading Wonders
Primary School will have no		Wonders Curriculum with full	Unit Summative		Materials
less than 44% of 2 nd grade students score proficient as		fidelity.	Assessment		
demonstrated on Wonders		Use Wonders writing rubrics			
end of spring writing unit		to assess students' writing			
assessment.	Design and Deliver	2 - Assessment Writing Samples will	Growth in students	Walkthroughs, Data Analyzers during	\$0
	Assessment Literacy	be collected and analyzed at the	writing from beginning	PLCs	
		end of each unit during PLCs	of the year		

3: Achievement Gap

KRS 158.649 requires the school-based decision making (SBDM) council, or the principal if no council exists, to set the school's yearly targets for eliminating any achievement gap. The targets should be established with input from parents, faculty, and staff and submitted to the superintendent for consideration and the local board of education for adoption. In addition to being a statutory requirement, intentionally focusing on the achievement gaps that exist among a school's underserved student populations is also a vital component of the continuous improvement process. Schools should use a variety of measures and analysis when conducting its review of its achievement gaps, including a review of the school's climate and culture. Schools are not required to establish long term achievement gap goals; however, schools must establish yearly targets (objectives).

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1:	Design and Deliver	1 - Admin team will collaborate	Decrease in number of	iReady Data	Funding reflected in
NPS will increase academic	Assessment	with NISD equity and diversity	behavior referrals	Aims Web Data	proficiency goal
performance and decrease		coach to develop a continuous		Behavior Data	
behavior referrals with our		improvement process/plan to	Increased attendance	Attendance Data	
African American student		support this subgroup both	rate		
population.		academically and behaviorally.			
			Increase in academic		
NPS will increase proficiency			performance		
as measured on the spring					
2023 MAP assessment for			MAP Scores		
African American students in		2 - Admin team will collaborate	Staff participate in	Staff PL needs assessment	\$0
the following areas:		with NISD equity and diversity	training provided by	Impact Survey data	
Reading - from 38% to 47%		coach to develop professional	equity & diversity	Walkthrough data - culturally diverse	
Math - from 34% to 44%		development that will be provided	coach	materials	
		to all staff members.			
		3 - Teachers will analyze	Aims Web	iReady Data	Funding reflected in
		assessment data by individual	CFA	Aims Web Data	proficiency goal
		students to ensure they are	Iready	Behavior Data	
		provided with appropriate Tier II	MAP	Attendance Data	
		and Tier III Interventions.			

4: English Learner Progress

Goal 4: Every EL student will successfully exit the EL program within 5 years.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	KCWP: Design and Deliver	1 - Admin team will collaborate	ACCESS test scores	Access Data	N/A
Every EL student will	Instruction	with NISD equity and diversity		iReady Data	
increase 0.5 level on the		coach to develop a continuous			
ACCESS assessment in the		improvement process/plan which			
22/23 school year.		will support this subgroup both			
		academically and behaviorally.			
		2 - Admin team will collaborate	Staff participate in	Staff PL needs assessment	N/A
		with NISD equity and diversity	training provided by	Impact Survey data	
		coach to develop professional	equity & diversity	Walkthrough data - implementation of	
		development that will be provided	coach and ELL staff	learned strategies and usage of tools	
		to all staff members.		available	
Objective 2	KCWP: Design and Deliver	3 - Admin team will collaborate	Teacher Usage Rate	Affordable Language Services Data	N/A
NISD will provide Affordable	Instruction	with NISD equity and diversity			
Languages and train 100%		coach to develop a continuous			
of staff members.		improvement process/plan which			
		will support this subgroup both			
		academically and behaviorally.			
		4 - Admin team will collaborate	Plus/Delta	Plus/Delta of PD	N/A
		with NISD equity and diversity			
		coach to develop professional			
		development that will be provided			
		to all staff members.			

5: Quality of School Climate and Safety

Goal 5: By 2027 Newport Primary School will decrease the number of classroom behavior reports from an average of 70 reports per month to an average of 35 reports per month.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 By 2023 Newport Primary School will decrease the number of classroom behavior reports from an	Design, Align and Deliver Support Processes	1 - Developed and written system/plan for Tier II/III behavior interventions • Administer behavior screener for all students to	Completion of Tier II/III behavior plan Behavior screener is administered for all		\$0
average of 70 reports per month to an average of 63 reports per month.		identify students at risk for behavior disruptions	students and interventions are implemented		
		2 - Develop a student voice survey for second grade	PDSA on student voice survey	1st semester and 2nd semester	\$0

Special Considerations for Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) Schools

TSI schools (including ATSI schools) must embed their subgroup(s) plan for improvement within their CSIPs. TSI stakeholders, including the principal and other school leaders, teachers, and parents, should carefully consider what must be done to ensure the subgroup(s) perform(s) at high levels in the state accountability system. In addition to identifying strategies and activities within the CSIP that address the specific needs of underperforming groups, provide narrative information regarding the additional requirements for TSI schools in the following chart:

Components of Turnaround Leadership Development and Support:

Consider: How will you ensure that school leadership has or develops the skills and disposition to achieve accelerated, meaningful, and sustainable increases in student achievement for underperforming subgroups?

Response:

Development of Turnaround Leader:

- Building leaders are provided professional learning in all Tier I/II core programs and Tier III intervention programs. (training occurs 3 times a year, 1 initial and 2 follow-up)
 - Professional Learning includes: monitoring of program effectiveness as well as utilizing the data to triangulate with universal, program data, and progress monitoring data correlation with Core tier 1 performance
- Building Leaders are provided professional learning in "The 5 Essentials Framework" through NWEA. (training includes initial training and bi-monthly (at minimum) follow-up training/coaching)



• Building Leaders are provided professional learning in the "Culture of Collaborative Inquiry" through NWEA. (training includes initial training and bi-monthly (at minimum) follow-up training/coaching)

- -Professional learning results in equitable and excellent outcomes for all students when educators engage in continuous improvement, build collaborative skills and capacity, and share responsibility for improving learning for all students.
- -Culture of Collaborative Inquiry means:
 - -Rigorous Grade Level Content for all Learners (equity practices, curriculum, assessment, and instruction, professional expertise)
 - -Transformational Processes (equity drivers, evidence, learning design, implementation)
 - -Conditions For Success (Equity Foundations, Culture of Collaborative Inquiry (PLC), Resources, Instructional Coaching)
- Building Leaders are provided training in the Solution Tree "RTI at Work" framework for building implementation. (initial training by State Continuous Improvement Coaches, additional sustainability support by District Liaison)

Support of Turnaround Leader:

• Building Leader and Admin team have coaching through NWEA and District Assigned Liaison
Building uses a system of stakeholder input for decision making. (admin team meetings, teacher leaders, advisory council, survey stakeholders, teacher committees)

Identification of Critical Resources Inequities:

Consider: Describe the process used to review the allocation and use of resources (people, time, and money), any resource inequities that were identified that may contribute to underperformance, and how identified resource inequities will be addressed.

Response:

- Root cause analysis was the process used to determine critical needs (define problem, collect data, Identify possible causal factors, identify root cause(s), and implement solutions, monitor progress)
 - Identified causes were as follows and have been corrected: appropriate use of human resources to impact student learning, teacher efficacy, lack of use of grade level curriculum resources (thereby causing a lack of rigorous grade level materials being presented to students), lack of PLC model that impacted student learning, role of instructional coaches had little impact on teacher practice/learner success, and lack of culture for learning
- What has been implemented to address critical resource inequities.
 - Building teacher assignments were adjusted to all for effective Tier I, II, and III instruction that addresses individual student needs
 - Professional Learning, Instructional Coaching, and Modeling is provided to support building teacher capacity
 - Rigorous, Grade level, Standard Based Curriculum Resources were purchased for every core class. Teachers were trained in using the resource, Analyzing data, and the instructional cycle.
 - Teachers use the programs to fidelity. Progress is monitored and support given as needed.
 - PLC protocol has been established in the building and time is protected for data analysis, planning instruction, teacher support

- Instructional Coach Responsibilities have been defined so that they have an impact on teacher practices and student learning
- Building leaders and their teams have developed a system that follows the instructional cycle

Additional Actions That Address the Causes of Consistently Underperforming Subgroups of Students

Consider: Describe the process used to review the learning culture related to your targeted subgroup(s) and any additional actions that were determined to address the causes of underperformance.

Response:

- The MTSS model is the process used to review, monitor, and address learning gaps in our targeted subgroup. The following are a part of our MTSS model:
 - -RTI that provides high quality instruction and interventions on a 3 Tiered level.
 - -Mental Health and Behavior supports including PBIS, Mental Health Specialist, Mentoring Individual/groups(Big Brothers Big Sisters), SEL lessons, School Counselor supports, and Check and Connect.
 - -Attendance Goals: students are encouraged and incentivised to increase school attendance. We also have a system in place for possible NTI days
 - The school participates in a district-wide before and after school programming partnership that is funded through the 21st Century Grant. Students are targeted and invited to attend to receive additional academic services by a certified teacher.
 - -Teachers have been trained to use instructional practices that focus on nurturing a growth mindset in students. Many of these practices are embedded intentionally within the curriculum resources. (ie. allowing productive struggle, demonstrating mistakes and celebrating corrections, setting goals, working cooperatively with other students, etc.)
- Team Teaching additionally has been added a strategy for addressing our targeting subgroup of students. We currently focus on two of the six models of collaborative team teaching. We are not using the traditional model of GenEd teach and SPED teacher combination, although from time to time our SPED teachers push in and allow for 3 teachers in one classroom. We do have 2 adults in every classroom that share the responsibility of grade level content instruction and interventions.

Targeted Subgroups and Evidence-Based Interventions:

Consider: Identify the areas of need revealed by the analysis of academic and non-academic data that will be addressed through CSIP activities for your targeted subgroup(s). What evidence-based practice(s) will the school incorporate that specifically targets the subgroup(s) achievement that contributed to the TSI identification? How will we monitor the evidence-based practice to ensure it is implemented with fidelity?

- Our CSIP activities will work to reduce the number of our students performing below grade level as well as reducing the number of students receiving Tier III services.
- We have an established, implemented, and Monitored RTI system that focuses on small group instruction at the Tier III level
 - Evidence Based Intervention Programs are used in the building for Tier III
 - Kentucky Standards Based Curriculum Resources are used for Tier I and Tier II
 - PLCs follow a protocol that focuses on data analysis, lesson design, and effective instructional strategies

Parent Engagement (information nights, family engagement nights, celebrations, newsletter)

Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

TSI/ATSI Evidence-based Practices

The Every Student Succeeds Act (2015) created new expectations for evidence-based decision making at school and district levels. More specific information regarding evidence-based practices and requirements can be found on the Kentucky Department of Education's Evidence-based Practices website. While evidence documentation in the CSIP is only required for schools identified for Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) and Comprehensive Support and Improvement (CSI), KDE encourages all school leaders to review evidence related to new programs, practices, or interventions being implemented in the school. In addition to documenting the evidence below, TSI, ATSI and CSI schools are expected to upload a description of their evidence review process, the findings of their evidence review, and a discussion of the local implications into eProve. Specific directions regarding the documentation requirements can be found in the "Documenting Evidence under ESSA" resource available on KDE's Evidence-based Practices website.

Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

Evidence-based Activity	Evidence Citation	Uploaded in eProve
Train staff to implement inductive teaching strategies.	Hattie, J. (2009). Visible Learning: a synthesis of over 800 meta-analyses relating to achievement. Routledge: New York, NY.	\boxtimes
Response to Intervention	Gersten, R., Compton, D., Connor, C.M., Dimino, J., Santoro, L., Linan-Thompson, S., and Tilly, W.D. (2008). Assisting students struggling with reading: Response to Intervention and multi-tier intervention for reading in the primary grades. A practice guide. (NCEE 2009-4045). Washington, DC: National Center for Education Evaluation and Regional Assistance, Institute of Education Sciences, U.S. Department of Education	х
Professional Learning Communities	Hamilton, L., Halverson, R., Jackson, S., Mandinach, E., Supovitz, J., & Wayman, J. (2009). Using student achievement data to support instructional decision making (NCEE 2009-4067). Washington, DC: National Center for Education Evaluation and Regional Assistance, Institute of Education Sciences, U.S. Department of Education. Retrieved from http://ies.ed.gov/ncee/wwc/publications/practiceguides/ .	х
i-Ready	Curriculum Associates (2017). <i>I-Ready Efficacy</i> : Research on <i>i-Ready</i> Program Impact. 1-12.	х