## Comprehensive School Improvement Plan (CSIP)

#### Rationale

School improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive School Improvement Plan (CSIP) cultivates an environment that promotes student growth and achievement.

While the focus of continuous improvement is student performance, the work must be guided by the aspects of teaching and learning that affect performance. An effective improvement process should address the contributing factors creating the learning environment (inputs) and the performance data (outcomes). Through the Needs Assessment for Schools, priorities were identified and processes, practices, and/or conditions were chosen for focus. This goal building template will assist your improvement team to address those priorities and outline your targets and the activities intended to produce the desired changes. Progress monitoring details will ensure that your plan is being reviewed regularly to determine the success of each strategy.

Please note that the objectives (short-term targets) set by your school under the Achievement Gap section of this planning template will be used by the district's superintendent to determine whether or not your school met its targets to reduce the gap in student achievement for any student group for two consecutive years as required by KRS 158.649. Likewise, operational definitions for each required planning component can be found on page 2 of the planning template.

For those schools operating a Title I Schoolwide Program, this plan meets the requirements of Section 1114 of the Every Student Succeeds Act as well as state requirements under 703 KAR 5:225. No separate Schoolwide Program Plan is required.

#### Requirements for Building an Improvement Plan

- The required goals for elementary/middle schools include the following:
  - o State Assessment Results in reading and mathematics
  - o State Assessment Results in science, social studies and writing
  - o Achievement Gap
  - o English Learner Progress
  - o Quality of School Climate and Safety
- The required goals for high schools include the following:
  - State Assessment Results in reading and mathematics
  - o State Assessment Results in science, social studies and writing
  - o Achievement Gap
  - o English Learner Progress
  - o Quality of School Climate and Safety

- o Postsecondary Readiness
- o Graduation Rate

## Explanations/Directions

**Goal**: Schools should determine long-term goals that are three to five year targets for each required school level indicator. Elementary/middle schools must address proficiency, separate academic indicator, achievement gap, and growth. High schools must address proficiency, separate academic indicator, achievement gap, and growth. High schools must address proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness. Long-term targets should be informed by The Needs Assessment for Schools.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Schools should determine short-term objectives to be attained by the end of the current academic year. There can be multiple objectives for each goal.	Describe your approach to systematically address a process, practice, or condition that was identified as a priority during the Needs Assessment for Schools. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes or another established improvement approach (i.e. Six Sigma, Shipley, Baldridge, etc.).	Describe the actionable steps that will occur to deploy the chosen strategy. There can be multiple activities for each	List the criteria that will gauge the impact of your work. The measures may be quantitative or qualitative but are observable in some way. Consider measures of input as well as outcomes for both staff and students.	Describe the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Your description should include the artifacts to be reviewed, specific timelines, and responsible individuals.	List the specific federal, state, or local funding source(s) used to support each improvement initiative. If your school is a recipient of Title I, Part A funds, your CSIP serves as your annual plan and must indicate how Title I funds are utilized to carry out the planned activities.

# 1: State Assessment Results in reading and mathematics

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: Increase	KCWP 1: Design and Employ				
percentage of students	Standards to support high	PLC Cycle 1 will allow teachers to	Agendas; PLC	Every six weeks, Cycle 1 and Cycle 2	General funds
scoring P/D in reading from	fidelity in teaching to the	align KAS to unit learning targets	Documents	assessment of learning is discussed	
45.0% to 56.7% and math	standards	and to ensure pacing is on target to		and reviewed in PLC groups.	
rom 28.0% to 32.9% on the		address all standard in a subject.			
2022-23 Kentucky State	KCWP 2: Design and Deliver				
Assessment (KSA).	Instruction to ensure	Administration and PLC teams will	Lesson Plans, Pacing,	Todd County Middle School has had	KyCL grant
	congruence is present	review research-based curriculum in	Classroom	intentional work focusing on updating	ESSR funds
	between standards and	reading and math for congruence	Observations	literacy practices in math, science, and	
	learning targets.	with KAS standards. Classrooms will		social studies through professional	
		plan, design, and monitor		learning with GRREC. This has been an	
		instruction for 100%		on-going process during this school	
		implementation of research- based	More effective co-	year and will continue through the	
		curriculum for instruction.	teaching classrooms as	2024 cycle of the KyCL grant.	
			evidenced through		
		By joining the Close the Gap	classroom walk		
		Kentucky with Meade County, Todd	through data and	Classroom Observations, principal and	
		County teachers will have Support	teacher survey.	cadre meeting with Meade County and	
		for their Co-Teaching Teams in		the Close the Gap Kentucky team	
		providing job-embedded	Student growth in	monthly during the 2022-2023 school	
		professional learning to improve	Reading Lexiles and	year.	
		educator effectiveness through best	Mathematics quantiles		
		practice/co-teaching strategies. The	as monitored through		
		support will focus heavily on co-	benchmark assessment		
		teaching models and strategies and	data.		
		incorporating additional technology			
		into the classroom.			

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	KCWP 3: Design and Deliver Assessment Literacy to ensure that standardized assessment results are used appropriately to propel student achievement.	PLC Cycle 5 will allow teachers to analyze assessment data, reflect, and make adjustments to instruction.	Student goal setting conference with teachers	Lesson plans weekly, PLC agendas from where assessments are discussed monthly, IEP progress monitoring reports per grade term, teacher anecdotal records, Classroom Walk Through notes bi-weekly.	General Funds
Objective 2: By March 2023, implement co-teaching styles of parallel and station teaching in co-taught ELA and math classes in order to reduce novice and apprentice scores by 10% .	KCWP 5: Design, Align and Deliver Support to develop a protocol and monitoring/documentation process for tiered intervention for all students.	Increase collaboration in data analysis and student progress towards standards mastery, including identification of students in need of intervention support. Redesign the school Master Schedule to allow for building wide MTSS, Enrichment and Resource time to be held for all students at the same time. Support Co-Teaching Teams by providing job-embedded ongoing professional learning to improve educator effectiveness through best practice/co-teaching strategies. The support will focus heavily on co- teaching models and strategies and incorporating additional technology into the classroom.	Increase of parallel and station teaching implemented in co- taught classrooms. Student growth on benchmark assessments	PLC agenda/minutes monthly, SBDM minutes monthly, special education progress monitoring data every grade term, benchmark assessment data 4 times a year.	General Funds

Goal 1 (State your reading and	math goal.): By 2026, Todd Coun	ty Middle School will increase the	proficiency index (combined read	ing and math scores) from 55.6 (mec	lium) to 65.0 (high).
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding

## 2: State Assessment Results in science, social studies and writing

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective Objective 1: By May 2023, Todd County Middle School will increase the separate academic indices of: science, from 45.4 (low) to 50.4 (low) social studies from 57.6 (medium) to 62.6 (high) and combined writing from 56.8 (medium) to 61.9 (medium)	StrategyKCWP 5: Design, Align and Deliver Support, identify curricular needs using pre- assessment strategies, and use data results to "frontload" concepts where high levels of below proficient prerequisite skills are identified.	Activities GRREC Literacy Academy will be used for literacy professional learning for Science and Social Studies teachers. Cycle 5 PLC analyze student data on unit tests, and district benchmark tests. Science teachers will continue to deliver a Through Course Task (TCT) each semester.	Measure of Success Student proficiency in writing increase each year by at least 3%. Increased student vocabulary and Lexile growth scores Data Analysis Information	Progress Monitoring PLC Cycle 3 on Teacher Learning and sharing of implemented literacy activities in the classroom monthly. PLC Cycle 4 Writing Assessment data discussed monthly.	KyCl Grant
		Social Studies teachers will continue to work toward involving inquiry practices within instructional units.			
Objective 2					

#### 3: Achievement Gap

KRS 158.649 requires the school-based decision making (SBDM) council, or the principal if no council exists, to set the school's yearly targets for eliminating any achievement gap. The targets should be established with input from parents, faculty, and staff and submitted to the superintendent for consideration and the local board of education for adoption. In addition to being a statutory requirement, intentionally focusing on the achievement gaps that exist among a school's underserved student populations is also a vital component of the continuous improvement process. Schools should use a variety of measures and analysis when conducting its review of its achievement gaps, including a review of the school's climate and culture. Schools are not required to establish long term achievement gap goals; however, schools must establish yearly targets (objectives).

Goal: Reduce the gap in scores in students identified as: African American, Economically Disadvantaged, Hispanic or Latino, and Students with Disabilities (IEP) compared with "All Students" to within a margin of 15% by 2026.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: By 2023, Todd	KCWP 5: Design, Align and				
County Middle School will	Deliver Support to develop a	Provide training, support, and	Increase of student	Student IEP progress monitoring	General Funds
increase the proficiency	protocol and	resources through GRREC Special	proficiency by 5%	reports every grade term.	
indicator (combined reading	monitoring/documentation	Education Department.	annually.		
and mathematics indicator	process for tiered			Benchmark assessment data 4 times	
scores) for students with	intervention for all students.	Monthly Special Education PLCs	Student growth as	per school year.	
Disabilities (IEP) from 28.3		between the TCMS special	evidenced through		
(very low) to 37.0 (low).		education team and the Director of	benchmark	Classroom walk-through data weekly	
		Special Education.	assessment.	(anecdotal records).	
		School Admin will meet monthly	Increase of effective	Teacher survey biannually.	
		with Close the Gap Kentucky team	co-teaching in all co-		
		as well as district co-teaching team.	taught classes.		
		Specially Designed Instruction from			
		student IEP's to be implemented in			
	KCMD 4. Deview Analyze and	classrooms.	Ctudant growth as		
	KCWP 4: Review, Analyze and	IEP progress monitoring data to be	Student growth as evidenced through IEP		
	Apply Data	reviewed every grade term.	progress monitoring		
			data.		
		Assessment data to be shared			
l		during PLC cycle 4.			

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 2: By 2023, Todd	KCWP 5: Design, Align and				Concerned Freedo
County Middle School will increase the proficiency	Deliver Support to develop a protocol and	Gen. Ed classes will implement parallel and or station teaching.	Student growth as evidenced on	Classroom walk through data (anecdotal records) weekly.	General Funds
indicator (combined reading	monitoring/documentation	parallel and of station teaching.	benchmark	(anecuotar records) weekly.	
and mathematics indicator	process for tiered	Teachers will share and discuss data	assessments.	Benchmark assessment data quarterly.	
scores) for all other Gap	intervention for all students.	to determine grouping of students			
groups represented as		for station teaching for small group	Increase of student		
follows:		instruction.	proficiency by 5%		
African American from 37.8			annually.		
(low) to 46.0 (low)	KCWP 4: Review, Analyze and	Classroom assessment data	Student growth as	PLC cycle 4 agenda and minutes,	
Economically Disadvantaged	Apply Data	monitored weekly.	evidenced on	monthly	
from 45.9 (low) to 55.0			benchmark		
(medium) Hispanic or Latino from 48.8			assessments.		
(low) to 53.0 (medium)			Increase of student		
			proficiency by 5%		
			annually.		
		Classroom assessment data shared	Low performing	PLC cycle 4 agenda and minutes,	
		during PLC cycle 4.	students identified and	monthly	
			placed in small group		
			instruction for	Quarterly meeting minutes with RTI	
			intervention.	teachers	
Objective 3					

# 4: English Learner Progress

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: By May 2023,	KCWP 5: Design, Align and				
Fodd County Middle School	Deliver Support to migrant	Administrators and teachers will	Increase in student	Student classroom assessment data bi	General Funds
will increase the English	and EL students to ensure	collaborate with EL teachers to	proficiency by 3%	weekly.	
earner Progress from 50.5	migratory children have	meet student(s) needs.	annually.		
low) to 54.0 (low).	access to appropriate			Student grade reports, mid term and	
	educational services	Administration and teachers will	EL teacher is supported	report card.	
	(including supportive	provide flexible scheduling for EL	and able to assist		
	services) that address their	teachers to work with EL students in	students to have	Teacher survey annually	
	unique needs but are	small groups as needed.	access to grade level		
	designed to offer them a		education as same	Student growth on quarterly	
	chance to meet the same		grade level peers.	benchmark assessments.	
	challenges and opportunities				
	of education as their peers.			ACCESS data spring 2023	
	KCWP 6: Establishing Learning	Administrators, Teachers, and	Increase in two-way	Annual school letters sent home.	General Funds
	Culture and Environment	Support Staff will provide	communication with EL		
		communication from school to EL	families.	Parent sign in sheet from multiple	
		families in their native or preferred		school functions during the 2022-2023	
		language.	Increase in EL family	school year.	
			involvement with		
			school.		
Dbjective 2					

# 5: Quality of School Climate and Safety

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: By May 2023,	KCWPS: Design, Align and				
Todd County Middle School will create protocols and a system to monitor and evaluate culture and safety measures.	Deliver Support to develop a protocol on school safety measures & culture building with students and community	Increase communication from school to families and community utilizing social media. Staff training on school safety conducted before the first day of school. Drills conducted per schedule advised by KDE and documented. School SRO to regularly conduct safety walks throughout the building and monitor campus.	Increase school climate and safety indicator by 2% annually. Protocols deployed to monitor and evaluate culture. Students and staff understand the procedures for various emergencies as practiced. School building and campus remains safe for students and staff.	Weekly communication with families and community utilizing the school social media page, Remind app, and school website. Staff sign in sheet for school safety training before the first day of school. Monthly drill sheet Administration anecdotal record of SRO monitoring school and campus grounds monthly.	General Funds
Dbjective 2					

	0 (Medium) to 68.0 (High).
Objective         Strategy         Activities         Measure of Success         Progress Monit	pring Funding

# 6: Postsecondary Readiness (high school only)

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
bjective 1					
Objective 2					

# 7: Graduation Rate (high school only)

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
ojective 1					
-					
bjective 2					

## 8: Other (Optional)

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
jective 1					
bjective 2					

### Special Considerations for Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) Schools

TSI schools (including ATSI schools) must embed their subgroup(s) plan for improvement within their CSIPs. TSI stakeholders, including the principal and other school leaders, teachers, and parents, should carefully consider what must be done to ensure the subgroup(s) perform(s) at high levels in the state accountability system. In addition to identifying strategies and activities within the CSIP that address the specific needs of underperforming groups, provide narrative information regarding the additional requirements for TSI schools in the following chart:

### Components of Turnaround Leadership Development and Support:

**Consider:** How will you ensure that school leadership has or develops the skills and disposition to achieve accelerated, meaningful, and sustainable increases in student achievement for underperforming subgroups?

Response: School administration will attend monthly meetings with Assistant Superintendent and DoSE to present data on students with disabilities. Principal is on the district team for the Close the Gap Kentucky initiative working with co-teaching teams and refining the co-teaching processes to meet students with disabilities needs. Principal and Assistant Principals have master's degrees in special education, these qualifications support and help guide the work of the special education team of teachers and instructional aides.

### Identification of Critical Resources Inequities:

**Consider:** Describe the process used to review the allocation and use of resources (people, time, and money), any resource inequities that were identified that may contribute to underperformance, and how identified resource inequities will be addressed.

Response: The DoSE and her department reviewed IEPs to ensure proper placement of students and services students are to receive, as well as Least Restrictive Environment (LRE). DoSE also reviewed resources and materials used in Resource classes and those used in collaborative classes. Funds from Title V are used to support TCMS with a Tier 3 reading instructor. ESSER funds were used to purchase Tier 2 and Tier 3 reading intervention programs. Special education funds were used to purchase Simple Solution math products for Resource Math classes. KyCL grant funds were used to supplement reading materials in all classrooms including Resource English Language Arts classes.

Additional Actions That Address the Causes of Consistently Underperforming Subgroups of Students

**Consider:** Describe the process used to review the learning culture related to your targeted subgroup(s) and any additional actions that were determined to address the causes of underperformance.

Response: TCMS completed a culture survey in the fall with students and staff. TCMS administrator and District personnel completed school walk throughs, examining instruction in Resource and Collaboration settings every six weeks. District personnel and principals met with all special education and collaborative teachers to discuss revising the collaborative settings to support the Close the Gap Kentucky initiative. Administration provided support for co-teaching teams to plan for co-taught classes.

Targeted Subgroups and Evidence-Based Interventions:

**Consider:** Identify the areas of need revealed by the analysis of academic and non-academic data that will be addressed through CSIP activities for your targeted subgroup(s). What evidence-based practice(s) will the school incorporate that specifically targets the subgroup(s) achievement that contributed to the TSI identification? How will we monitor the evidence-based practice to ensure it is implemented with fidelity?

Response: Analysis of data showed gaps in the areas of reading and math for students with IEPs. Evidence based practices the school will incorporate include: co-teaching, specifically providing professional development to co-teachers, support from an education co-op throughout the school year, specifically revamping the school's co-teaching model with feedback meetings to occur quarterly. Resource classes will use manipulatives and standards-based materials to improve instruction.

Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

#### **TSI/ATSI Evidence-based Practices**

The Every Student Succeeds Act (2015) created new expectations for evidence-based decision making at school and district levels. More specific information regarding evidence-based practices and requirements can be found on the Kentucky Department of Education's <u>Evidence-based Practices website</u>. While evidence documentation in the CSIP is only required for schools identified for Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) and Comprehensive Support and Improvement (CSI), KDE encourages all school leaders to review evidence related to new programs, practices, or interventions being implemented in the school. In addition to documenting the evidence below, TSI, ATSI and CSI schools are expected to upload a description of their evidence review process, the findings of their evidence review, and a discussion of the local implications into eProve. Specific directions regarding the documentation requirements can be found in the "<u>Compliance Requirements</u>" resource available on KDE's <u>Evidence-based Practices website</u>.

Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

Evidence-based Activity	Evidence Citation	Uploaded in eProve
Train staff to implement inductive teaching strategies.	Hattie, J. (2009). Visible Learning: a synthesis of over 800 meta-analyses relating to achievement. Routledge: New York, NY.	$\square$
Co-Teaching	Vembye, M. H., Weiss, F., & Bhat, B. H. (2022, May 4). The Effects of Co-Teaching and Related Collaborative Models of Instruction on Student Achievement: A Systematic Review and Meta-Analysis. https://doi.org/10.31222/osf.io/mq5v7	

### Special Considerations for Comprehensive Support and Improvement (CSI) Schools

Schools identified for Comprehensive Support and Improvement (CSI) must complete the CSIP process and meet all applicable deadlines while identified for Comprehensive Support and Improvement (CSI). Following the completion of the school audit, CSI schools must revise their CSIP to account for the improvement priorities identified by the audit team. The newly revised CSIP, referred to as a Turnaround Plan, must include the following items: (1) evidence-based interventions to be utilized to increase student performance and address the critical needs identified in the school audit, (2) a comprehensive list of persons and entities involved in the turnaround efforts and the specific roles each shall play in the school's turnaround process, and (3) a review of resource inequities, which shall include an analysis of school level budgeting to ensure resources are adequately channeled towards school improvement (703 KAR 5:280). Each of the three aforementioned requirements must be embedded throughout the CSIP document. Once the CSIP has been revised, the turnaround plan must be submitted to the LEA for approval before it is submitted to the Commissioner of Education for final approval.

Provide narrative information regarding the additional requirements for CSI schools in the following chart:

Turnaround Team:

**Consider:** Provide a comprehensive list of persons and entities involved in the turnaround efforts and the specific roles each shall play in the school's turnaround process **Response:** 

### Identification of Critical Resources Inequities:

**Consider:** Describe the process used to review the allocation and use of resources (people, time, and money), any resource inequities that were identified that may contribute to underperformance, and how identified resource inequities will be addressed. **Response:** 

#### **Evidence-based Practices**

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