2021-2022 Comprehensive Improvement Plan for Districts

Rationale

District improvement efforts focus on student needs through a collaborative process involving all stakeholders to establish and address priority needs, district funding, and closing achievement gaps between identified subgroups of students. Additionally, districts build upon their capacity for high-quality planning by making connections between academic resources and available funding to address targeted needs.

Operational definitions of each area within the plan

Goal: Long-term three to five year target based on Kentucky Board of Education required goals. Schools may supplement with individual or district goals.

Objective: Short-term target to be attained by the end of the current school year.

Strategy: Research-based approach based on the 6 Key Core Work Processes designed to systematically address the process, practice or condition that the district will focus its efforts upon in order to reach its goals/objectives.

Activity: The actionable steps used to deploy the chosen strategy.

Key Core Work Processes: A series of processes that involve the majority of an organization's workforce and relate to its core competencies. These are the factors that determine an organization's success and help it prioritize areas for growth.

Measure of Success: the criteria that you believe shows the impact of our work. The measures may be quantifiable or qualitative, but they are observable in some way. Without data on what is being accomplished by our deliberate actions, we have little or no foundation for decision-making or improvement.

Progress Monitoring: is used to assess the plan performance, to quantify a rate of improvement based on goals and objectives, and to evaluate the effectiveness of the plan.

Funding: Local, state, or federal funds/grants used to support (or needed to support) the improvement initiative.

Requirements for Building an Improvement Plan

- There are 6 required District Goals: Proficiency, Separate Academic Indicator, Achievement Gap, Graduation rate, Growth, and Transition readiness.
- There are 5 required school-level goals:
 - For elementary/middle school: Proficiency, Separate Academic Indicator, Gap, Growth, and Transition readiness.
 - For high school: Proficiency, Separate Academic Indicator, Gap, Graduation rate, and Transition readiness.
- There can be multiple objectives for each goal.
- There can be multiple strategies for each objective.
- There can be multiple activities for each strategy.

1: Proficiency Goal

Goal 1 (*State your proficiency goal*): By May 2024, Garrard County Schools will increase the percentage of students scoring at or above proficiency by at least 15% in all content areas as measured by the Kentucky Summative Assessment (formerly K-PREP) results.

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)*

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
- KCWP 3: Design and Deliver Assessment Literacy
- KCWP 4: Review, Analyze and Apply Data
- KCWP 5: Design, Align and Deliver Support
- KCWP 6: Establishing Learning Culture and Environment

Which **Activities** will the district deploy based on the strategy or strategies chosen? (The links to the Key Core Work Processes activity bank below may be a helpful resource. Provide a brief explanation or justification for the activity.

- KCWP1: Design and Deploy Standards Classroom Activities
- KCWP2: Design and Deliver Instruction Classroom Activities
- KCWP3: Design and Deliver Assessment Literacy Classroom Activities
- KCWP4: Review, Analyze and Apply Data Classroom Activities
- KCWP5: Design, Align and Deliver Support Classroom Activities
- KCWP6: Establishing Learning Culture and Environment Classroom Activities

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: By May 2022, 56.7% of all students will score at or above proficient in reading. Strategy – KC	Strategy – KCWP 2: Design and Deliver Instruction Strategy – KCWP 3: Design and Deliver Assessment Literacy	All teachers participate in curriculum work focused on the Kentucky Academic Standards to create curriculum maps and unit assessments that match the rigor of the standards. All teachers will work with their teacher leaders as well as school coaches/interventionists and principals to analyze student needs and determine next steps for	Curriculum Maps Unit Assessments Instructional Weekly Overviews and Walkthrough data	walkthrough data on academic rigor shared at ILTs iReady results (growth) Unit assessment results walkthrough data on student engagement shared at ILTs New structures shared in faculty meetings	ESSER funds for subs/stipends for additional curriculum work
		instruction. Teachers collect and share data and student work every two weeks for a formal formative assessment. These PLC's include sharing conclusions, inferences, student work, and next steps for instruction based on data.	PLC Forms	Teachers have also been sharing student work samples and instructional strategies at PLCs.	
	Strategy – KCWP 4: Review, Analyze, and Apply Data Strategy – KCWP 2: Design and Deliver Instruction	Students will be identified for intervention through K-PREP, iReady, and classroom performance. This structured intervention is provided to small groups of students who are identified as struggling in math or reading.	progress reports	RTI meetings monthly at each school to monitor progress and change plans as needed	

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		All teachers will focus specifically on engaging students in high quality,	Instructional Weekly Overviews and		
		rigorous instruction on a daily basis.	Walkthrough data		
		Teachers collect and share data once	PLC Forms		
		every two weeks for a formal formative			
		assessment. These PLC's include sharing student work, student data,			
		inferences, student voice, and next			
		steps for instruction based on data.			
		Teachers will continue to revise and	Curriculum maps posted	Curriculum work days – every	
		improve curriculum maps and align	in District Curriculum	summer, staff development days	
		high quality resources and strategies	team drive	throughout each school year, after	
		with standards.		school curriculum meetings	
				throughout school year	
Objective 2: By May 2022,	Strategy – KCWP 2: Design	Increase number of teachers trained by	Conference/workshop	walkthrough data	
46.2% of all students will score	and Deliver Instruction	the Kentucky Center for Mathematics.	attendance	waikin ough data	
at or above proficient in math.	Strategy – KCWP 3: Design and	,	KCM materials/strategies	Professional development logs	
	Deliver Assessment Literacy		used in classrooms	Troressional development logo	
		Math teachers will be provided	Implementation of	Lesson plans	
		additional training opportunities based	strategies learned in	Student assessment results	
		on individual content, needs, interests.	Fractions, Computation,		
			Desmos, and Math		
		Utilize small group tutoring sessions	Culture training sessions KSA (formerly KPREP)	Formative Assessments	
		for intervention or enrichment in	and ACT scores	Standards Checklists	
		preparation to KSA (formerly KPREP)	Student Surveys	Standards Checklists	
		and/or ACT assessments.	Stadent Bai veys		
		All math teachers participate in math	Curriculum maps	iReady results	
		curriculum days focused on	Unit assessments	Unit assessment results	
		creating/updating curriculum maps and		Formative assessment results	
		unit assessments based on the Kentucky			
		Academic Standards.			
		Math teachers will work with the	Instructional Weekly	Math Leadership Team has been	
		math teacher leaders, coaches, and	Overviews and	meeting regularly to discuss additional	
		interventionists to identify student	Walkthrough data	instructional strategies to increase	
		needs and essential instructional		higher level thinking and student	
		practices and resources to use in		engagement.	
		order to meet these needs.	DI CIE		
		Teachers collect and share data and	PLC Forms		
		student work samples once every two			
		weeks for a formal formative			

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	Strategy – KCWP 4: Review,	assessment. These PLC's include sharing conclusions, inferences, student work, and next steps for instruction based on data. Students are identified for intervention	progress reports	iReady, common assessments,	
	Analyze, and Apply Data	through K-PREP, iReady, and classroom performance. This structured intervention is provided to small groups of students who are identified as struggling in math or reading.	progress reports	classroom assessments (formative and summative) and standards mastery assessments	

2: Separate Academic Indicator

Goal 2 (*State your separate academic indicator goal*): By May 2024, Garrard County Schools will increase the percentage of students scoring at or above proficiency by at least 15% in all content areas as measured by Kentucky Summative Assessment (formerly K-PREP) results.

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)*

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
- KCWP 3: Design and Deliver Assessment Literacy
- KCWP 4: Review, Analyze and Apply Data
- KCWP 5: Design, Align and Deliver Support
- KCWP 6: Establishing Learning Culture and Environment

Which **Activities** will the district deploy based on the strategy or strategies chosen? (The links to the Key Core Work Processes activity bank below may be a helpful resource. Provide a brief explanation or justification for the activity.

- KCWP1: Design and Deploy Standards Classroom Activities
- KCWP2: Design and Deliver Instruction Classroom Activities
- KCWP3: Design and Deliver Assessment Literacy Classroom Activities
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- KCWP6: Establishing Learning Culture and Environment Classroom Activities

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1: By May 2022,	Strategy – KCWP 2: Design	Writing teachers will participate in	On Demand Writing	Results of regularly scheduled on	ESSER funds will
49.6% of all students will score	and Deliver Instruction	writing specific professional	student work samples	demand writing experiences will guide	pay for school visits
at or above proficient in On- Demand Writing.	Strategy – KCWP 3: Design and Deliver Assessment Literacy	development through after school sessions, PLCs, and school visits to develop confidence teaching the writing process for on demand writing.	Feedback from professional development and school visits	next steps in writing instruction and writing conferences with students	to other teachers and partner districts to observe on demand writing instruction.
			Walkthrough observations of writing instruction		
		Writing teachers will use the KDE ODW rubric and student work sample to guide students' next steps in writing and to teach students how to provide specific feedback to classmates when peer conferencing.	Instructional Weekly Overviews and Walkthrough data	Teachers regularly use cooperative learning for students to share and discuss writing pieces with one another and give each other feedback.	
		Students will participate in on demand timed writing experiences throughout the year with specific feedback to support student growth.	On Demand Writing student work samples and data analysis	Results used to plan next steps for writing instruction.	
Objective 2: By May 2022, 35.3% of all students will score	Strategy – KCWP 1: Design and Deploy Standards Strategy – KCWP 2: Design and Deliver Instruction	Science teachers will be encouraged to utilize local environmental/natural resources (state nature preserves) for environmental study and stewardship to	Science PLC discussions with emphasis on utilization of resources	Students and classes participate in local environmental studies and experiences.	

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
at or above proficient in	Strategy – KCWP 3: Design and	increase real work experiences and			
Science.	Deliver Assessment Literacy	community involvement.			
		Teachers regularly plan and implement	Instructional Weekly	Students participate in hands on	
		structures to increase student	Overviews and	science activities using cooperative	
		engagement and to measure student	Walkthrough data	learning structures to ensure that each	
		learning.		student has equal opportunities for	
				participation and accountability.	
		All teachers will participate in	TCTs at each level K-	Science teachers created own common	
		curriculum map work with a focus	12 to be shared at	assessments to match KSA (formerly	
		on NGSS science standards and	PLCs and collected as	KPREP) with clusters, multiple select,	
		vertical alignment to ensure all	school evidence.	multiple choice, and extended	
		grade levels are teaching assigned		response.	
		standards and process.			

3: Growth

Goal 3 (State your Growth goal): By May 2024, Garrard County Schools will increase the percentage of students achieving high growth by 10% based on KSA (formerly KPREP) results.

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)*

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
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Which **Activities** will the district deploy based on the strategy or strategies chosen? (The links to the Key Core Work Processes activity bank below may be a helpful resource. Provide a brief explanation or justification for the activity.

- KCWP1: Design and Deploy Standards Classroom Activities
- KCWP2: Design and Deliver Instruction Classroom Activities
- KCWP3: Design and Deliver Assessment Literacy Classroom Activities
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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring	Funding
Objective 1: By May 2022,	Strategy – KCWP 2: Design	Teachers will conference with students	iReady growth in reading	Data monitoring of assessment results	
percentage of students achieving	and Deliver Instruction	to set individual goals and celebrate	and math	_	
high growth in Reading will		growth. Incentives and celebrations will	KAS (formerly KPREP)		
increase by 5%.		be implemented to create additional	ACT practice test growth		
		enthusiasm.	in reading, English, and		
Objective 2: By May 2022,			math		
percentage of students achieving		All teachers will use the district Lesson	Instructional Weekly		
high growth in Math will		Essentials document when creating	Overviews		
increase by 10%.		lesson plans in order to maintain			
		congruency to standards, high levels of			
		student engagement, formative			
		assessment of learning, and plans for			
		Teachers will provide intervention	Instructional Weekly		
		and/or enrichment through small group	Overviews and		
		instruction on a regular basis in order to	Walkthrough data		
		achieve maximum growth with			
		students.			
	Strategy – KCWP 3: Design	Teachers analyze assessment results	PLC agendas and	Goal setting with students	
	and Deliver Assessment	and share learning targets, high yield	minutes	_	
	Literacy	instructional strategies, assessment			
		data, re-teaching and reassessing			
	Strategy – KCWP 4: Review,	opportunities, plus-delta feedback from			
	Analyze, and Apply Data	students, and self-reflections on the			
		instructional units during monthly			
		content meetings.			

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring	Funding
		Students are identified for intervention through K-PREP, iReady, and classroom performance. This structured intervention is provided to small groups of students who are identified as struggling in the areas of Math or Reading.	progress reports and RTI meeting minutes	RTI meetings and data notebooks are used to monitor students' growth.	
	Strategy – KCWP 5: Design, Align, Deliver Support Processes	School wide behavior system includes a school wide discipline code with a list of classroom and office level behavior violations with a progression of consequences. Regular meetings with school level behavior team and district level provide an opportunity to analyze behavior data and make plans to address any concerns and to improve practices.	Behavior data, Team Leader Meeting minutes	Behavior incentives such as PAWS are given and celebrated on social media.	
		Administrators will conduct regular walkthroughs with each teacher and provide a variety of feedback on teaching talents and coaching opportunities to improve professional practice.	Walkthrough data and feedback	Walkthroughs and Rutherford 30 second coaching being done regularly at all schools.	

4: Achievement Gap

Goal 4 (State your Gap goal): By May 2024, Hispanic students and students with disabilities will increase percentage of proficiency in reading and math by 20% compared to 2021 KSA (formerly KPREP) scores.

Which Strategy will the district use to address this goal? (<i>The</i>	Which Activities will the district deploy based on the strategy or strategies	In the following chart, identify the timeline for the activity or
Strategy can be based upon the six Key Core Work Processes	chosen? (The links to the Key Core Work Processes activity bank below	activities, the person(s) responsible for ensuring the fidelity
listed below or another research-based approach. Provide		

Goal 4 (State your Gap goal):By May 2024, Hispanic students and students with disabilities will increase percentage of proficiency in reading and math by 20% compared to 2021 KSA (formerly KPREP) scores.

justification and/or attach evidence for why the strategy was chosen.)

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
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may be a helpful resource. Provide a brief explanation or justification for the activity.

- KCWP1: Design and Deploy Standards Classroom Activities
- KCWP2: Design and Deliver Instruction Classroom Activities
- KCWP3: Design and Deliver Assessment Literacy Classroom Activities
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of the activity or activities, and necessary funding to execute the activity or activities.

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1: By May 2022, 45.4% of Hispanic students will score at or above proficient in reading.	Strategy – KCWP 2: Design and Deliver Instruction	Increase knowledge of vocabulary strategies to support English Language Learners in all academic areas.	Walkthrough observations of vocabulary instruction and language experiences in all subject areas	Teachers learn about vocabulary strategies from ELA teachers and EL interventionist at PLCs and/or faculty meetings.	Title II funds for EL professional development
Objective 2: By May 2022, 34.1% of Hispanic students will score at or above proficient in math.		Teachers regularly plan and implement structures to increase student engagement and to measure student learning.	Instructional Weekly Overviews and Walkthrough data	Students participate in cooperative learning structures that encourage language usage and increased communication with the support and modeling of other students.	
	Strategy – KCWP 3: Design and Deliver Assessment Literacy	Teachers collect and share data once every two weeks for a formal formative assessment. These PLC's include sharing conclusions, inferences, student voice, and next steps for instruction based on data.	PLC Forms		
	Strategy – KCWP 4: Review, Analyze, and Apply Data	Students are identified for intervention through K-PREP, iReady, and classroom performance. This structured intervention is provided to small groups of students who are identified as struggling in math or reading.	progress reports	EL interventionist is supporting EL students and their teachers in all 5 schools.	

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 3: By May 2022, 27% of students with disabilities will score at or above proficient in reading. Objective 4: By May 2022,	Strategy – KCWP 2: Design and Deliver Instruction Strategy – KCWP 3: Design and Deliver Assessment Literacy	ELA and math teachers have received training on co-teaching with special education teachers to increase station and small group instruction within the regular classroom.	eWalk observations of co-taught classrooms Formative and summative assessment data	Co-teaching and small group instruction strategies being used regularly with all students.	Ŭ.
14.3% of students with disabilities will score at or above proficient in math.		Teachers regularly plan and implement structures to increase student engagement and to measure student learning while providing high quality, rigorous instruction.	Instructional Weekly Overviews and Walkthrough data	Structures being used regularly to support all learners.	
		Teachers collect and share data once every two weeks for a formal formative assessment. These PLC's include sharing conclusions, inferences, student voice, and next steps for instruction based on data. Special education teachers will plan collaboratively with regular classroom teachers.	PLC Forms	Input and data from special education teachers is given to ensure needs of students with IEPs are being met.	
		Teachers will be trained in co-teaching techniques in order to fully support student growth of all students.	Instructional Weekly Overviews and Walkthrough data	Additional co-teaching training will take place summer of 2022.	
	Strategy – KCWP 4: Review, Analyze, and Apply Data	Students are identified for intervention through K-PREP, iReady, and classroom performance. This structured intervention is provided to small groups of students who are identified as struggling in math or reading.	progress reports		

5: Transition Readiness

Goal 5 (State your Transition Readiness goal): By May 2024, Garrard County Schools will increase the percentage of students scoring at or above proficiency by at least 15% in all content areas as measured by Kentucky Summative Assessment (formerly K-PREP) results.

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)*

- KCWP 1: Design and Deploy Standards
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Which **Activities** will the district deploy based on the strategy or strategies chosen? (The links to the Key Core Work Processes activity bank below may be a helpful resource. Provide a brief explanation or justification for the activity.

- KCWP1: Design and Deploy Standards Classroom Activities
- KCWP2: Design and Deliver Instruction Classroom Activities
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Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: By May 2022,	Strategy – KCWP 2: Design	Teachers collect and share data once	PLC Forms	Assessment data used regularly to	
52% of all students will score at	and Deliver Instruction	every two weeks for a formal		inform instruction	
or above proficient in reading	Strategy – KCWP 3: Design	formative assessment. These PLC's	Unit assessment results		
and math.	and Deliver Assessment	include sharing conclusions,			
	Literacy	inferences, student voice, and next			
Objective 2: By May 2022, 75%		steps for instruction based on data.			
of high school graduates will be		Teachers regularly plan and implement	Instructional Weekly	Cooperative Learning Structure of the	
transition ready.		structures to increase student	Overviews and	Month will be shared. In addition,	
		engagement and to measure student	Walkthrough data	strategies for increasing overt	
		learning. Teachers will provide high		responses will be shared on a regular	
		quality, rigorous instruction each day.		basis.	
		Teachers, counselors, and student	Tracking sheet with		
		mentors will support student and	students'		
		parent understanding of pre-AP,	career/college/community		
		AP, dual credit, and career path	plans listed, along with		
		options.	their pathway		
			requirements		
		Teachers analyze summative	PLC planning sheets, lesson		
	Strategy – KCWP 4: Review,	assessment results and share learning	plans, coaching feedback		
	Analyze, and Apply Data	targets, high yield instructional			
		strategies, assessment data, re-teaching			
		and reassessing opportunities, plus-			

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		delta feedback from students, and self-			
		reflections on the instructional units			
		during monthly content meetings.			
		Students are identified for intervention	RTI progress reports		
		through K-PREP, iReady, and			
		classroom performance. This			
		structured intervention is provided to			
		small groups of students who are			
		identified as struggling in the areas of			
		Math or Reading.			
		High school students will be	Number of transition		
		recognized and celebrated when	ready students		
		transition readiness is achieved by			
		being college, career, and			
		community ready.			

6: Graduation rate

Goal 6 (State your Graduation Rate goal): By May 2024, the Garrard County School system will increase graduation rate to 95%.

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)*

- KCWP 1: Design and Deploy Standards
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Which **Activities** will the district deploy based on the strategy or strategies chosen? (*The links to the Key Core Work Processes activity bank below may be a helpful resource. Provide a brief explanation or justification for the activity.*

- KCWP1: Design and Deploy Standards Classroom Activities
- KCWP2: Design and Deliver Instruction Classroom Activities
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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1: By May 2022, the	Strategy: KCWP 6:	Activity – Persistence to Graduation	Graduation rate	Monthly meetings with seniors	
Garrard County School system	Establishing Learning Culture	All students will be identified and			
will increase graduation rate to	and Environment	provided interventions such as course			
95%.	All students will be identified	scheduling reflective of ILP career			
	and provided interventions such	paths, counseling services, and			
	as course scheduling reflective	planning meeting with district			
	of ILP career paths, counseling	personnel.			
	services, and planning meeting				
	with district personnel.	Activity – Portrait of a Graduate	Portrait of a Graduate	Leadership meetings at district and	
		Main competencies for successful	document created	school level	
		characteristics of Garrard County			
		graduates will be determined by	Portrait of a Graduate		
		community, school, and business	plans made at each		
		leaders. Plan for developing	level		
		competencies at each level will be	iever		
		created and implementation will begin.			
		Activity – Career Awareness	Enrollment in CTE	Pass rates of CTE courses	
		School leaders will coordinate services	courses	ILPs	
		to ensure students are provided with			
		opportunities to experience career			

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
		presentations, CTE opportunities, and ILP planning.			
		Activity – Truancy Diversion The TDP will collaborate with external agencies to support student graduation rates.			
		Activity – Alternative Program Classrooms An Alternative Program Classroom will be utilized prior to out of school suspension for at risk students.			

7: Other (optional)

Goal 7 (State your separate goal):

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)*

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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1					
Objective 2					