## Comprehensive District Improvement Plan (CDIP)

#### Rationale

District improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, district funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive District Improvement Plan (CDIP) cultivates an environment that promotes student growth and achievement.

#### **Operational Definitions**

Goal: Long-term three to five year targets based on the six (6) required district goals: proficiency, separate academic indicator, achievement gap closure, graduation rate, growth, and transition readiness. Long-term targets should be informed by The Needs Assessment for Districts.

Objective: Short-term target to be attained by the end of the current academic year. There can be multiple objectives for each goal.

**Strategy**: An approach to systematically address the process, practice, or condition that the district will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed below or another established improvement approach (i.e. *Six Sigma, Shipley, Baldridge, etc.*).

Activity: Actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.

**Key Core Work Processes**: A series of processes identified by the Kentucky Department of Education that involve the majority of an organization's workforce and relate to its core competencies. These are the factors that determine an organization's success and help it prioritize areas for growth.

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
- KCWP 3: Design and Deliver Assessment Literacy

- KCWP 4: Review, Analyze and Apply Data
- KCWP 5: Design, Align and Deliver Support
- KCWP 6: Establishing Learning Culture and Environment

Measure of Success: Criteria that shows the impact of the work. The measures may be quantitative or qualitative, but are observable in some way.

Progress Monitoring: Process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals.

Funding: Local, state, or federal funds/grants used to support (or needed to support) the improvement initiative.

#### Requirements for Building an Improvement Plan

- There are six (6) required district goals: proficiency, separate academic indicator, achievement gap, graduation rate, growth, and transition readiness.
- The required school goals include the following:
  - o For elementary/middle school, these include: proficiency, separate academic indicator, achievement gap, and, growth.
  - o For high school, these include: proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness.

# **Explanations/Directions**

**Goal**: Include long-term three to five year targets based on the six (6) required district level goals. Long-term targets should be informed by The Needs Assessment for Districts.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Include short-term targets to be attained by the end of the current academic year. There can be multiple objectives for each goal.	An approach to systematically address the process, practice, or condition that the district will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed above or another established improvement approach (i.e. Six Sigma, Shipley, Baldridge, etc.).	Include actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.	List the criteria that shows the impact of the work. The measures may be quantitative or qualitative, but are observable in some way.	Discuss the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals. Progress monitoring ensures that plans are being revisited and an opportunity to determine whether the plan is working.	List the funding source(s) used to support (or needed to support) the improvement initiative.

#### 1: Proficiency Goal

Proficiency Goal 1: By May 2024 and evidenced through state summative assessment results, Todd County Central High School will increase the percentage of students scoring Proficient/Distinguished in Reading from 42.2% to 71.1% and in Mathematics from 32.2% to 66.1%.

Proficiency Goal 2: Increase percentage of students at Todd County Middle School scoring P/D in reading from 52.3% to 63.4% by 2025. Increase percentage of students scoring P/D in math from 26.2% to 51.7% by 2025.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: By May 2020 and evidenced through state summative assessment results, Todd County Central High School will increase the percentage of students scoring Proficient/Distinguished in Reading from 42.2% to 48% and in Mathematics from 32.2% to 39%.	Develop and implement a system to continually assess, review, revise and receive support in curricular alignment in Reading and Mathematics.	Building-level administration, in conjunction with all instructional staff, will refine and sustain regularly-scheduled curriculum meetings to review the alignment between standards, learning targets and assessment measures.	Implementation of curriculum/instruction meetings will be documented and monitored through 30-60-90 day planning tools. Progress toward the annual objective will be monitored by intentional analysis of student data through effective use of data questions.	30-60-90 day plan will be monitored and updated monthly.	\$250- Other supplies and material
Objective 2: Increase percentage of students scoring P/D in reading from 52.3% to 59.3% and in math from 26.2% to 33.2% on 2019-20 KPREP test.	KCWP 2: Design and Deliver Instruction	Ensure that students understand the success criteria within each learning target. ("Our learning target for today is, and we will know we are successful when we")  *Exemplars posted, rubrics or scoring guides made available for students to further ensure understanding.	Lesson plan documentation; walkthrough data	Explicit Instruction Walkthrough diagnostic will provide data for monitoring – develop by January 15 <sup>th</sup> for use. Will evaluate levels on a monthly basis through walkthroughs by administration and each grading period with district administration via ELEOT walkthroughs.	\$0

Proficiency Goal 1: By May 2024 and evidenced through state summative assessment results, Todd County Central High School will increase the percentage of students scoring Proficient/Distinguished in Reading from 42.2% to 71.1% and in Mathematics from 32.2% to 66.1%.

Proficiency Goal 2: Increase percentage of students at Todd County Middle School scoring P/D in reading from 52.3% to 63.4% by 2025. Increase percentage of students scoring P/D in math from 26.2% to 51.7% by 2025.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	KCWP 2: Design and Deliver	Ensure ongoing professional	Impact survey	Efficiency Committee will discuss	\$1500 Professional
	Instruction	development in the area of best		funding and budgeting to include	Development from
		practice/high yield instructional		Professional Development	SBDM Council funds.
		strategies to aid in curricular		opportunities for the end of the 2019-	
		adjustments when students fail to		20 school year and for the 2020-21	
		meet mastery.		school year SBDM budget to	
		*Professional development plan is		recommend to SBDM.	
		teacher-driven to accommodate			
		their needs.			
	KCWP 5: Design, Align, and	Continue to use PLC data teams	PLC minutes;	Student data/grades/STAR scores will	N/A
	Deliver Support	protocol to create and monitor a	Intervention boards in	be monitored to track student	
		"watch list" for students performing	room 2.	progress.	
		below proficiency.			

## 2: Separate Academic Indicator

Separate Academic Indicator Goal 1: By May 2024 and evidenced through state summative assessment results, Todd County Central High School will increase the percentage of students scoring Proficient/Distinguished in Writing from 17.4% to 45%.

Separate Academic Indicator Goal 2: Todd County Middle School will increase percentage of students scoring P/D in Social Studies from 32% to 57.3% by 2025. Increase percentage of students scoring P/D in Writing from 17.3% to 42.3% by 2025. Increase percentage of students scoring P/D in Science from 16.5% to 46.5% by 2025.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Goal 1, Objective 1:	Develop a systematic	Building-level administration will	Formative and	30-60-90 day plan will be monitored	\$250- General Funds
By May 2020 and evidenced	approach for the design and	ensure monitoring measures are in	summative assessment	and updated monthly.	or other supplies
through state summative	deployment of standards in	place to support high fidelity in	data will be analyzed		
assessment results, Todd	order to ensure that all	teaching to the standards, by way of	within PLCs and		
County Central High School	students are being taught the	peer observations, formal and	instructional team		
will increase the percentage	Kentucky Academic Writing	informal observations, classroom	meetings. Building-		
of students scoring	Standards at appropriate	data/running records and standards	level administration		
Proficient/Distinguished in	levels of rigor.	mastery checks.	will monitor fidelity of		
Writing from 17.4% to 22.5%.			implementation, using		
			the Classroom Core		
			Instruction Diagnostic		
			Tool, and provide		
			feedback and further		
			instructional support		
			as needed.		
Goal 2, Objective 1:	KCWP 2: Design and Deliver	Ensure that students understand	Lesson plan	Explicit Instruction Walkthrough	N/A
Science teachers will continue	Instruction	the success criteria within each	documentation;	diagnostic will provide data for	
to deliver a Through Course		learning target. ("Our learning	walkthrough data	monitoring – develop by January 15 <sup>th</sup>	
Task (TCT) each semester.		target for today is, and		for use. Will evaluate levels on a	
		we will know we are successful		monthly basis through walkthroughs	
		when we")		by administration and each grading	
		*Exemplars posted, rubrics or		period with district administration via	
		scoring guides made available for		ELEOT walkthroughs.	
		students to further ensure			
		understanding.			
		Ensure ongoing professional	Impact survey	Efficiency Committee will discuss	\$500 Professional
		development in the area of best		funding and budgeting to include	Development from
		practice/high yield instructional		Professional Development	SBDM Council funds.
		strategies to aid in curricular		opportunities for the end of the 2019-	

Separate Academic Indicator Goal 1: By May 2024 and evidenced through state summative assessment results, Todd County Central High School will increase the percentage of students scoring Proficient/Distinguished in Writing from 17.4% to 45%.

Separate Academic Indicator Goal 2: Todd County Middle School will increase percentage of students scoring P/D in Social Studies from 32% to 57.3% by 2025. Increase percentage of students scoring P/D in Writing from 17.3% to 42.3% by 2025. Increase percentage of students scoring P/D in Science from 16.5% to 46.5% by 2025.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		adjustments when students fail to meet mastery.  *Professional development plan is teacher-driven to accommodate their needs.		20 school year and for the 2020-21 school year SBDM budget to recommend to SBDM.	
	KCWP 5: Design, Align, and Deliver Support	Continue to use PLC data teams protocol to create and monitor a "watch list" for students performing below proficiency.	PLC minutes; Intervention boards in room 2.	Student data/grades/STAR scores will be monitored to track student progress.	N/A
Goal 2, Objective 2: All teachers will review the TCMS writing plan and	KCWP: 1 Design and Deploy Standards	Review TCMS writing plan and policy.	SBDM Council Meeting minutes.	Policy/plan evaluated through SBDM council annually. Revisions by January 2020.	N/A
implement the plan throughout the school year.		Indicate plan needs interdepartmentally	ERF faculty meeting agenda; PLC minutes.	February 2020.	N/A
	KCWP 2: Design and Deliver Instruction	Ensure that students understand the success criteria within each learning target. ("Our learning target for today is, and we will know we are successful when we")  *Exemplars posted, rubrics or scoring guides made available for students to further ensure understanding.	Lesson plan documentation; walkthrough data	Explicit Instruction Walkthrough diagnostic will provide data for monitoring – develop by January 15 <sup>th</sup> for use. Will evaluate levels on a monthly basis through walkthroughs by administration and each grading period with district administration via ELEOT walkthroughs.	N/A

Separate Academic Indicator Goal 1: By May 2024 and evidenced through state summative assessment results, Todd County Central High School will increase the percentage of students scoring Proficient/Distinguished in Writing from 17.4% to 45%.

Separate Academic Indicator Goal 2: Todd County Middle School will increase percentage of students scoring P/D in Social Studies from 32% to 57.3% by 2025. Increase percentage of students scoring P/D in Writing from 17.3% to 42.3% by 2025. Increase percentage of students scoring P/D in Science from 16.5% to 46.5% by 2025.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		Ensure ongoing professional development in the area of best practice/high yield instructional strategies to aid in curricular adjustments when students fail to meet mastery.  *Professional development plan is teacher-driven to accommodate their needs.	Impact survey	Efficiency Committee will discuss funding and budgeting to include Professional Development opportunities for the end of the 2019-20 school year and for the 2020-21 school year SBDM budget to recommend to SBDM.	\$500 Professional Development from SBDM Council funds.
Goal 2, Objective 3: Social Studies teachers will continue to work toward involving inquiry practices within instructional units.	KCWP 2: Design and Deliver Instruction	Ensure that students understand the success criteria within each learning target. ("Our learning target for today is, and we will know we are successful when we") *Exemplars posted, rubrics or scoring guides made available for students to further ensure understanding.	Lesson plan documentation; walkthrough data	Explicit Instruction Walkthrough diagnostic will provide data for monitoring – develop by January 15 <sup>th</sup> for use. Will evaluate levels on a monthly basis through walkthroughs by administration and each grading period with district administration via ELEOT walkthroughs.	N/A
		Ensure ongoing professional development in the area of best practice/high yield instructional strategies to aid in curricular adjustments when students fail to meet mastery.  *Professional development plan is teacher-driven to accommodate their needs.	Impact survey	Efficiency Committee will discuss funding and budgeting to include Professional Development opportunities for the end of the 2019-20 school year and for the 2020-21 school year SBDM budget to recommend to SBDM.	\$500 Professional Development from SBDM Council funds.

## 3: Growth

Goal 1: At least 90% of TCMS students will grow by a minimum score of 50 growth points by 2025, with the growth score increasing to 100 for the school.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	KCWP 4: Review, Analyze and	Students in each grade level will set	STAR data	Assessment with be given in January,	N/A
Increase number of students	Apply Data	goals in regard to their performance		and again shortly afterward (likely	
with growth scores of 50 or		on STAR assessments and will track		April, though that date hasn't been set	
higher by at least 25 students		and monitor their goals throughout		yet).	
for the 2019-20 KPREP		the school year.			
assessment.		Monitor TCTs, in-class assignment	PLC minutes	Grading periods, TCT data, and PLC	N/A
		grades, and intervention success		data will be reviewed monthly (with	
		using the PLC/data team structures		the exception of TCT, which is once	
		to ensure targeted students are		per semester) to monitor progress	
		showing growth.		toward goal.	
	KCWP 5: Design, Align and	Data teams will continue to	PLC minutes	PLCs meet bi-weekly to assess.	N/A
	Deliver Support	prioritize standards using			
		assessment data, creating common			
		formative assessments and rubrics,			
		as well collaborating with colleagues			
		to discuss strategies and			
		instructional practices that will meet			
		the needs of individual students.			

#### 4: Achievement Gap

Achievement Goal 1: Todd County Central High School will increase the percentage of students in the Consolidated Student Group scoring P/D in reading from 22.6% to 50% and in math from 15.2% to 40% by the conclusion of the 2023-2024 school year, as measured by state assessment data.

Achievement Goal 2: Todd County Middle School will reduce the gap in scores in African American and Disability w/IEP compared with "All Students" to within a margin of 15% by 2025.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Goal 1, Objective 1:	Develop a system to ensure a	Building-level administration, in	Developed protocol for	30-60-90 day plan will be monitored	\$250- General Funds
Todd County Central High	uniform approach for	conjunction with instructional staff,	MTSS will be used to	and updated monthly.	or other supplies
School will increase the	examining and interpreting	will develop a protocol and	track and support		
percentage of students in the	various data sources and use	monitoring/documentation tool for	instructional gaps in		
Consolidated Student Group	information from data to	tiered intervention movement	student learning.		
scoring P/D in reading from	determine priorities for	considerations.			
22.6% to 28.1% and in math	individual student success.				
from 15.2% to 20.2% by the					
conclusion of the 2019-2020					
school year, as measured by					
state assessment data.					
Goal 2, Objective 1:	KCWP 2: Design & Deliver	Develop a working bank of tier 1, 2,	PLC/Data Teams notes	Data Teams lists added to bi-weekly;	\$1500 for
Increase percentage of	Instruction	and 3 strategies (both academic and		master list created by administration	Professional
students scoring		behavioral) that teachers		and shared monthly with all staff.	Development from
Proficient/Distinguished in		understand and can explain for use			SBDM Council funds.
gap groups by 7% on the		in instruction.			
2019-20 KPREP assessment.		Implementation of Explicit	Lesson plans,	Explicit Instruction Walkthrough	N/A
		Instructional strategies used in all	walkthroughs	diagnostic will provide data for	
		content areas.		monitoring – develop by January 15 <sup>th</sup>	
				for use. Will evaluate levels on a	
				monthly basis through walkthroughs	
				by administration and each grading	
				period with district administration via	
				ELEOT walkthroughs.	

Achievement Goal 1: Todd County Central High School will increase the percentage of students in the Consolidated Student Group scoring P/D in reading from 22.6% to 50% and in math from 15.2% to 40% by the conclusion of the 2023-2024 school year, as measured by state assessment data.

Achievement Goal 2: Todd County Middle School will reduce the gap in scores in African American and Disability w/IEP compared with "All Students" to within a margin of 15% by 2025.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	KCWP 4: Review, Analyze and	STAR assessments will be given as	STAR data	Assessment with be given in January,	N/A
	Apply Data	interim assessments tracking		and again shortly afterward (likely	
		students' overall performance.		April, though that date hasn't been set	
		After each implementation,		yet).	
		teachers will analyze data to identify			
		students who are either close to			
		proficiency or just above the			
		proficiency line.			
	KCWP 5: Design, Align and	Implement coaching sessions in	MTSS committee	MTSS committee to meet monthly and	N/A
	Deliver Support	which teachers are identifying	minutes	analyze student progress, assign	
		individual areas of struggle in regard		students to tier levels of support.	
		to standards, creating common		Report will be submitted to SBDM	
		formative assessments and rubrics,		council for review.	
		as well collaboration. Discuss			
		strategies and instructional			
		practices that will meet the needs of			
		gap students.			

#### 5: Transition Readiness

Transition Goal 1: By May 2024 and evidenced through state summative assessment results, CTE End-of-Program assessment data and industry certification performance results, Todd County Central High School will increase the percentage of 12th grade students who are transition ready from 60.5% to 80.3%.

Transition Goal 2: By 2025, the composite score for transition readiness (reading/writing, math, science, social studies) for Todd County Middle School will be at benchmark level, which will be determined by Ky. Department of Education.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Goal 1, Objective 1	Develop a systematic	Instructional staff, supported by	Student goal setting	30-60-90 day plan will be monitored	\$0
By May 2020 and evidenced	approach for the design and	building-level administration, will	and progress	and updated monthly.	
through state summative	deployment of standards in	ensure monitoring measures are in	monitoring will be		
assessment results, CTE End-	order to ensure that all	place to support high fidelity in	documented within the		
of-Program assessment data	students are being taught the	teaching to the standards, by way of	CCR platform, and		
and industry certification	Kentucky Academic Standards	peer observations, formal and	documentation will be		
performance results, Todd	at appropriate levels of rigor	informal observations, classroom	collected through a		
County Central High School	that promote college and	data/running records, and standards	developed protocol to		
will increase the percentage	career pathway completion,	mastery checks.	support ongoing		
of 12th grade students who	and support students in		preparedness for life		
are transition ready from	maintaining motivation and		beyond high school.		
60.5% to 64.5%.	taking control of their own				
	learning.				
Goal 2, Objective 1	KCWP 4: Review, Analyze,	Implement data teaming	PLC minutes	Data teams are implemented bi-	N/A
Proficiency Indicator score of	and Apply Data	methodologies, including collection		weekly, 100% participation ensured	·
65 and Separate Academic		and charting of data, analysis of		through administration accountability,	
score of 55, with a Growth		strengths and obstacles to student		and goals/instructional strategies are	
Indicator of 55 on the 2019-		learning (using SWOT analysis),		reflected upon at the next meeting.	
20 KPREP assessment.		creation SMART goals for			
		improvement, and development of			
		a method of quality assurance			
		monitoring.			
		Utilize "early warning tool" report &	MTSS meeting notes	MTSS team meetings occur monthly to	N/A
		ABRI reports to assist in identifying		identify at-risk students and develop	
		students at risk for remediation,		behavior and academic plans for their	
		failure, and/or untimely graduation.		success.	
		Utilize tier II and III behavior		Early warning tool is pulled yearly, as	
		interventions for at-risk students.		well.	

Transition Goal 1: By May 2024 and evidenced through state summative assessment results, CTE End-of-Program assessment data and industry certification performance results, Todd County Central High School will increase the percentage of 12th grade students who are transition ready from 60.5% to 80.3%.

Transition Goal 2: By 2025, the composite score for transition readiness (reading/writing, math, science, social studies) for Todd County Middle School will be at benchmark level, which will be determined by Ky. Department of Education.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	KCWP 2: Design and Deliver	Ensure congruency is present	PLC minutes, ELEOT	ERF agendas ensure that standards,	N/A
	Instruction	between standards, learning	walkthrough data	learning intentions, success criteria,	
		targets, and assessment measures.		and assessment measures are	
				congruent and rigorous to reflect the	
				demands of grade-level standards and	
				beyond (for G/T).	
		Utilize knowledge of best	PLC minutes, ELEOT	Teacher professional development	N/A
		practice/high yield instructional	walkthrough data	reflects teacher needs, and develops	
		strategies to aid in curricular		capacity in instructional best practices.	
		adjustments when students fail to		PLCs cont. to identify students who are	
		meet mastery.		not mastering standards and	
				intervening when necessary. RTI	
				reading, math, and writing teachers	
				are highly qualified.	
		Plan for and implement active	Lesson plans, PLC	Incorporate Kagan and Thoughtful Ed.	N/A
		student engagement strategies.	minutes	structures, as well as other successful	
				engagement strategies, as observed in	
				classroom walkthroughs (ELEOT and	
				TPGES).	

## 6: Graduation Rate

Graduation Goal: By May 2024 and evidenced through state summative assessment results, Todd County Central High School will increase the percentage of graduating students within the 4-year cohort from 96.3% to 98.2%.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	Develop a system to ensure a	Instructional staff, supported by	Student goal setting	30-60-90 day plan will be monitored	\$0
By May 2020 and evidenced	uniform approach for	building-level administration, will	and progress	and updated monthly.	
through state summative	examining and interpreting	increase collaboration in data	monitoring will be		
assessment results, Todd	various data sources to	analysis and student progress	documented within the		
County Central High School	support <i>persistence to</i>	towards standards mastery,	CCR platform, and		
will increase the percentage	graduation and use data to	including identification of students	documentation will be		
of graduating students within	determine priorities for	in need of intervention supports.	collected through a		
the 4-year cohort from 96.3%	individual student success.		developed protocol to		
to 96.7%.			support ongoing		
			preparedness for life		
			beyond high school.		

## 7: Other (Optional)

Objective	Ctuata = :	A ativities	Measure of Success	Dunanan Manitanina	Francisco
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1					
Objective 2					

#### Special Considerations for Districts with Targeted Support and Improvement (TSI) Schools

Districts with a school identified for Targeted Support and Improvement (TSI) must monitor and provide support to the school to ensure the successful implementation of the school improvement plan (703 KAR 5:280(11)). The local board of education must review and approve the revised school improvement plan for TSI schools (KRS 160.346(4)(a)).

Monitoring and Support
Consider: Describe the district's plan for monitoring and supporting the school improvement plan of any school identified for TSI. Include in your response information regarding the process
for local board review and approval.
Response: