# **Comprehensive District Improvement Plan (CDIP)**

#### Rationale

District improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, district funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive District Improvement Plan (CDIP) cultivates an environment that promotes student growth and achievement.

#### **Operational Definitions**

Goal: Long-term three to five year targets based on the six (6) required district goals: proficiency, separate academic indicator, achievement gap closure, graduation rate, growth, and transition readiness. Long-term targets should be informed by The Needs Assessment for Districts.

Objective: Short-term target to be attained by the end of the current academic year. There can be multiple objectives for each goal.

**Strategy**: An approach to systematically address the process, practice, or condition that the district will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed below or another established improvement approach (i.e. *Six Sigma, Shipley, Baldridge, etc.*).

Activity: Actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.

**Key Core Work Processes**: A series of processes identified by the Kentucky Department of Education that involve the majority of an organization's workforce and relate to its core competencies. These are the factors that determine an organization's success and help it prioritize areas for growth.

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
- KCWP 3: Design and Deliver Assessment Literacy

- KCWP 4: Review, Analyze and Apply Data
- KCWP 5: Design, Align and Deliver Support
- <u>KCWP 6: Establishing Learning Culture and Environment</u>

Measure of Success: Criteria that shows the impact of the work. The measures may be quantitative or qualitative, but are observable in some way.

Progress Monitoring: Process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals.

Funding: Local, state, or federal funds/grants used to support (or needed to support) the improvement initiative.

#### **Requirements for Building an Improvement Plan**

- There are six (6) required district goals: proficiency, separate academic indicator, achievement gap, graduation rate, growth, and transition readiness.
- The required school goals include the following:
  - For elementary/middle school, these include: proficiency, separate academic indicator, achievement gap, and, growth.
  - For high school, these include: proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness.

# **Explanations/Directions**

**Goal**: Include long-term three to five year targets based on the six (6) required district level goals. Long-term targets should be informed by The Needs Assessment for Districts.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Include short-term targets to be attained by the end of the current academic year. There can be multiple objectives for each goal.	An approach to systematically address the process, practice, or condition that the district will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed above or another established improvement approach (i.e. <i>Six</i> <i>Sigma, Shipley,</i> <i>Baldridge, etc.</i> ).	Include actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.	List the criteria that shows the impact of the work. The <b>measures</b> ma y be quantitative or qualitative, but are observable in some way.	Discuss the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals. Progress monitoring ensures that plans are being revisited and an opportunity to determine whether the plan is working.	List the funding source(s) used to support (or needed to support) the improvement initiative.

## 1: Proficiency Goal

Goal 1: By 2023, Hopkins County Schools will increase the percentage of students performing proficient or distinguished in Reading and Mathematics to 65% in Elementary Schools; 65% in Reading and 50% in Mathematics in Middle Schools; and an ACT Reading & Mathematics composite of 20 on the ACT for High Schools.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: Elementary –	Vertical & horizontal	Use of district-wide common	NWEA MAP Projected		General Fund; KERA
Increase the percentage of	curriculum alignment with	curriculum & pacing in all	Proficiency Scores for		Preschool; Title I
ALL students K-5 scoring	standards and resources	preschool, elementary and middle	Fall, Winter and Spring		
proficient or distinguished on	through P-8 district pacing	schools for core curriculum in			
MAP Reading from 51% in	(KCWP 1)	Reading (Journeys/Collections) &	TSG for Preschool Fall,		
Fall 2019 to 56% in Spring		Math (EnVision/GoMath)	Winter and Spring		
2020 and MAP Math from					
52% in Fall 2019 to 57% in	Use of formative &	Hopkins County Schools state-	Classroom		
Spring 2020.	summative assessments to	funded preschool program will	Performance Data; PLC		
	guide instruction through PLC	maintain a 5-Star quality and NAEYC	Agendas and PAC		
Objective 2: Middle –	and PAC process (KCWP 1)	accredited program that	Agendas		
Increase the percentage of		implements a developmentally			
ALL students scoring		appropriate curriculum that			
proficient or distinguished on		addresses all developmental			
MAP Reading from 57% in		domains, early literacy and early			
Fall 2019 to 60% in Spring		math standard aligned with KY EC			
2020 and MAP Math from		Standards and KAS kindergarten			
42% in Fall 2019 to 45% in		entry. The program will follow			
Spring 2020		common district-wide pacing, utilize			
		guided planning, and the formative			
		assessment process through			
		monthly PLCs to ensure consistency			
		of standards delivery and			
		differentiated small group			
		instruction to meet the needs of all			
		children enrolled in the program.			
		_			
		Use of KPREP, BRIGANCE, MAP,			
		TSG, ESGI and/or classroom			
		assessment data to provide student			
		specific interventions & make			

	instructional decisions through PD, PLC & PACs in all schools and with the KERA preschool program.		
Skills-based explicit instruction to ensure mastery of Reading & Math standards (KCWP 2) Use of Computer Assisted Instruction (Evidence-based Instructional Strategy)	Use of common supplemental resources for skills-based instruction (CARS/STARS & CAMS/STAMS K-8; BRIGANCE & TSG for PS) Computer Assisted Instruction through Study Island & Exact Path for differentiated instruction and tiered interventions Computer Assisted Instruction through NWEA-SI individualized learning pathways for remediation or acceleration for grades 2-8	SI - NWEA Pathway Usage Reports Exact Path Usage Reports and Progress Data	Instructional Resources Grant; KERA Preschool; ESS; Title V
Revise as needed, implement & monitor the clearly defined district-wide KSI process (KCWP 2 & 4) Use of multiple sources of data to determine tiered intervention needs (KCWP 4)	Implementation of school-led KSI process that ensures all students' needs are identified and addressed and parents/guardians are informed of needs, services and progress Use of classroom performance data, BRIGANCE, screeners, MAP, CERT, health information, and parent input to determine intervention needs	BRIGANCE, MAP, & CERT Screeners with Analysis School-led Student Support Team Meetings Intervention Progress Data Exact Path Usage, Growth, and Performance Reports for grades 2-8	Instructional Resources Grant; KERA Preschool; ESS; Title V; General Fund

			School KSI/RTI Data		
			Intervention Tab Data		
			Special Education Eligibility Reports		
			Eligibility Reports		
Objective 3: High School –	ACT Test Preparation &	ESS ACT Test Prep Sessions for 9th -	ESS Participation/		ESS; Title V; Free
Increase the average	Coaching (Evidence-based	12th Grade Students at both High	Attendance		Resources;
Composite score on ACT from	Instructional Strategy)	Schools utilizing Mastery Prep ACT	Cian In Chasta fan		Instructional
18.7 on the Fall Mock ACT to 19.4 on Spring 2020 State		Curriculum for all 4 ACT tested areas	Sign-In Sheets for		Resource Funds
Administered ACT			training		
		Training for Admin, Curriculum and	Usage Reports for		
		Teachers on Mastery Prep ACT	Online test prep		
		Curriculum	materials		
		Utilization of practice ACT materials	Mock ACT results		
		in core content areas (SI; Mastery			
		Prep; ACT Online Academy;			
		Odysseyware ACT prep)			
		Utilization of CERT for ACT Prep			
		Mock ACT in Fall at both High			
		Schools for 11th graders			
	Strategies for Objectives 1, 2			<u></u>	
	& 3:				

Use of assessment resul	ts to MAP assessments for proficiency	Fall, Winter, & Spring	General Fund; Title
propel student achiever	nent and growth grades K-8	MAP & TSG Reports &	V; KERA Preschool;
and growth (KCWP 3)		Data Analysis	ESS
	SI usage for NWEA Pathway Usage		
	grades 2-5	MAP Growth Reports	
	TSG Fall to Spring Growth and	CERT Data Analysis	
	Reporting for PS		
		NWEA Usage Reports	
	Use Mock ACT results to		
	differentiate instruction for 11th	Mock ACT Results	
	graders for test preparations and	KPREP Data Analysis	
	growth	Tools	
	KPREP Data Analysis and action		
	planning		
Ensure needs assessmen	· ·	District Staffing &	General Fund; All
data analysis and survey		Funding Policies &	State Grants; All
results drive fiscal and	and fiscal resources to address	Procedures	Federal Grants
human resource allocat			
(KCWP 5)	learning in accordance with State	MUNIS Reports for	
	and Federal program specifications,	State & Federal Grants	
Ensure state and federa			
grant funding allocation	<b>C</b> .	State & Federal Grant	
requirements are adher		Applications &	
in regards to funding	applicable	Required Reporting	
matrices, non-supplanti	-	Cabaal Q District	
methodologies, local po		School & District	
and SBDM policies (KCW		Needs Assessments	
Implementation of Stud	local funds to address identified	Administrator Monting	
Implementation of Stud		Administrator Meeting	
short-cycle planning, da review and stop-light		Agendas and Notes	
reporting to monitor	Implement Studer Short-cycle planning and data monitoring	Short Cycle Planning	
progress toward district		Short-Cycle Planning,	
strategic plan and CDIP		Stoplight Reports	
objectives (KCWP 5	meetings and at District Leadership		
	Meetings		

Ensure all available resources	Utilize Title I, Title III, FRYSC, Studer	Title I, Title III, KERA	Title I, Title III, KERA
are deployed to assist	Parent Engagement Surveys, KERA	Preschool & FRYSC	Preschool, FRYSC,
students and families in need	Preschool Parent Surveys and	Family Engagement	Title II, General
to reduce barriers to learning	community resources to engage	Activities and	Fund
and engage families in the	families in the learning process,	Expenditures	
learning process (KCWP 6)	identify needs, and reduce barriers		
	to learning to support academic	Studer Parent	
	success for all students	Engagement Survey	
		Results	

### 2: Separate Academic Indicator

Goal 2: By 2023, Hopkins County Schools will increase the percentage of students performing proficient/distinguished on separate academic indicators (Science, Social Studies & Writing) by 5% at the elementary, middle and high school levels.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
<b>Objective 1 - Science</b>	Vertical & horizontal	Use of district-wide common	MAP Science Growth		General Fund
	curriculum alignment with	curriculum & pacing in all	for grades 4 & 7 from		
Elementary: Increase the	standards and resources	elementary and middle schools for	Fall to Spring		
percent of elementary	through K-8 district pacing &	Science (Dimensions)	Assessment		
students scoring proficient or	implementation of				
distinguished on KPREP	Dimensions Curriculum	District-wide Teacher-led Grade	Agendas & Sign-In		
Science from 42% in 2019 to	(KCWP 1)	level/content meetings	Sheets		
43% in 2020					
			KPREP Science		
Middle: Increase the percent			Assessment Scores		
of middle school students					
scoring proficient or	Vertical & horizontal	Course Syllabi with Standards	KPREP Science		No Funding
distinguished on KPREP	curriculum alignment with	Alignment	Assessment Scores		Required
Science from 29.5% in 2019	course content and standards		Assessed as R. Cisers In		
to 30.5% in 2020	for 9-12 to better align with	Content PLCs & Departmental	Agendas & Sign-In		
High School: Increase the	assessment and standards	Meetings	Sheets		
percent of high school	expectations (KCWP 1)				
students scoring proficient or					
distinguished on KPREP					
Science from 28.5% in 2019					
to 29.5% in 2020					
to 23.3% in 2020					
Objective 2 – Social Studies	Support the rollout and	PD and PLC rollout for Social Studies to	Agendas & Sign In		KAS Implementation
	implementation of the new	begin November 5th	Sheets		Mini Grant; Title II;
Elementary: Increase the	Kentucky Academic Standards	begin November 5th			Title I; Title V
percent of elementary	for Social Studies and	Middle school Social Studies	Registrations		,
students scoring proficient or	development of aligned district-	representatives attended WKEC New			
distinguished on KPREP Social	wide curriculum (KCWP 1)	Social Studies Standards Training	Grant Submission		
Studies from 58.1% in 2019					
to 59% in 2020			Revised Pacing Guide		

Middle: Increase the percent of middle school students scoring proficient or distinguished on KPREP Social Studies from 62.7% in 2019 to 64% in 2020		KDE KAS PD grant submitted for K-8 Social Studies KAS training and implementation Review and revise district pacing guides for Social Studies K-8	PO and Email Email & Registration	
High School: Achieve 50% of high school students scoring proficient or distinguished on KPREP Social Studies in Fall 2020 (Field Test delayed to Fall 2020)		Purchase of KAS Bundle Resources from KASC for all schools Curriculum coordinators and instructional directors attended KDE KAS Learning Lab in Christian County		
Objective 3 – Writing Elementary: Increase the percent of elementary students scoring proficient or distinguished on KPREP on- demand writing from 55.6% in 2019 to 57% in 2020 Middle: Increase the percent of middle school students scoring proficient or	Implement formal and informal process for teachers and students to improve learning in communication, language, and technology through writing instruction (KCWP 2)	Support schools in the review and submission of their writing policy in accordance of SB 1 (2017) to ensure it meets the revised KDE 2019-20 rubric and provides quality writing instruction K-8 and incorporates district established writing expectations District-wide Teacher-led Grade level/content meetings	Submission & approval of all school writing policies KPREP On-Demand Writing Scores Agendas & Sign-In Sheets	No Funding Required
distinguished on KPREP on- demand writing from 24.4% in 2019 to 26% in 2020 High School: Increase the percent of high school students scoring proficient or distinguished on KPREP on- demand writing from 41% in 2019 to 42% in 2020	Vertical & horizontal curriculum alignment with course content and standards for 9-12 to better align with assessment and standards expectations (KCWP 1)	Vertical & horizontal curriculum alignment with course content and standards for 9-12 to better align with assessment and standards expectations for shared writing responsibility across the curriculum (KCWP 1)	Course Syllabi with Standards Alignment Content PLCs & Departmental Meeting Agendas and Sign In Sheets	No Funding Required

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
bjective 1: K-8 Growth	Use of assessment results to	District strategic plan achievement	MAP Fall to Spring		General Fund
ncrease the percent of	propel student achievement	pillar goal will focus on all students	Growth Measure		
tudents in grades K-8 that	and growth (KCWP 3)	in the district achieving one year's	Report		
ittain a minimum of one		typical growth as measured by MAP			
ear's typical growth from	Review, Analyze & Apply	in grades K-8 through	Short-Cycle Planning,		
51.17% in SY 18-19 to 63.17%	Data (KCWP 4)	implementation of Strategic Plan –	Stoplight Reports,		
n SY 19-20 in Reading and		Student Achievement Pillar	Strategic Plan		
rom 60.95% in SY 18-19 to	Ensure academic	activities and strategies	Monitoring		
52.95% in SY 19-20 in Math	expectations are actively				
is measured by Fall to Spring	modeled and are an existing	Studer short-cycle planning, data			
MAP.	part of the district culture	review and stop-light reporting to			
	(KCWP 5)	monitor progress toward district			
		strategic plan and CDIP objectives			
	Strategic Plan – Student	quarterly			
	Achievement				

## 4: Achievement Gap

Goal 4: By 2023, Hopkins County Schools will increase the percentage of students with disabilities demonstrating proficiency to 55% in Reading and 45% in Math for Elementary Schools (Grades 3-5); 50% in Reading and 38% in Math for Middle Schools (Grades 6-8); and 25% in Reading and 8% in Math for High School (Grade 11 ACT).

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1: Elementary	Create & monitor a list for	Special Education Proficiency Plans	Increase % P & D		No Funding
Increase the percentage of	students performing below	will be developed for each school in	students with		
students with disabilities in	proficiency (KCWP 4)	collaboration with SPED Building	disabilities from Fall to		
grades 3 – 5 scoring		Coach, School Leadership Team and	Spring MAP		
proficient or distinguished on		SPED Teachers. Plan will be			
MAP Reading from 29% in		monitored monthly and shared at	School Proficiency		
Fall 2019 to 34% in Spring		SPED TLT meetings and school PAC.	Plans		
2020 and on MAP Math from		Monthly updates will be provided			
25% in Fall 2019 to 29% in		to DoSE and DAC			
Spring 2020.	Implement and commit to	Continued emphasis on increased	Building Level Co-		IDEA B; General
	intentional co-teaching	station teaching and other small	Teaching Look-For		Fund
Objective 2: Middle	(KCWP 2)	group instruction practices with	Items on		
Increase the percentage of		modeling and monitoring by SPED	Walkthroughs		
students with disabilities in		Building Coaches			
grades 6 – 8 scoring	Ensure needs assessments,	Identify individual needs of schools	District Staffing &		General Fund; IDEA
proficient or distinguished on	data analysis and survey	and students and allocate human	Funding Policies and		В
MAP Reading from 21% in	results drive fiscal and	and fiscal resources to address	Procedures		
Fall 2019 to 22% in Spring	human resource allocations	needs and reduce barriers to			
2020 and on MAP Math from	(KCWP 5)	learning in accordance with State	Staffing Allocations		
15% in Fall 2019 to 16% in		and Federal program specifications,			
Spring 2020.		approved grant applications, and	MUNIS Reports		
		ensuring funds/resources are used			
Objective 3: High School		to supplement not supplant where			
Increase the percentage of		applicable			
students with disabilities					

scoring benchmark on ACT	Commit Special Education	SPED Building Coaches are expected	SPED Building Coach	IDEA B
Reading from 17% in Fall	Building Coach time to	to commit a minimum of 1 hour	Daily Schedules	
2019 to 19% in Spring 2020	modeling high yield	daily to modeling high yield		
and on ACT Math from 4% in	instructional strategies for	instructional strategies for	SPED Building Coach	
Fall 2019 to 6% in Spring	classroom teachers (KCWP 5)	classroom teachers and/or positive	Informal Classroom	
2020.		behavioral management supports	Observations	
		to increase student engagement in		
		the general education setting	PLC & PAC Minutes	

## **5: Transition Readiness**

Goal 5: By 2023. Hopkins County Schools will increase the percent of students who graduate transition ready to 75%.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Dbjective 1: By 2020,	Utilize tracking system for	Coordinated tracking system for	Transition Readiness		General Fund
lopkins County Schools will	monitoring student	Transition Readiness among HCCTC	Tracking Tool		
ncrease students who	achievement of transition	and both high schools to track			
raduate transition ready	readiness status	preparatory status and ensure	TEDS Data & Industry		
rom 69.0% to 70%.		avenues for career readiness when	Certifications		
		academic readiness is not			
		applicable	HCCTC Enrollment &		
			Staffing		
		Employ a College and Career			
		Counselor at HCCTC	Enrollment tracking of		
			AP and Dual Credit		
		Encourage participation in AP	Course Work		
		and/or dual credit course work			
	ACT Test Preparation &	ESS ACT Test Prep Sessions for 9th -	ESS Participation/		ESS; Title V; Free
	Coaching (Evidence-based	12th Grade Students at both High	Attendance		Resources;
	Instructional Strategy)	Schools utilizing Mastery Prep ACT			Instructional
		Curriculum for all 4 ACT tested	Sign-In Sheets for		Resource Funds
		areas	training		
		Training for Admin, Curriculum and	Usage Reports for		
		Teachers on Mastery Prep ACT	Online test prep		
		Curriculum	materials		
		Mock ACT in Fall at both High	Mock ACT results		
		Schools for 11th graders	WOOK ACT TESUITS		
		Utilization of practice ACT materials			
		in core content areas (SI; Mastery			
		Prep; ACT Online Academy;			
		Odysseyware ACT prep)			

## 6: Graduation Rate

Goal 6: By 2023, Hopkins Cou	oal 6: By 2023, Hopkins County Schools will increase the graduation rate to 92%.					
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding	
Objective 1: By 2020,	Utilize Persistence to Grad	Utilization of Hopkins County	Enrollment		General Fund	
Hopkins County Schools will	Tool/Early Warning Tool to	School GED Academy or Hopkins				
increase the graduation rate	assist in identifying students	County Schools Academy as	Graduation Rates			
from 90.1% to 90.5%.	at risk	options for students at-risk				
			Work Ready Initiative			
		Utilization of report to identify	Completers			
		students who are at risk for				
1		dropping out, providing counseling	Usage Reports for			
		on attendance, behavior, grades,	Early Warning Tool			
-		and social skills; and reduce				
		barriers to learning				
	Ensure all available	Utilize Title I, Title III, FRYSC, Studer	Title I, Title III, KERA		Title I, Title III, KERA	
	resources are deployed to assist students and families	Parent Engagement Surveys, KERA	Preschool & FRYSC		Preschool, FRYSC, Title II, General Fund	
	in need to reduce barriers to	Preschool Parent Surveys and community resources to engage	Family Engagement Activities and		li, General Fullu	
	learning and engage families	families in the learning process,	Expenditures			
	in the learning process	identify needs, and reduce barriers	Expenditures			
	(KCWP 6)	to learning to support academic	Studer Parent			
		success for all students	Engagement Survey			
			Results			
Objective 2						

# 7: Other (Optional)

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
bjective 1					
Objective 2					

## Special Considerations for Districts with Targeted Support and Improvement (TSI) Schools

Districts with a school identified for Targeted Support and Improvement (TSI) must monitor and provide support to the school to ensure the successful implementation of the school improvement plan (703 KAR 5:280(11)). The local board of education must review and approve the revised school improvement plan for TSI schools (KRS 160.346(4)(a)).

#### Monitoring and Support

**Consider:** Describe the district's plan for monitoring and supporting the school improvement plan of any school identified for TSI. Include in your response information regarding the process for local board review and approval.

**Response:**