GOAL 1: Proficiency  Long Term Goal/Desired State		or of students scoring proficient in mathematics from 35.8% (13 ated on Measure of Academic Progress which ensures student	, , ,
OBJECTIVE 180 Day Goal/Horizon Goal	STRATEGY  What Key Core Work Processes or other Research-Based Approaches will be used to address the Goal?	ACTIVITY What Activities will be Deployed based on the Strategy or Strategies chosen?	FUNDING SOURCE
By 2019, Newport Primary School will increase the number of students scoring proficient in reading from 29.9% (109) to 43.9%(160) and in mathematics from 35.8% (131) to 47.8% (175) as demonstrated on Measure of Academic Progress which ensures students will be transitionally ready. POP 1  Improvement Priority #2  Develop and implement a curriculum map for all content areas aligned to the learning expectations embedded in the KY Academic Standards. Establish and implement a monitoring process to ensure all stakeholders.	Deployment of Standards  Design and Delivery Instruction	1.1 Administrative Team will establish systems and protocols that ensure transformational change and improvements, including systems to monitor their effectiveness. (Improvement Priority 1 & 2, Year 1 and 2 Protocols/Systems include:  • PLC PROTOCOL: All teachers will collectively and collaboratively execute the adopted PLC Protocol to effectively and accurately to deploy NEW KAS standards, design high quality lessons aligned to the adopted instructional process, analyze, review and apply data with high levels of fidelity. (Improvement Priorities #1 and #2) EBP Projected Training for Evidence Based Practices  • KAS New Standards Training	School Improvement Grant:  Standards Roll Out Rtl - Essential Standards Hattie Strategies (CI Coaches and ER Team) Design in Five or CASL Rtl (Mike Mattos)  School Improvement Grant: Kagan
communicate and implement the curriculum with fidelity. (Standard 2.5)  Improvement Priority #1  Establish, implement, monitor and communicate a systematic continuous improvement process that provides clear direction for improving conditions that support learning. Include procedures for assessing practices and using findings to enhance support for student learning. (Standard 1.3)		NAS New Standards Training     Identification of Essential Standards     High Yield/High Impact Instructional Core     Design in Five     Rti- Solution Tree Mike Mattos      NEW TEACHER ONBOARDING: A new teacher onboarding system will be developed to ensure effective implementation of all processes, instructional expectations and resources at NPS. (KAGAN Training, DI, PLC Protocol, Standards, Scholastic) (Improvement Priority #1) EBP Projected Training for Evidence Based Practices:	KAGAN Training     KAGAN Coaching     Direct Instruction Training     250.00 Presentation     180.00 Per Day per new teacher      Curriculum Training and Work Days     PLC Leads - Leadership Training     Scholastic (Jan Richardson)     Scholastic Coaching     Guided Reading Training
		PLC DuFour/PDSA Protocol Essential Standards Rtl Kagan (Day 1 and 2) DI- Training (new teacher training and current teachers who need support) Guided Reading-Year I Implementation Coaching Individual Teachers Coaching Consultant PLC LEAD PROTOCOL: Establish a PLC Lead Protocol that ensures effective execution of the PLC process and focus of continuous improvement for teaching and student learning that feeds into next steps of the 30-60-90 Day Plans. This leadership structure put into place a leadership sustainability model for NPS (Continuous Improvement Model of PDSA, DuFour's Questions and Instructional Process EBP)(Improvement Priority #1) Projected Training for Evidence Based Practices: PLC Lead Independent Study on "Building Better Data Systems" studies on Longitudinal Data Learning Targets: Moss and Brookhart	School Improvement Grant:  PLC Lead protocol training (Year 1 and 2)  Solution Tree
		on Longitudinal Data	Other Funding Source (Title I or SBDM)

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2019 COMPREHENSIVE SCHOOL IMPROVEMENT PLAN (CSIF) & 30-80-90 DAT PLA	111111110	
	<ul> <li>Book Study: Better Learning: Douglas Fisher and Nancy Fry</li> <li>INSTRUCTIONAL PROCESS: Reinforce and support every classroom teacher in the Newport Independent Classroom Structures for Instruction, which is our adopted instructional process. (Improvement Priority #1) Projected Training for Evidence Based Practices:         <ul> <li>Doug Fisher, Gradual Release Model</li> <li>Small Group Guided Math Implementation</li> <li>Sherry Parish, Number Talks Implementation</li> </ul> </li> </ul>	Instructional Process Training (Year 2)
	1.2 Administrative Teams will develop a Communication Plan to ensure accurate and efficient communication of all systematic processes to community, staff and students after systems have been created. (Improvement IP #1 NPS Balanced Assessment Plan  Communication plan of NPS Essential Standards Deployment Development of a communication plan to families for grade level academic expectations for learning	No funding needed
	1.3 Administrative Team will design and implement a plan to ensure that every teacher will participate in professional learning for the following: (IP # 2, 90 and 120 day)  • revised standards and the identification of Essential Standards of the Content Projected Training for Evidence Based Practices:  Training of Essential Standards (Solution Tree and Mike Mattos work)  • Balanced Assessment Plan/System: data monitoring process (Formative Assessment, Common Assessment Practices, progress monitoring)  • Intentional instructional lesson design for Math, ELA, Science, and Social Studies. Projected Training for Evidence Based Practices:  Guided Math (2-3 year Implementation)  • Guided Math training for all K-2 grade math teachers  Number Talks (2-3 year Implementation)  • Training for all K-2 grade math teachers EPB	*School Improvement Grant funding noted in 1.1

GOAL 2: Separate Academic Indicator  Long Term Goal/Desired State	r 2021, Newport Primary School will have no less than 70% of students score at least proficient as demonstrated on spring grade level writing assessments aligned to Kentucky ore Academic standards which ensures students are also transitionally ready.							
OBJECTIVE 180 Day Goal/Horizon Goal	STRATEGY What Key Core Work Processes or other Research-Based Approaches will be used to address the Goal?	ACTIVITY What Activities will be Deployed based on the Strategy or Strategies chosen?	FUNDING SOURCE					
By 2019, Newport Primary School will have no less than 40% of students score at least proficient as demonstrated on spring grade level writing assessments aligned to Kentucky Core Academic standards which ensures students are also transitionally ready. POP 2  Improvement Priority #3  Develop, implement, and monitor systematic schoolwide processes for educators to monitor and verify student progress toward meeting the learning expectations of the KY Academic Standards and to modify instruction to transform learning experiences for students. (Standard 2.11)	Design and Delivery Instruction	2.1 Administrative team, in collaboration with teachers, will develop a writing plan that will be monitored and evaluated during the PLC process.  Identify a core writing plan team who will engage in professional learning on best practices of writing strategies for primary students.  Commit and ensure building-wide training and implementation of best instructional writing practices  Administrative Team in collaboration with PLC Teacher Leads will develop a timeline of writing expectations that align with standards for ELA classrooms at NPS.  EBP	School Improvement Grant:  Writing Training  Continuous Improvement Coaches (Juett Wells)  Writing Resources  Lucy Caulkins					

GOAL 3: Growth/Gap  Long Term Goal/Desired State	By 2022, Newport Primary School will demonstrate categori proficient/distinguished on Math MAP as measured by Sprin	ical growth that results in 70% students scoring proficient/disting MAP Testing.	inguished on Reading MAP and 70% students scoring
OBJECTIVE 180 Day Goal/Horizon Goal	STRATEGY What Key Core Work Processes or other Research-Based Approaches will be used to address the Goal?	ACTIVITY What Activities will be Deployed based on the Strategy or Strategies chosen?	FUNDING SOURCE
By 2019, Newport Primary School will demonstrate categorical growth with all students in mathematics and reading as indicated by Spring MAP scores (POP 2):  Reading: (Increase of 14% in P/D each year)  Novice 43% to 33 (-36 students)  Apprentice 27.4% to 23.1(-16 students)  Proficiency 17.3% to 29.3 (+44 students)  Distinguished 12.6% to 14.6 (+8 students)	Review, Analyze and Apply Data Results Assessment Literacy Design and Deliver Assessment Literacy	3.1 School leadership will develop a system for intentional walkthroughs to monitor instructional practice for the assurance that the practice of measuring the success/quality of core instruction of essential standards is completed every class, every student, everyday through the measures of congruent formative assessments of the Essential Standards (IP # 1, 120 day).	No funding needed.
Math: (Increase of 12% in P/D each year) Novice 34.5% to 24.5 (-37 students) Apprentice 29.5% to 27.5 (-8 students) Proficiency 28.2% to 38.33 (+37 students) Distinguished 7.67% to 9.67 (+7 students)		3.2 In collaboration with the Newport Curriculum District office the Administrative Team will continue Guided Reading implementation in Year 2 with further training/support from Scholastic on the Jan Richardson approach to Guided Instruction. (IP #3, Year 1 and 2)	School Improvement Grant Scholastic ~ 30, 000  Coaching Multiple and Varied Training  Scholastic Materials ~ 5,000 (Guided Reading)  Year 1 Implementation
Improvement Priority #1 Establish, implement, monitor and communicate a systematic continuous improvement process that provides clear direction for improving conditions that support		Projected Training for Evidence Based Practices:  • Guided Reading (2-3 year Implementation)  ○ Year 1 training for new staff  ○ Coaching for individual Reading teachers	Coaching Individual Teachers     Coaching Consultant     Small Group Guided Reading Resources     Jan Richardson's Next Steps Forward in Guided Reading

learning. Include procedures for assessing practices and using findings to enhance support for student learning. (Standard 1.3)  Improvement Priority #3  Develop, implement, and monitor systematic schoolwide processes for educators to monitor and verify student	<ul> <li>Consultant walk-throughs with building and district administrators</li> <li>Continuation training for all staff (Year 2 and 3)</li> <li>Resources:         <ul> <li>Short Reads (Fiction and N</li> <li>onfiction)</li> <li>Jan Richardson Books</li> </ul> </li> </ul>	<ul> <li>Scholastic Short Reads (Fiction and Nonfiction)</li> </ul>
progress toward meeting the learning expectations of the KY Academic Standards and to modify instruction to transform learning experience for students. (Standard 2.11)	3.3 NPS leadership will develop a balanced assessment system/monitoring process to ensure student success (academic and non-academic) This system will include the following data (Improvement Priority 3, 120 day):  • walkthrough data • attendance data • behavior data/social-emotional data • academic assessment data of Essential Standards • Direct Instruction (Tier II Intervention) • Lexia and Dreambox (Tier II Intervention) • teacher effectiveness based on the FfTL This balanced assessment system will contain an organizational chart to specifically identify: • Data to be monitored • Responsible personnel for monitoring the data • Frequency of data monitoring	School Improvement Grant:  Kagan (2-3 year Implementation)  Days 1 and 2 training for new staff Job-Embedded Feedback from Kagan Coach Days 3-5 training for all staff (Year 2 and 3)  School Improvement Grant:  Direct Instruction  Professional Learning Materials/Resources  Title 1 Funds: Dreambox Lexia Phonics

plans. Matt emailed all teachers who did not have targets updated based on plans. On 2/6/19, Matt met with all PLC's

to discuss that we are marrying our plans. Barrier to scheduled walkthroughs - student behavior, half of admin team out

#### **30 DAY PLAN 60 DAY PLAN** WE WILL KNOW WE ARE SUCCESSFUL WHEN: WE WILL KNOW WE ARE SUCCESSFUL WHEN: • 90% of PLC Teams can effectively, efficiently and intentionally work through the PLC protocol cycle 90% of PLC Teams can effectively, efficiently and intentionally work through the PLC protocol cycle to fulfill purpose of intentionally improving student achievement. to fulfill purpose of intentionally improving student achievement. No less than 80% of classrooms are effectively communicating the purpose of the learning to No less than 80% of classrooms are effectively communicating the purpose of the learning to students throughout the lesson students throughout the lesson • No less than 80% of classrooms are effectively measuring student success based on state target of No less than 80% of classrooms are effectively measuring student success based on state target of learning Students are writing in their classroom everyday. Students are writing in their classroom everyday. MEASURES/EVIDENCES WE WILL USE ARE: MEASURES/EVIDENCES WE WILL USE ARE: PLC Teams can complete the Plan, Do, of the Lesson Design- With quality (teachers deconstruct PLC Teams can complete the Plan, Do, of the Lesson Design- With quality (teachers deconstruct standards with progression) standards with progression) PLC lesson designs PLC lesson designs Sweeps during guided reading to determine students are writing everyday Sweeps during guided reading to determine students are writing everyday Walk through data (% and # of classrooms with effective communication) Walk through data (% and # of classrooms with effective communication) • Formative Assessment data collection measured through walk-throughs, PLCs, and methods of Formative Assessment data collection measured through walk-throughs, PLCs, and methods of collected data communicated through PLC collected data communicated through PLC **ALIGNMENT** WHO'S ON BY WHEN & **ALIGNMENT** WHO'S ON BY WHEN 30 Davs (G#, A#) **POINT** HOW (G#, A#) **POINT** & HOW All teachers (100%) deconstruct standards into daily learning targets All teachers (100%) deconstruct standards into daily learning targets and March February and purpose and these targets are effectively communicated and purpose and these targets are effectively communicated and formatively 4th 8th formatively assessed. Every class, every student every day. assessed. Every class, every student every day. A. Identification of learning targets Identification of learning targets PLC's PLC's Proficiency, Proficiency, Classrooms with DLT Classrooms with DLT Laura Instructio Laura Fischer Instructiona Classrooms have a system of communication of the intent of 1.1 & 1.2. (3.1) Classrooms have a system of communication of the intent of the 1.1 & 1.2, (3.1) Fischer nal chunks chunks Classrooms are formatively assessing the target during or after Classrooms are formatively assessing the target during or after Instructio Instruction learning n Feedback of student success on DLT is communicated Feedback of student success on DLT is communicated Completion of one cycle of PLAN and Do will be evaluated for February Completion of one cycle of Plan, Do. Study, and Acts March Matt Atkins Proficiency. Matt Atkins 22nd Proficiency. a. Identify areas of improvement & develop a plan to address these 15th a. Identify areas of improvement & develop a plan to address 1.2 PI C's these areas PLC's Develop a new writing plan based off of our writing policy. Develop a new writing plan based off of our writing policy. a. Gather stakeholder input on writing plan February a. Gather stakeholder input on writing plan April 12th Job embedded PD on Writing 1st b. Job embedded PD on Writing Writing to Learn, Writing to Demonstrate Learning, and Writing to Learn, Writing to Demonstrate Learning, and Laura Laura Fischer Teacher SAI, 2.1 Writing for Publication (Characteristics and Examples Teacher SAI, 2.1 Writing for Publication (Characteristics and Examples of Fischer leader of each) leader feedback Establish writing expectations ensuring students have the feedback c. Establish writing expectations ensuring students have the opportunity to write everyday. opportunity to write everyday Complete draft of the Writing Plan d. Complete draft of the Writing Plan April 12th February Develop a system to monitor daily formative assessments Monitor daily formative assessments 15th PLC's a. 100% of our teachers understand how to use daily formative 100% of our teachers understand how to use daily formative PLC's Teacher assessments. Teacher Growth, 3,1 Provide and monitor daily learning target format. Matt Atkins Growth, 3.1 Provide and monitor daily learning target format. Matt Atkins sweeps sweeps Teacher sweeps during planning period to determine effective Teacher sweeps during planning period to determine effective Administrat Administr teacher usage of daily formative assessments. teacher usage of daily formative assessments. ive ative Identify areas of need and provide teachers with support. Identify areas of need and provide teachers with support. Meetings Meetings February April 12th All teachers (100%) will collect data in order to create next steps for All teachers (100%) will collect data in order to create next steps for PLC's 22nd students that are not meeting learning expectations in the core. students that are not meeting learning expectations in the core. PLC's Laura Instructio Laura Fischer Growth 3.3 A. Running Records Growth 3.3 a. Running Records Instructiona Fischer nal Daily Learning Targets Daily Learning Targets I Lesson Lesson Common Formative Assessments c. Common Formative Assessments Plans **Plans** 30 Day Notes/Reflections/Next Steps 60 Day Notes/Reflections/Next Steps Purpose for Learning o February 5th Sweep - 6 out of 16 classrooms had updated learning targets which are based on their collaborative PLC

Teachers participated in Metacognition training on February 19th led by Linda Raines and Laura Fischer (instructional

### 2019 COMPREHENSIVE SCHOOL IMPROVEMENT PLAN (CSIP) & 30-60-90 DAY PLANNING

- of the building. Brian and Nikki were MAP testing. Laura was out Monday and Tuesday. Wednesday and Thursday Laura was pulled for the grant.
- 2/6/19 during Admin Meeting Develop a walkthrough plan for next week.
- 2/12/19 Completed 6 walkthroughs analyzing teachers setting purpose for learning
  - 100% of classroom walkthroughs set the purpose for the learning.
- Daily Formative Assessments
  - All grade levels have a tool to monitor daily formative assessments. They were provided a sample. Kindergarten is
    using a tool almost exact to the one I shared.
  - Monitoring of daily formative assessments
    - Kindergarten Met with Kindergarten on 2/6/19 during PLC's. Their daily formative assessments were too detailed. Given feedback to simplify daily formatives.
    - Kindergarten 2nd grade 50% of teachers entered in daily formative assessment data as of the morning on 2/6.
       Reminded teachers during PLC's to update data.
    - 2/12/19 Emailed first and second grade PLC's. Teacher's entering daily formative data is inconsistent. In 2nd grade, two teachers are consistent in entering data. In first, teachers enter daily formative data about 50% of the time.
- One Cycle of Plan and Do
  - All grade levels have completed one cycle of plan and in the do cycle as of 2/6/19. Each grade level has started their 2nd chunk.
  - Identified Areas to Improve
    - Being specific with instructional strategies they use.
    - Intentionally planning Kagan strategies and higher order questioning.
  - 2/12 Analyzed classroom structure document and determined next steps based on grade level instructional units.
    - Next Steps
      - PLC Binder put in the classroom structure Look at classroom structure while PLC's are planning.
      - Overall
        - o Review previous content and be sure to include in plans. Great time for a Kagan structure.
        - Many teachers in math are using youtube videos for a hook. Ensure teachers provide an explanation of what it is about.
        - Ensure instructional strategies are reflected in lesson plans.
      - 2nd Grade
      - o Must move beyond Envisions visual learning video.
      - o How can we engage all students during the Jeopardy game?
      - 1st Grade
      - o Explain what students must be able to do on assessments. Do not list a page/program and numbers.
      - Kindergarter
- Writing Plan
  - Analyzing writing plans from other districts from around the state.
  - Laura is planning a meeting with Kathy Hale to plan vertically.
  - 2/11 Laura and Kathy met. They worked on developing a K-6 writing plan. Focused on writing to demonstrate learning, and writing for publication.

- Scholastic job-embedded coaching took place on 2/28 and 3/1. Coaches met with individual teachers and instructional coach following the coaching sessions.
- Job-embedded Kagan coaching took place on 3/6.
- Administration reviewed walk through data, observation data and classroom data to make personnel decisions.
- Instructional Coach continued to meet with PLC teams on Wednesdays and Thursdays to analyze data and design lessons.
- Administrative team held individual teacher data meetings with teachers to discuss student progress and next steps.
- 100% of PLC teams deconstructed standards into daily learning targets.
- 100% of classrooms were using daily formative assessments aligned with the learning target.
- 100% of PLC teams collaboratively followed the PDSA protocol to design lessons with the instructional coach two days a
  week
  - Area of Growth To continue increasing student achievement, an area of focus for the 2019-20 school year is to more effectively monitor the study/act component of the protocol.
- Instructional coach met with other building coaches to determine the current state of writing curriculum within the district and to seek out samples of high quality writing plans
- We received our audit results from the Kentucky Department of Education on March 3rd, 2019.
- Release of the AdvancEd audit results led the district and school leaders to re-evaluate our current school improvement plans and begin aligning our CSIP with the Improvement Priorities.
- The KDE audit set the following priorities:
  - Improvement Priority #1

Establish, implement, monitor and communicate a systematic continuous improvement process that provides clear direction for improving conditions that support learning. Include procedures for assessing practices and using findings to enhance support for student learning. (Standard 1.3)

Improvement Priority #2

Develop and implement a curriculum map for all content areas aligned to the learning expectations embedded in the KY Academic Standards. Establish and implement a monitoring process to ensure all stakeholders communicate and implement the curriculum with fidelity. (Standard 2.5)

- Improvement Priority #3

Develop, implement, and monitor systematic schoolwide processes for educators to monitor and verify student progress toward meeting the learning expectations of the KY Academic Standards and to modify instruction to transform learning experiences for students. (Standard 2.11)

- After receiving the results, the administrative team, in collaboration with the District leadership, spent several after-school
  nights deconstructing our audit results.
- After deconstructing the audit priorities, we created a two-year turn-around plan which was submitted to the Kentucky Department of Education for approval.

### 90 DAY PLAN WE WILL KNOW WE ARE SUCCESSFUL WHEN:

- Kentucky Department of Education turn-around plan is approved by the Commissioner of Education School Improvement fund application is approved by the Kentucky Department of Education
- Professional Learning plan has been developed focused on our three improvement priorities and individual teacher roles

### MEASURES/EVIDENCES WE WILL USE ARE:

- Newport Primary School's turn-around plan has been approved by KDE and effectively communicated with all staff members.
- We are allocated \$250,000 from KDE to assist with implementing our turn-around plan.
- Completed professional learning plan has been planned and communicated with 100% of teachers.
- Completion of revised PLC Lead protocol for the 2019-2020 school year.

#### 120 DAY PLAN

### WE WILL KNOW WE ARE SUCCESSFUL WHEN:

- 100% of teachers have participated in professional learning on the new KAS.
- 100% of teachers have participated in professional learning aligned with their instructional roles and school priorities
- All new teachers have participated in the three day on-boarding training
- Created and communicated balanced assessment system with families, students, and teachers.

### **MEASURES/EVIDENCES WE WILL USE ARE:**

- PLC lesson designs
- Balanced assessment system plan
- Communication plan
- PLC lead protocol
- Professional learning plan for June, July, and August are completed
- Walkthrough system established for August through September 13th

				Training of System Stabilished for August an Sugar Soptember Tour			
ALIGNMENT (G#, A#)	90 Days (APR 15-MAY 31)	WHO'S ON POINT	BY WHEN & HOW	ALIGNMENT (G#, A#)	120 Days (JUNE 1-SEPT 13)	WHO'S ON POINT	BY WHEN & HOW
Proficiency 1.1	Administrative team will provide teachers with input on a new PLC Lead Protocol during the PLC Lead Meeting to create a shared understanding of roles/responsibilities of a Lead.	Laura Fischer	April 11th/ Lead PLC Meeting	Proficiency 1.1	Provide teachers with training and process time to analyze new KAS, backward design pacing calendar for the first quarter for reading and deconstruct those standards into daily learning targets. (by June 7th)	Fischer	June 7 PD day
Proficiency 1.1	Instructional coach and principal will attend PLC's to ensure PLC protocol is adhered to.	Matt Atkins	May 31st/ PLCs	Proficiency 1.1	Provide teachers with training and process time to analyze new KAS, backward design pacing calendar for the first quarter for math, and deconstruct those standards into daily learning targets.	Fischer	June 7 PD day
Proficiency 1.2, Growth 3.2	Leadership will begin the process of creating an assessment plan which includes:  • walkthrough data • non-academic data • timeline • academic assessment data • teacher effectiveness • ensure teachers are effectively analyzing data and modifying lessons/instruction. • Other relevant data necessary for our 30/60/90 day plan.	Matt Atkins	May 31st/ Administrativ e Meetings	Proficiency 1.1	Instructional Coach meets with PLC teams every Wednesday and Thursday to work through the Plan, Do, Study, Act Protocol and monitors effectiveness of development of new instructional lesson designs aligned to standards, including the use of the Newport Independent Class Structures and high yield instructional strategies.	Fischer	Beginning August 21st Occurs every Wednesday & Thursday PLC Meetings
Proficiency 1.3	Leadership will create a PD plan for professional learning which includes:  Revised Standards Training Curriculum Work Scholastic Guided Reading instruction (Jan Richardson) Training PLC Lead Training	Laura Fischer	May 15th/ Administrativ e Meetings	Proficiency 1.1	PLC teams, in collaboration with Special Education and Interventionists, will work through the standards, design high quality lessons aligned to the adopted instructional process, analyze, review and apply data.	Atkins/Fisch er	September 3 PLC Day
Proficiency 1.2	Leader will begin to develop a plan and timeline to communicate all systematic processes to all stakeholders.  Professional learning plan with timeline Communication Plan Assessment plan with timeline and monitoring required	Matt Atkins	May 31st	Proficiency	Leadership will develop a plan/system to provide new teacher onboarding to ensure understanding of all processes at NPS. This plan will include: timeline for onboarding, training, dates, personnel providing the training and mentorship assignment.	Fischer	June 30 Admin
Proficiency 1.1	<ul> <li>Establish a PLC Lead Protocol that ensures effective implementation of the systems and continuous improvement. (Includes PDSA, DuFour's Questions and Lesson Design) (e.g. monthly mtg) #1</li> </ul>	Laura Fischer		1.1			Meeting
				Proficiency 1.1	New teacher onboarding for PLC Protocol and new KAS will take place July 29th, 30th, 31st.	Fischer	July 31 PD day
				Proficiency 1.1	New teacher onboarding for Kagan and small group guided reading using Jan Richardson's, Next Steps Forward in Guided Reading will take place on July 29th, 30th, 31st	Fischer	July 31 PD day

 •					
		Proficiency 1.1	New teacher onboarding for Direct Instruction and Wildcat Way/Culture Initiatives will take place July 29th, 30th, 31st	Fischer	July 31 PD day
		Proficiency 1.1	Leaders will establish a PLC Lead Protocol	Atkins/Fisch er	June 14 Admin Meeting
		Proficiency 1.1	Administration, in collaboration with the district, will provide PLC Lead training on the New PLC Lead Protocol. During this training, leads will engage in training on the protocol, instructional lesson design, Newport Independent Classroom Structures and effective PLC lead best practices.	Atkins	July 26 PD day
		Proficiency 1.1	Administration will establish a monthly PLC Lead meeting with a focus on sharing PLC data and analyzing assessments	Atkins	August 14 PLC Lead Meeting
		Proficiency 1.2	NPS Leadership will create an organizational chart to identify the systems, the responsible personnel, the mode and expected information to communicate	Matt Atkins	June 30 Admin Meeting
		Proficiency 1.2	NPS Leadership will execute initial communication of balanced assessment system	Atkins/Fisch er	August 14 PD day
		Proficiency 1.2	NPS Leaders execute initial communication of Rtl system	Atkins/Zepf	August 14 PD day
		Proficiency 1.2	NPS Leaders execute initial communication of school culture system	Atkins/Hayd en	August 14 Faculty Meeting
		Proficiency 1.2	NPS Leaders execute initial communication to the community of academic and non-academic expectations. (e.g standards, attendance, Wildcat Way)	Atkins/Hayd en	August 13 Faculty Meeting
		Proficiency 1.3	Teachers participate in training on the new KAS	Atkins/Fisch er	June 7 PD day
		Proficiency 1.3	Teachers plan/collaborate in Intentional instructional lesson designs for Math based on new KAS	Atkins/Fisch er	June 7 PLC
		Proficiency 1.3	Teachers plan/collaborate in Intentional instructional lesson designs for ELA based on new KAS	Atkins/Fisch er	June 7 PLC
		Proficiency 1.3	Teachers participate in Balanced Assessment Plan/System: data monitoring process (Formative Assessment, Common Assessment Practices, progress monitoring) professional Learning	Atkins/Zepf	August 8 PD day
		Proficiency 1.3	Teachers participate in identification and vertical alignment of Essential Standards of the Content professional learning	Atkins	August 14 PD day
		Growth/Gap 3.1	Leadership will develop a walk through timeline for the first four weeks of school focusing on school-wide procedures and expectations (Domain 2). Timeline will ensure all teachers receive walkthroughs each week with specific feedback.	Atkins	August 16 Admin Meeting
		Growth/Gap 3.1	Leadership will analyze walk through data each Tuesday (admin mtg) and determine the next week's walk through schedule as well as support needed for teachers. 30-60-90 will be updated based on walk through data.  • Meetings with specific teachers will be documented in the "Observation Feedback and Support" document.	Atkins	August 27 September 3 September 10 Admin Meeting

	Growth/Gap 3.1	Leadership will develop a weekly walk through timeline to ensure all teachers receive walkthroughs each week with specific feedback. (Moving from Domain 2 to Domain 3)	Atkins	September 13 Admin Meeting
	Growth/Gap 3.2	All teachers will receive Scholastic Guided Reading training  • Training will be differentiated based on teacher effectiveness during the 2018-19 school year and new teachers to Newport Primary for 2019-2020.	Atkins/Fisch er	August 14 Job- embedded Professional Learning
	Growth/Gap 3.2	Instructional coach will work with Scholastic coaches to develop a schedule. Schedule will include guided reading lesson modeling (provided by Scholastic Coach) for all new teachers, guided reading observations for all new teachers and guided reading observations for teachers from 2018-2019 based on coaching feedback from year 1, teacher experience and walk through data)	Fischer	September 1 Collaboratio n with District and Scholastic
	Growth/Gap 3.3	Leadership will create a balanced assessment system to include:  • data to be analyzed  • personnel responsible for collecting and analyzing the data  • the frequency of data communication to the administration, community and staff  • mode of data communication	Atkins	June 30 Admin Meeting
	Growth/Gap 3.3	The 30-60-90 day plan will be updated based on our balanced assessment plan	Atkins	September 3 September 10 Admin Meeting
90 Day Notes/Reflections/Next Steps	120 Day Notes/Reflections/Next Steps			

- April and May PLC Lead meetings were focused on analyzing and redesigning the PLC Lead Protocol for the 2019-2020 school year. Final revisions were completed in May.
- Instructional coach and principal attended 100% of the PLC meetings to ensure the PLC protocol is adhered to with fidelity. Due to coach training, Mrs. Hayden attended the PLC one day.
- Based on administrative team walkthroughs, 1 teacher was identified as needing intensive support in small group
  guided reading instruction. Instructional coach provided 1 on 1 coaching/planning guidance.
- Administration had preliminary discussions on balanced assessment plan. Not as much progress as desired due to heavy focus on school improvement fund application.
- Administration had preliminary discussions on the communication plan/timeline. Similarly, not as much progress as
  desired due to heavy focus on school improvement fund application in May.
- The professional learning plan for next school year was finalized and communicated with all teachers prior to closing day. Professional learning is differentiated based on individual teacher needs and aligned with our three priorities outlined by the Kentucky Department of Education.
- Mr. Atkins shared the approved turn around plan to all faculty in person on May 31, 2019.
- Administrative team analyzed our spring MAP data over the past three school years. The Spring MAP data reflected
  the following:
  - o Spring 2017 compared to 2019
    - Reading
      - Kindergarten novice % has remained steady at 32% and we had an increase of 3% of students scoring proficient/distinguished combined.
      - 1st Grade Decreased % of students scoring novice by 7% and increased % of students scoring P/D by 11%
      - 2nd Grade Decreased % of students scoring novice by 5% and increased % of students scoring P/D by 10%.
    - Math
      - Kindergarten novice % has remained steady at 28% and increased % of students scoring P/D by 7%.
      - 1st Grade novice % has remained steady at 33% and increased % of students scoring P/D
         by 7%
      - 2nd Grade Decreased % of students scoring novice by 6% and increased % of students scoring P/D by 11%.
- The administrative team analyzed our F&P data from the fall of 2018 to the spring of 2019. Below is the data reflecting our F&P growth
   Fall
  - Kindergarten

- School improvement fund application was approved for an estimated \$250,000 over two years.
- Mr. Atkins continued working on designing the balanced assessment system in preparation for summer administration meetings
- . Mr. Atkins continued working on communication system in preparation for summer administration meetings.
- On June 5th and 6th, teachers engaged in training on the revised reading and math Kentucky Academic Standards. All
  new hires at the time attended this training. Only one teacher was hired after this training date.
- The administrative team collaborated to finalize our new teacher on-boarding on July 8th. New teachers are receiving new teacher training on:
  - July 30th NPS Systems
  - July 31st Kagan
  - August 1st Small group guided reading
- PLC lead protocol was established during the 90 days. It will be focus during our PLC Lead training on July 29th.
- Based on new teachers attending the KAS training June 5th and 6th, it will not be a focus of our new teacher onboarding meetings.
- Direct Instruction training has been scheduled for August 2nd for new teachers. Instructional coach is going to model in
  each new teacher's classroom the first weeks of school.
- All PLC lead meeting dates have been entered into the calendar and shared with all PLC leads.
- Administrative team and media specialist meeting scheduled to develop a family communication focused on all grade level standards.
- On June 5th and 6th, teachers collaborated on intentional instructional lessons designs focused on math and reading.
- Principal and instructional coach have been in communication with Scholastic finalizing plans for the 2019-20 school
- As of July 9, 2019, 100% of our classified and certified positions are filled.
- Master Schedule designed and communicated with staff members to ensure all assessment systems can be implemented to fidelity.

- 95% below grade level
- 5% at or above
- 1st Grade
  - 60% below grade level
  - 40% at or above grade level
- 2nd Grade
  - 54% below grade level
  - 46% at or above grade level
- SpringKindergarten27% !
  - 27% below grade level
  - 73% at or above
  - 1st Grade
    - 42% below grade level
    - 58% at or above grade level
  - 2nd Grade
  - 48% below grade level
    - 52% at or above grade level
- o Summary of F&P Data
  - Kindergarten increased % of students reading on grade level by 68% from fall to spring.
  - 1st Grade increased % of students reading on grade level by 18% from the fall to spring.
  - 2nd Grade increased % of students reading on grade level by 6% from the fall to spring.

	150 DAY PLAN	180 DAY PLAN						
•	WE WILL KNOW WE ARE SUCCESSFUL WHE	N:		WE WILL KNOW WE ARE SUCCESSFUL WHEN:				
•	MEASURES/EVIDENCES WE WILL USE ARE		MEASURES/EVIDENCES WE WILL USE ARE:					
•	•							
ALIGNMENT (G#, A#)	150 Days (SEPT 16-NOV 8)	WHO'S ON POINT	BY WHEN & HOW	ALIGNMENT (G#, A#)	180 Days (NOV 11-DEC 31)	WHO'S ON POINT	BY WHEN & HOW	
Proficiency 1.2	School Media Specialist will develop a family communication to provide to teachers with all essential grade level expectations	Atkins	October 1					
Separate Academic Indicator 2.1	Administrative team, in collaboration with teachers, will develop a writing plan that will be monitored and evaluated during the PLC process.  • Identify a core writing plan team who will engage in professional learning on best practices of writing strategies for primary students.	Matt Atkins	August 1- Adm. Collaborati on					
Growth/Gap 3.1	Leadership will develop a weekly walk through timeline to ensure all teachers receive walkthroughs each week with specific feedback.	Atkins	November 8					
Growth/Gap 3.1	Solicit support from district administration to plan grade level wide sweeps	Atkins	September 27					
Growth/Gap 3.1	Solicit support from the district administration to engage in calibration to ensure high quality walkthroughs are completed	Atkins	September 16					
Growth/Gap 3.1	Leadership will analyze walk through data each Tuesday (admin mtg) and determine the next week's walk through schedule as well as support needed for teachers. 30-60-90 will be updated based on walk through data.  • Meetings with specific teachers will be documented in the "Observation Feedback and Support" document.	Atkins	Every Tuesday Admin Meeting					
Growth/Gap 3.3	Leadership will identify teachers for support and provide support based on data.	Atkins	September 30					
	150 Day Notes/Reflections/Next Steps				180 Day Notes/Reflections/Next Steps			
•				•				