## **CONCERN:**

Consider the 2019-20 Tentative Budget

## DISCUSSION:

Each local board of education is required to approve a Tentative Budget on or before May 30 each year. The purpose of this law is to assure that the local board of education has an opportunity to review all proposed revenues and expenses before the upcoming school year begins. This is the 2<sup>nd</sup> formal step in developing the 2019-20 annual working budget.

The 1<sup>st</sup> step in January was simply a review of projected revenue and expenses with no formal action by the Board. This step involves a more specific presentation of the proposed 2019-20 budget and involves formal action by the Board to adopt the budget with such changes as deemed appropriate by the Board. The remaining formal steps will come after the close of the current fiscal year when the certification of the value of taxable property is received.

## REVENUE

Some basic revenue considerations and how they are addressed in this Tentative Budget are:

#### **STUDENTS**

How many students are expected to enroll and what rate of attendance will occur? State funds through the SEEK program are based on full time equivalent average daily attendance (FTE-ADA); thus, the percent attendance is an important factor in state revenue. If the FTE-ADA at the end of the first two (2) school months is higher than the first two (2) months ADA the prior year, the local district's SEEK calculation is based on the prior year ADA plus growth percent. If the FTE-ADA at the end of the first two (2) school months is lower than the first two (2) months ADA the prior year, the local district's SEEK calculation is based on the prior year.

Projected enrollment for 2019-20 staffing levels was 2364 as discussed during the board's approval of the allocations to school councils in February. This budget is based on 2172.51 projected final FTE-ADA for 2018-19 and a per pupil Seek value of \$4000.00. Elizabethtown's 2019-20 SEEK is expected to be calculated using the prior year FTE-ADA. If final ADA for 2018-19 is more than 2172.51 SEEK revenue for 2019-20 will be higher than projected. If 2019-20 final ADA is lower than 2172.51 then SEEK revenue in 2019-20 will be lower.

#### ASSESSED VALUE OF TAXABLE PROPERTY

What assessed value of taxable property will the Kentucky Revenue Cabinet certify? A substantial portion of local public school revenue is generated by local property tax. The assessed value of taxable property and the FTE-ADA both affect the level of funding the local school district will receive through the SEEK program. As noted during the January Draft Budget review the estimated assessed value for 2019-20 is \$736,453,258.

## TAX LEVY

What tax rate will be levied? The Board may not consider a tax levy until the certified assessment and permissible tax rates are sent from the Kentucky Department of Education. The 2018-19 combined property tax rate was 80.8 cents per \$100 of assessed value for real estate and tangible property.

The 2019-20 Tentative Budget is based on a projected combined property tax rate of 80.8 cents per \$100 of assessed value for real estate and tangible property. The projected rates are the same as the rates levied the prior year but could be higher if growth in existing assessment is less than 4%. Under certain conditions Kentucky law allows a local school district to levy a rate that will generate 4% increase in local tax revenue. The projected motor vehicle rate per \$100 assessed value is 53.8 cents and the 3% utility tax levy was also projected for continuation.

## **BEGINNING BALANCE**

How many dollars will be in the carry forward balance? The Tentative Budget's estimated unrestricted carry forward balance of \$4,749,809.24 is based on a careful review of expected revenues and planned expenses for the remainder of 2018-19.

## SUMMARY OF PROJECTED REVENUES

Table A provides a summary of projected revenues, including beginning balances, in the 2019-20 Tentative Budget.

Table A
Summary of Projected Revenues – 2019-20 Tentative Budget

| Fund                     | Actual        | Budgeted      | Projected     | \$             | %      |
|--------------------------|---------------|---------------|---------------|----------------|--------|
|                          | 2017-18       | 2018-19       | 2019-20       | Change         | Change |
| General Fund (*) (@)     | 22,584,307.88 | 22,036,787.00 | 21,329,461.24 | (707,325.76)   | -3.2   |
| Special Revenue Fund (#) | 2,215,745.67  | 2,055,449.25  | 1,367,851.96  | (687,597.29)   | -33.5  |
| Capital Outlay Fund      | 228,171.17    | 218,500.00    | 220,251.00    | 1751.00        | .8     |
| Building Fund            | 1,781,109.10  | 1,802,270.00  | 1,816,872.00  | 14,602.00      | .8     |
| Food Service Fund        | 2,120,648.76. | 1,912,178.00  | 1,955,500.00  | 43,322.00      | 2.3    |
| <b>Total All Funds</b>   | 28,929,982.58 | 28,025,184.25 | 26,689,936.20 | (1,355,245.05) | -4.8   |

<sup>\* &</sup>quot;Actual" excludes state payments on-behalf of the school district, which are unbudgeted as per state instructions.

Table B presents an overview of recommended changes in projected revenue in all funds (except Special Revenue) since the January review of projected receipts and expenses. Projected revenue in the Draft Budget was \$25,075,261. The Tentative Budget projection is increased by \$1,614,674. The major differences are in the Special Revenue funds which are not budgeted during the Draft budget phase, as well a higher beginning balance. The SEEK base used in this projection for 2019-20 was \$4,000 per ADA. More definitive funding amounts should be available by the time the Board considers the Working Budget in September.

Table B
Comparison - Projected Revenues – 2019-20 Draft & Tentative Budget

| Fund                     | Draft<br>2019-20 | Projected<br>2019-20 | Change<br>Proj – Draft |
|--------------------------|------------------|----------------------|------------------------|
| General Fund             | 21,145,313.24    | 21,329,461.24        | 184,148.00             |
| Special Revenue Fund (#) | 0                | 1,367,851.96         | 1,367,851.96.00        |
| Capital Outlay Fund      | 218,500.00       | 220,251.00           | 1,751.00               |
| Building Fund            | 1,802,270.00     | 1,816,872.00         | 14,602.00              |
| Food Service Fund        | 1,912,178.00     | 1,955,500.00         | 43,322.00              |
| <b>Total All Funds</b>   | 25,075,261.24    | 26,689,936.20        | 1,614,674.96           |

Due to uncertainty about Special Revenue funding, the district was not required to account for Special Revenue funds in the Draft Budget presented to the Board in January. This Tentative Budget includes a low estimate of these federal, state and local funds due to continued uncertainty.

<sup># &</sup>quot;Projected" Special Revenue Fund will be adjusted as Grants are verified by KDE.

# <u>EXPENSES</u>

Some basic considerations for Kentucky local boards of education in determining expenditure allocations and how these concerns are addressed in this Tentative Budget are:

#### **DEBT SERVICE**

Does the proposed budget provide sufficient funds for debt service? Table C shows the district's required debt service payments and projected capital (restricted) revenues. The total scheduled 2019-20 debt service is \$1,678,130.15. This obligation is budgeted for payment from the Capital Outlay, Building Funds and General Fund. Projected 2019-20 recurring revenue from the Capital Outlay and Building Funds is \$2,022,521.00. The district has sufficient projected capital (restricted) funds to pay the scheduled debt service with an uncommitted balance of \$589,754.72.

Table C Projected Bonded Debt Payment – 2019-20

|                             | Total<br>Debt Service | Building<br>Fund | Capital Outlay<br>Fund |
|-----------------------------|-----------------------|------------------|------------------------|
| Principal                   | 1,138,943.22          | 1,138,943.22     | 0                      |
| Interest                    | 293,823.06            | 293,823.06       | 0                      |
| Total                       | 1,432,766.28          | 1,432,766.28     |                        |
| Projected Recurring Revenue | 2,022,521.00          | 1,802,270.00     | 220,251.00             |
| Uncommitted                 | 589,754.72            | 369,503.72       | 220,251.00             |

## OTHER OBLIGATIONS

Does the proposed budget provide for all known obligations for the fiscal budget year, such as salary improvements for additional experience or fringe benefits costs such as accumulated sick leave at retirement? The cost of advancing all personnel in all funds for an additional year of experience was included in the Draft Budget. The Tentative Budget includes all certified and classified positions allocated to school councils approved in February as well as a 1% increase to the salary schedule.

## ALLOCATIONS TO COUNCILS

Has the board allocated sufficient funds to school councils to meet the staffing and other requirements of 702 KAR 3:245? The allocation approved by the board in February exceeded the minimum requirements of the state regulation on allocations to school councils. The salary schedule improvements enacted by the board are automatically incorporated into the allocation to school councils.

The Tentative Budget does not include any funding through Section 7 of the SBDM state regulation. The next adjustment to council allocations will be in September (if more or

less students enroll) and in October, at the end of the second school month (material, travel and supplies allocations will be adjusted based on the first two (2) months actual FTE-ADA).

The Tentative Budget does not include line item changes directed by school councils. All funds allocated for teaching supplies and materials are located in one (1) line item of the budget at each school. As funds are actually expended the expense is posted to the appropriate object code.

## SALARY SCHEDULE IMPROVEMENTS

Salary schedule improvements for 2019-20 are included in the Tentative Budget. This budget reflects experience steps for certified and classified staff. It is important to note that approximately 81.63% of the General Fund spending is dedicated to personnel expense.

A summary of personnel and benefits as a portion of the General Fund, excluding accumulated sick leave, for the last three (3) years is in Table D. The 1.7% projected increase in 2019-20 General Fund personnel salaries and benefits includes the cost of experience advancement, and changes in the cost of KTRS and CERS paid by the Board.

Table D
Summary of Projected Personnel Expense – 2019-20 Tentative Budget

|                                      | Actual     | Budgeted   | Projected  | \$      | %      |
|--------------------------------------|------------|------------|------------|---------|--------|
|                                      | 2017-18    | 2018-19    | 2019-20    | Change  | Change |
| Salaries GF Personnel                | 12,754,138 | 12,979,683 | 13,189,844 | 210,161 | 1.6    |
| Percent General Fund                 | 75.0       | 76.3       | 74.1       |         |        |
| Benefits excl. accum. sk. Lv. (*)    | 1,219,357  | 1,273,666  | 1,309,975  | 36,308  | 2.8    |
| Percent General Fund                 | 7.2        | 7.5        | 7.4        |         |        |
| <b>Total Salaries &amp; Benefits</b> | 13,973,495 | 14,253,349 | 14,499,818 | 246,469 | 1.7    |
| Percent General Fund                 | 82.19      | 82.45      | 81.51      |         |        |

<sup>\* &</sup>quot;Actual" excludes state payments on-behalf of the school district, which are unbudgeted as per state instructions.

## SUMMARY OF GF PROJECTED EXPENSES

Proposed expenses as approved by the Board earlier this spring are detailed in the attached 2018-19 Tentative Budget. The totals for each fund are equal to the projected revenues plus the fund balance for each fund. Table E provides an overview of all proposed general fund expenses and changes made since the January review of projected expenses.

Projected certified and classified salary schedule improvements are also included in Table E. Appendix A (see page 8) contains brief descriptions of the object codes utilized in Table E.

Table E
Summary of Projected GF Expense – 2018-19 Tentative Budget

| Object | Description                     | budget     | Draft      | Projected  | \$        | %      |
|--------|---------------------------------|------------|------------|------------|-----------|--------|
|        |                                 | 2018-19    | 2019-20    | 2019-20    | Change    | Change |
| 0100   | SALARIES PERSONNEL SERVICES     | 12,979,683 | 13,205,379 | 13,189,844 | (15,535)  | 1      |
|        | Percent of General Fund Expense | 76.3       | 75.4       | 74.1       |           |        |
| 0200   | EMPLOYEE BENEFITS (*)           | 1,273,666  | 1,273,666  | 1,309,975  | 36,309    | 2.0    |
|        | Percent of General Fund Expense | 7.5        | 7.3        | 7.4        |           |        |
| 0300   | PURCHASED PROF & TECH SER.      | 248,188    | 248,188    | 275,448    | 27,260    | 11.9   |
|        | Percent of General Fund Expense | 1.5        | 1.4        | 1.5        |           |        |
| 0400   | PURCHASED PROPERTY SERVICES     | 624,775    | 626,375    | 475,625    | (170,750) | -2.7   |
|        | Percent of General Fund Expense | 3.7        | 3.6        | 2.7        |           |        |
| 0500   | OTHER PURCHASED SERVICES        | 265,468    | 265,468    | 265,417    | (949)     | 3      |
|        | Percent of General Fund Expense | 1.6        | 1.5        | 1.5        |           |        |
| 0600   | SUPPLIES & MATERIALS            | 1,394,866  | 1,395,666  | 1,397,169  | 1,503     | .1     |
|        | Percent of General Fund Expense | 8.2        | 8.0        | 7.9        |           |        |
| 0700   | PROPERTY                        | 105,900    | 88,900     | 472,854    | 383,954   | 4.3    |
|        | Percent of General Fund Expense | .6         | .5         | 2.7        |           |        |
| 0800   | MISCELLANEOUS                   | 103,100    | 103,100    | 103,100    | 0         | 0      |
|        | Percent of General Fund Expense | .6         | .6         | .6         |           |        |
| 0900   | OTHER USES OF FUNDS             | 291,332    | 300,364    | 300,364    | 0         | 0      |
|        | Percent of General Fund Expense | 1.7        | 1.7        | 1.7        |           |        |
|        | Subtotal for General Fund       | 17,286,978 | 17,502,106 | 17,789,795 | 287,689   | 1.6    |
| 0840   | CONTINGENCY                     | 4,749,809  | 3,638,207  | 3,539,666  |           |        |
|        | Percent of General Fund Expense | 27.9       | 20.8       | 19.9       |           |        |
|        | <b>Total for General Fund</b>   | 22,036,787 | 21,145,313 | 21,329,461 |           |        |

<sup>\* &</sup>quot;Actual" excludes state payments on-behalf of the school district, which are unbudgeted as per state instructions.

## **BUDGET RESERVE**

Does the proposed budget include a sufficient reserve? A fundamental basis of budgeting is not to spend more than you receive. There are some years when the carry forward balance is above 5% that a local school board may decide to spend more than they receive, excluding the carry forward balance. KDE defines "total budget" as the budgeted expenditures in the General, Special Revenue, Capital Outlay, Building and Food Service funds excluding the Contingency. The budgeted reserve (Contingency) in the Tentative Budget has been determined accordingly.

The board must include a minimum reserve (Contingency) of at least 2% of the total budget (\$533,799). This budget includes an unrestricted General Fund reserve (Contingency) of \$3,539,666 (13.3% of the total budget). With the potential for a reduction in state funding due to continued lower ADA, an unrestricted General Fund reserve at this level is most prudent. The district had a reserve of \$5,641,283 at the beginning of 2018-19. The 2019-20 Tentative Budget includes an estimated General Fund carry forward balance of \$4,749,809. The actual carry forward will not be confirmed until the Annual Financial Report in late July; however, it is very possible that 2019-20 balance could be higher than projected.

Table F presents the district's three (3) year comparison of general fund (GF) beginning and ending balances. The district spent \$88,006 less than revenue in 2017-18. The projection for 2018-19 is for expense to be \$891,474 higher than revenue. This budget contains a sufficient reserve to deal with expense \$1,210,143 higher than revenue. Further, it is possible that EOY ADA for 2018-19 could be higher than projected and there could be growth during the first 2 months of 2019-20.

Table F
Expense vs Revenue – 2018-19 Tentative Budget

|                      | Actual    | Budget    | Projected |  |
|----------------------|-----------|-----------|-----------|--|
|                      | 2017-18   | 2018-19   | 2019-20   |  |
| GF Beginning Balance | 5,729,289 | 5,641,283 | 4,749,809 |  |
| GF Ending Balance    | 5,641,283 | 4,749,809 | 3,539,666 |  |
| +/- Difference       | 88,006    | 891,474   | 1,210,143 |  |

## **RECOMMENDATION**:

Approve the 2019-20 Tentative Budget as described in this enclosure.

## APPENDIX A

## **EXPENSE TYPES:**

Within each major function, specific types of expenses are grouped together. These groupings utilize the first two (2) digits of the object. For instance, salary-related object codes always begin with  $\underline{01}$  ( $\underline{01}$ 10,  $\underline{01}$ 20,  $\underline{01}$ 30, etc.), so the " $\underline{01}$ " causes these expenses to be combined in the expense type grouping " $\underline{0100}$ ." The following summarizes the types of expenses grouped under the function:

- **O100** Salaries Personnel Services salary-related expenses, such as wages, stipends, etc.
- **O200** Employee Benefits fringe benefits, such as employee insurance, FICA match, Medicare match, CERS match, and KTRS match, when applicable
- **O300** Purchased Professional & Technical Services contractual services, such as legal, consultants, audit, architectural, engineering, etc.
- **0400** Purchased Property Services other services, such as repairs/maintenance, rent utilities, etc.
- **Other Purchased Services** expenses such as travel, telephone, postage, advertising, insurance, printing, etc.
- **Supplies & Materials** expenses such as general supplies, textbooks, reference materials, software, food, testing materials, etc.
- **0700 Property** furniture, fixtures, equipment, computers, buses, etc.
- **0800** Miscellaneous fieldtrip expenses (other than the driver's salary), registration, fees, permits, uniforms, etc.
- **0840** Contingency used for budgeting purposes only as determined by the Board
- **0900** Other Uses of Funds fund transfers and principal and interest payments on bonds