Breathitt High School Comprehensive Improvement Plan

Improvement Priority #1 Engage multiple stakeholders to achieve the school's purpose and direction through the development of shared vision and mission statements. Stakeholder engagement should include opportunities for two-way communication and active and meaningful participation that will result in improved overall school culture. Ensure all stakeholders collect and analyze data to measure the effectiveness of engagement strategies. (Standard 1.8)	Improvement Priority #2 Develop and implement a curriculum aligned with state standards that is based on high expectations and prepares students for their next level of learning. Implement a process to ensure data are collected, analyzed, monitored, and used to inform instructional decisions and horizontally and vertically align the curriculum. Revise curriculum and instruction based on triangulated data. (Standard 2.5)	Improvement Priority #3 Develop, implement, and monitor the implementation of the continuous process to ensure teachers monitor and adjust their daily instruction to meet individual student needs and the learning expectations of the school. The process should ensure high quality, evidence-based instructional practices are implemented consistently and with fidelity. (Standard 2.7)
	Breathitt High School (SMS) will be implementing the DuFour model for professional learning communities where teachers work together to achieve their collective purpose of learning for all. Every teacher will participate in an ongoing process of identifying the current level of student achievement, establishing a goal to improve the current level, working together to achieve that goal, and providing periodic evidence of progress. The focus of turnaround efforts will target curricular and instructional adjustments based on assessment data and identification of a problem of practice.	Breathitt High School (SMS) will be implementing high yield instructional strategies known to positively impact student learning, as evidenced by the ongoing research of Professor John Hattie and his Visible Learning Associates. The high yield instructional strategy of primary focus for this continuous improvement cycle is direct/explicit instruction (Effect Size .60). Turnaround efforts will focus on standards- based learning targets, success criteria and clearly communicating the learning intention before, during and after learning. A book study will be conducted with teachers and professional learning opportunities provided on the effective use of standards-based Breathitt High School (SMS) will be including daily formative assessment measures within lesson planning practices to include "Before, During and After" learning in the Direct Explicit Instruction model (DEI). This practice is known to positively impact student learning, as evidenced by the ongoing research of Professor John Hattie and his Visible Learning Associates. The strategy of primary focus for this continuous improvement cycle is formative assessment (Effect Size .48) throughout direct/explicit instruction (Effect Size .60). The focus of turnaround efforts will ensure instructional modifications are made based upon evidences gathered from these measures. Resource: Embedded Formative Assessment, Dylan William. Professional learning opportunities will be provided on effective use of daily formative assessment which will promote successful implementation of (DEI).learning targets, success criteria and clearly

	communicating the learning intention which will promote
	successful implementation of DEI.

1.: Proficiency/Growth Goal

Goal 1: <u>Proficiency</u>: Increase Middle School proficiency from 47.6% to 73.8% in reading and from 29% to 64.5% in math by 2023 as measured by the state-required academic assessment. Increase High School proficiency from 40.2% to 70.1% as measured by the combined reading and math scores on the ACT by 2023. / <u>Growth</u>: Increase the percentage of students scoring in the "catch up, keep up or move up" categories from 42% to 71.1% in reading and from 21.5% to 60.75% in math by 2023 as measured by state required assessment.

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1:	Sustain a systematic approach	<u>Practice-</u> Teachers will strategically	Lesson Plans		\$0
Increase proficiency in	for the design and delivery of	plan lessons to incorporate five of the	Walkthrough Data		
Reading from 47.6% to 65%	instruction for all students.	top ten evidence-based instructional	PLC Agenda		
and from 29% to 45% in		strategies (Hattie) daily that promote	PLC Minutes		
math by 2018-2019 as		active student engagement. The	Instructional/ curriculum		
measured by the state-		administrative team will monitor and	will provide feedback on		
required academic		provide feedback on the strategic	-		
assessments.		selection and effective use of evidence-	highly effective evidence		
		based instructional strategies through	based instructional		
Increase proficiency in		monthly walkthroughs, lesson plan review and PLCs. (IP 3, EBP)	strategies.		
combined reading/math from		Process- The leadership team will	PLC Agenda		\$0
40.2% to 54.2% by 2018-		revise the common PLC process. The	PLC Agenda PLC Minutes		φU
2019 as measure by the state-		protocol will consist of the following			
required academic		components: 1. Congruence between	PLC Protocol		
-		standards, targets, activities and	PLC Schedule		
assessment.		assessment 2. Collaborative planning	PLC Presentation		
		for high fidelity instructional delivery	Instructional /curriculum		
		of the standards 3. Item analysis to	coach will give feedback		
		evaluate instructional effectiveness 4.	on instructional strategies		
		Collaborative learning/planning to aide	using data.		
		in documented curricular and	8		
		instructional adjustments based on			
		assessment data and identification of			
		problem of practice. (IP 2 and 3, EBP)			
		<u>Practice-</u> Teachers ensure daily	Lesson Plans		\$1200
		formative assessment measures occur	Walkthrough Data		School Improvement
		within lesson planning practices to			Grant
		include "Before, During and After"			

	Ensure appropriate assessment design is used to best evaluate the level of student learning (selected response, written response, performance assessment, personal communication).	learning in the Direct Explicit Instruction model (DEI) and instructional modifications are made based upon evidences gathered from these measures. Resource: Embedded Formative Assessment, Dylan William (IP 3, EBP) Practice-Teachers use backwards design to create common formative and summative assessments that are aligned to grade-level Kentucky Academic Standards. PLC longitudinal data can be used to determine back/wards design on units that show weakness. Practice-Teachers will administer the MAP benchmark assessment in reading and math. Teachers will create and administer benchmark assessments in science, social studies and writing. The teachers will disaggregate the data, "name and claim" and provide Tier 1 intervention for students not mastering grade level standards.	CFA CSA KAS PLC Agendas PLC Minutes Instructional/ curriculum coach will give feedback on backward design. MAP Schedule MAP Data Science, SS and Writing Benchmarks Name and Claim	\$0
Objective 2: Increase the percentage of students scoring in the growth categories from 42.2% to 50% in reading and from 21.5% to 35% in math by	Ensure that all students have access to the same outlined, high expectations and continually assess , review , and revise school curricula to support the assurance that	Process- The administrative team will develop and implement a collaborative planning process, where teachers systematically share an understanding of expectations for standards, learning targets, success criteria, curriculum, assessment, and instruction.	CP Schedule Lesson Plans Learning Targets Success Criteria Curriculum Maps CFA, CSA	\$0
2018-19 on state required assessments.	all students have the knowledge, skills, and dispositions for future success.	<u>Process-</u> Teachers will ensure that vertical and horizontal curriculum mapping is occurring through collaborative planning and is monitored by common PLC expectations (e.g.,	Agendas Minutes w/next steps Lesson Plans Curriculum Maps	\$0

agendas, minutes, next steps wi support, lesson plans). (IP 2) <u>Process-</u> Adopt Eureka Math an and Wisdom curriculum. Teach embed this in the existing curric	nd Wit Eureka and Wit and ers will Wisdom Curriculum	District Title I \$59,917.51
(IP 2) <u>Practice-</u> Provide math and EL teachers with ongoing job-ember professional learning to ensure to of implementation of Eureka and and Wisdom. (IP 2)	A PD Agendas edded Implementation Checks fidelity	District Title I Included in the amount above

2: Separate Academic Indicator Goal 2: Increase proficiency in Science, Social Studies and Writing from 51.0% to 70% by 2023 as measured on state-required academic assessments.

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1: Increase proficiency in Science and Social Studies, Writing from 51% to 55% by 2019 as measured by state assessment.	roficiency in Science and ocial Studies, Writing from 1% to 55% by 2019 asfor the design and delivery of instruction for all students.	Practice -Teachers will provide students with opportunities to write for authentic purposes, analyze rich text, use rubrics and success criteria, exemplars, collaborate with peers, and improve critical thinking skills that will address on-demand writing prompts, extended response questions, lab reports, DBQs, essays and research papers.	Rubrics Success Criteria Exemplars Student Work Samples		\$0
		<u>Practice</u> -Teachers will select a school- wide common writing graphic organizer.	Common Graphic Organizer		\$0
		Practice- Teachers will embed state recommended Through Course Tasks into existing instructional units as appropriate. Teachers will use CER for arguments and explanations monthly.	TCTs CERs Lesson Plans Instructional/curriculum coach will establish a protocol for Course Task and support data analysis in PLC.		\$0
Objective 2	Ensure that all students have access to the same outlined, high expectations and continually assess, review , and revise school curricula to support the assurance that all students have the knowledge, skills, and dispositions for future success.	Practice-Science teachers will develop all science curricular units using backwards design, NGSS and Stemscopes. Social studies teachers will develop all social studies curricular units using backwards design, KAS, Reading like a Historian and History Alive. (IP 2)	Curricular Units		

3: Gap Goal 3: Increase the average combined reading and math proficiency ratings for all students by 15% in all gap groups by 2023.

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1:Increase the	Develop a systematic approach	Process - A book study will be	PLC Agendas		\$1000 School
average combined reading and	for the design and delivery of	completed with teachers to implement	PLC Minutes		Improvement Grant
math proficiency ratings for all	effective Tier 1 instruction for	DEI with fidelity; Moss and Brookhart,	PLC Presentations		
students in gap groups by 3% by	all students.	Learning Targets: Helping Students	Walkthroughs		
2018.		Aim for Understanding in Today's	Success Criteria		
		Lesson. In phase one (Before	(Exemplars, Rubrics)		
		Learning), teachers will set the stage			
		for learning by clarifying standards-			
		based learning target and measures of success (success criteria). Teachers will			
		reference the learning targets "Before,			
		During and After" Learning. Standards			
		will be posted in every classroom. (IP			
		2, EBP)			
		Process/Practice- The administrative	Walkthroughs		\$3000 School
		team will ensure ongoing professional	Observation (PDSA		Improvement Grant
		development in quality co-teaching	displayed in classroom		_
		practices. Co-teaching teams will be	with phases as implemented)		
		trained in the effective use of evidence	Evaluations		
		based practices in the classroom to			
		remove barriers to learning for			
		individual students. All inclusion			
		classroom will adopt the co-teaching			
		model. Evidence of co-teaching			
		observed through lesson plans and			
		during monthly walkthroughs.			
	Develop a systematic	Process- The administrative team	ABRI agendas		\$2000 School
	approach to design, align, and	will ensure that a school wide	PBIS levels of		Improvement Grant
	deliver support processes for	academic and behavioral multi-	implementation		
	academic and behavior	tiered system of support is	Academic and		
		implemented and monitored for	behavioral progress		
	expectations.	effectiveness.	monitoring		

4: Graduation Rate

Goal 4: Increase Graduation Rate from 88.65 to 94.33 by 2022-2023 as measured by the percentage of students completing the requirements for a KY high school diploma (adjusted 4 and 5 year cohort) compared to the cohort of students starting in grade 9.

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1	Monitor and evaluate	Process/Condition- School	PtG Protocol		\$0
Increase Graduation Rate from	effectiveness and utilize data to	administrative team will develop a	PtG Agenda		
88.65 to 89.78 by 2018- 2019 as	improve work processes to	process that includes FRYSC, guidance	PtG Minutes		
measured by the percentage of	support student learning.	counselor, media specialist and district			
students completing the		personnel to increase collaboration in			
requirements for a KY high		the persistence to graduation protocol			
school diploma compared to the		that includes data analysis and student			
cohort of students starting in		progress towards standards mastery			
grade 9.		(failures), including identification of			
		students in need of intervention			
		supports.			
		<u>Practice-</u> The administrative team will	PtG Protocol		\$0
		meet bi-monthly to monitor persistence	A-Team Agenda		
		to graduation through supports.	A-Team Minutes		
Objective 2	Develop a systematic approach	<u>Practice-</u> The Administrative Team	ABRI Expectations		\$2000 School
	that establishes a safe,	will meet monthly to ensure that	Agendas		Improvement Grant
	supportive and positive	schoolwide expectations (ABRI) of	Minutes w/next steps		
	learning culture and	students are clearly defined, and that			
	environment. Maintain an	group norms have been established			
	atmosphere that allows students	within the school and classroom. These			
	to learn at the optimum level to	practices should align with the student			
	increase the percentage of	code of conduct.			
	students who graduate.				

5: Transition Readiness

Goal 6: Increase the percentage of students graduating as transition ready from 76.7 to 88.3 by 2023.

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1 Increase the percentage of students graduating as transition ready 76.7 to 79.03 by 2019.A System is in place to monitor student data regularly and to ensure a continuous improvement model that monitors student success to college and transition.	Practice- Administrative team will meet with all at risk students to ensure they are on track to be preparatory in August, October, January and March. Students not making adequate progress will receive monthly monitoring checks in career readiness and counseling provided as needed.	PLC Agendas PLC Minutes PLC Presentations		\$0	
	Develop a systematic approach that establishes a safe , supportive and positive learning culture and	<u>Practice-</u> Principal and intervention specialist will view all data bi-weekly to assess gap closure for seniors toward benchmarking on ACT.	PLC Data Intervention Data Student Name/Claim		\$0
	learning culture and environment. Maintain an atmosphere that allows students to learn at the optimum level to increase the percentage of students who meet benchmarks and successfully transition to the next level.	Process- Breathitt High School will implement a system in which career pathways will be established for all students prior to their sophomore year. Student data will be utilized to create individual student goals, ensure they are on track to graduate transition ready within four years and develop interventions or provide resources and support if needed	Advisory Council Minutes/Agendas PLC Presentations Monitor CTE/ Performance Arts pathway program of studies. Pathway Interest Inventories		\$0
	<u>Process-</u> Breathitt High School will create and implement advisory councils for pathway offerings to insure that students are receiving necessary experience needed.	Advisory Councils Agendas/Minutes Plan meeting with ATC to develop- pathway opportunities.		\$0	
	Process- Student will be given interest inventories/surveys annually to gain knowledge to offer pathway and classes that students have an interest in pursuing.	(research effective) Surveys/Interest- Inventories Data Pathway Offering 60 day plan- open house- Operation Preparation		\$0	
		<u>Process-</u> The school will develop shared vision, mission and belief	V, M, B Statements		\$2000 School Improvement Gran

statements to achieve the schools purpose and direction.		
<u>Process-</u> The school will develop a two-way communication process that is active and meaningful that results in improved overall school culture.	Communication Plan	\$0
	Plus/Delta Surveys	\$0