

Vision 2020 in Action: LEARNING

GOALS:

- Students are active participants in defining ambitious learning goals and engaging in their progress.
- Students demonstrate their deeper learning with the capacities, dispositions, and skills needed to transition successfully to the next level from preschool to graduation

Actions	Process/ Short-Term Metrics*	Long-Term Outcomes*
Backpack of Success Skills Identify, implement and support Backpack of Skills: (1) What do students need to be able to do? (2) What experiences will get them there? (3) How will they demonstrate skills? V2020 1.1.1, 1.1.2, 1.1.3, , 3.3.2, 3.3.3 CDIP 1	✓ % of students with evidence of success skills in their digital portfolio ✓ % of classrooms implementing and meeting high-quality deeper learning principles ✓ % of students meeting literacy and numeracy benchmarks as measured by MAP	✓ Improved literacy and numeracy skills ✓ Increased college and career readiness rates ✓ Increased graduation rate ✓ Improved NAEP
Transition Readiness Continuum Define and monitor transition readiness of critical skills needed at key points in student development; provide various supports for students not transition ready, including extended learning time. V2020 1.1.2, 1.1.6, 1.1.7 CDIP 1, 13	✓ % of 5 th , 8 th , and 12 th grade students meeting defense/capstone requirements ✓ % of students on track to graduate ✓ % kindergarten ready (Brigance) ✓ % of students participating in extended learning ✓ % meeting growth on MAP in literacy and numeracy	✓ Decreased 9 th grade dropout rates ✓ Increased transition ready ✓ Increased graduation rate ✓ Increased college and career readiness rates ✓ Increased college-going rate
Authentic Assessment System Meaningfully assess student learning and provide feedback throughout the school year to adjust instruction and interventions to meet the needs of each student. V2020 1.1.4, 2.1.2 CDIP 5	✓ % of educators trained in assessment literacy ✓ % of educators adjusting instruction based on formative assessment data ✓ % student engagement on CSS ✓ % of schools implementing multiple demonstrations of learning	✓ Increased student-led conferences presenting goals, work, and assessment outcomes. ✓ Increased quality of work in student digital portfolios ✓ Increased transition ready
Personalized and Engaging Learning Environments Provide students with quality and engaging educational programs, relevant career-focused experiences, and comprehensive support services by personalizing learning environments, transforming <i>the alternative schools</i> and expanding and monitoring the <i>Academies of Louisville model</i> . V2020 1.1.2, 1.1.5 CDIP 3, 4, 9, 24	✓ % student sense of belonging and engagement on CSS ✓ # of suspensions and behavior referrals ✓ Absenteeism/ attendance rates ✓ % of students enrolled in Advanced coursework	✓ Decreased dropout and retention ✓ Increased college and career readiness rates ✓ Increased graduation rate ✓ Decreased suspension and behavioral referrals
Community Partnerships Leverage community partners to provide equitable personalized learning experiences and targeted support for students V2020 1.1.2, 1.1.3 CDIP 9, 22	✓ # of Academies of Louisville business partnership reports ✓ % of students participating in work-based experiences ✓ % of students with dual credit	✓ Decreased dropout and retention ✓ Increased college and career readiness rates ✓ Increased graduation rate

Vision 2020 in Action: CULTURE AND CLIMATE

GOALS:

- Educators create healthy, caring, equitable cultures and learning environments to engage, empower, and support students, staff, and families.
- Educators provide students with deeper, more personalized learning experiences to improve their learning and growth.

Actions	Process/Short-Term Metrics*	Long-Term Outcomes*
Meaningful Relationships Advocate practices that improve engagement, belonging, and empowerment for students, staff, and families. V2020 2.1.2, 2.1.3, 1.1.2, 1.1.7 CDIP 12, 15	✓ % sense of belonging, engagement, and voice across stakeholder groups from the CSS ✓ % positive ratings on teacher and school leadership items from the TELL survey	✓ Improved teacher and staff retention ✓ Decreased disproportionality in suspensions
Professional Deeper Learning (Teacher Backpack) Develop a professional learning system that provides common understanding of <i>deeper learning</i> and <i>deeper learners</i> constructs with clear exemplars to improve shared understanding districtwide. V2020 2.1.1, 2.2.2 CDIP 1, 14	✓ % of educators with professional learning experiences in deeper learning ✓ % of students with evidence of success skills in their digital portfolio	✓ Increased number of teachers with microcredentials in personalizing instruction ✓ Increased quality exhibitions and defenses across schools
Transformed Instructional Core Implement an aligned instructional core (i.e., standards, curriculum, instruction, and assessment frameworks, and grading practices) and professional development system to create deeper learning experiences for all students. V2020 2.1.1, 2.2.2 CDIP 1	✓ % of educators trained in deeper learning strategies ✓ % educators implementing deeper learning experiences measured by observations ✓ Passing rates in gateway courses (e.g., English I, Algebra I) measured through grades ✓ % of schools implementing instructional systems work with fidelity	✓ Improved literacy and numeracy skills and growth ✓ Increased transition readiness ✓ Increased quality of work in student digital portfolios
Family Engagement Improve outreach so families can have more access points to engage in their students' educational experiences. V2020 3.2.1, 3.2.2, 3.4.4 CDIP 23	✓ % parental login to digital portfolio platform and parent portal ✓ % parent satisfaction, sense of belonging, and engagement from the CSS	✓ Increased student attendance ✓ Reduced chronic absenteeism ✓ Increased transition readiness
High Performing Teams Provide learning opportunities for educators to learn together, plan, and reflect upon and improve professional practice. V2020 2.1.3, 2.2.1, 2.2.4 CDIP 16, 18	✓ % positive ratings on teacher and school leadership items from the TELL survey ✓ % educator sense of belonging and satisfaction from the CSS	✓ Increased teacher retention ✓ Increased minority educator staffing

Vision 2020 in Action: ORGANIZATIONAL COHERENCE

GOALS:

- Systems, work, and funding function equitably for students, families, and the community from preschool through high school.
- The infrastructure and supports are in place necessary to promote deeper learning practices, provide equitable access to systems, and engage students and families effectively.

Actions	Process/Short-Term Metrics*	Long-Term Outcomes*
Coherent Systems and Processes Implement common performance management practices, processes, and routines focused on (1) reviewing current data related to strategic goals, (2) defining actions that will improve data to meet goals, (3) conducting systematic reviews of district corrective action plans, and (4) supporting schools in their development of systems to support a healthy learning environment V2020 1.1.6, 1.1.7, 3.2.3 CDIP 6, 7, 10, 17	✓ Regular cycle of review of strategies/targets and gap to goal analysis at Cabinet meeting, school leadership team meeting, and Board meeting as demonstrated by agenda/minutes. ✓ % central office satisfaction ratings	✓ Improved district star ratings on state accountability ✓ Reduced number of CSI/TSI schools ✓ Removal of corrective action status. ✓ Renewed accreditation status
Racial Equity Policy Implement JCPS Racial Equity Policy and monitor plans districtwide. V2020 1.1.7, 3.1.3 CDIP 11, 25	✓ % of central office departments and schools implementing at least one strategy for achieving and maintaining racial educational equity, aligned with the system-wide plan as evidenced by the Equity Scorecard metrics ✓ % of students of color with enrichment opportunities ✓ % of staff trained in professional development grounded in racial equity ✓ % of students of color identified for gifted/talented program	✓ Reduced disproportionality in behavior referrals, suspensions, and ECE placements ✓ Reduced achievement gaps through increased proficiency and growth in literacy and numeracy among students of color
School Redesign and Innovation Support turnaround efforts to implement evidence-based and innovative systems of support V2020 1.1.3, 1.1.7, 3.3.2 CDIP 2	✓ % funding for CSI/TSI schools	✓ Improved school star ratings on state accountability ✓ Reduced CSI/TSI schools
Improved School Supports Equitably align resource allocation with strategic priorities for physical, instructional, and human resource infrastructure in ways that meet student learning needs. V2020 3.1.4, 3.2.2, 3.2.3, 3.2.4, 3.3.1 CDIP 19, 21, 26	✓ % instructional and non-instructional school staffing ✓ % NBCT in the classroom ✓ % of schools in High Growth category in literacy and numeracy (MAP) ✓ % of schools in High Achievement category in literacy and numeracy (MAP)	✓ Improved teacher and staff retention ✓ Improved literacy and numeracy skills

Modernized Facilities Plan Develop a facilities planning process to address the most critical three-year consumer and renovation needs. V2020 1.1.7, 3.1.1, 3.1.2 CDIP 8, 27	✓ % spending on critical maintenance needs	✓ Improved facility conditions index for quartile 4 schools ✓ Increased early childhood centers ✓ Increased new buildings
School Choice Plan Clarify, restructure, and expand choice programs to better meet student and family needs. V2020 3.3.2, 3.4.1, 3.4.2, 3.4.3, 3.4.4, 3.4.5 CDIP 20	✓ % satisfaction with schools ✓ Approved systems for application, evaluation, and monitoring of charters, alternative programs, and magnet programs.	✓ Accepted charter applications with high rubric scores. ✓ Positive performance metrics for charter schools ✓ Improved JCPS market share ✓ Improved quality of magnets
Louisville Promise Engage in a community-wide development of a system infrastructure to support each student in post-secondary success V2020 1.1.2, 1.1.7, 2.1.2, 3.2.1, 3.4.4 CDIP 22	✓ Louisville Promise data analytics reports	✓ Improved college and career readiness rates ✓ Improved graduation rates Increased transition readiness

*bold indicates metrics/outcomes on performance scorecard