

OF THE CLASS OF

SAY YES

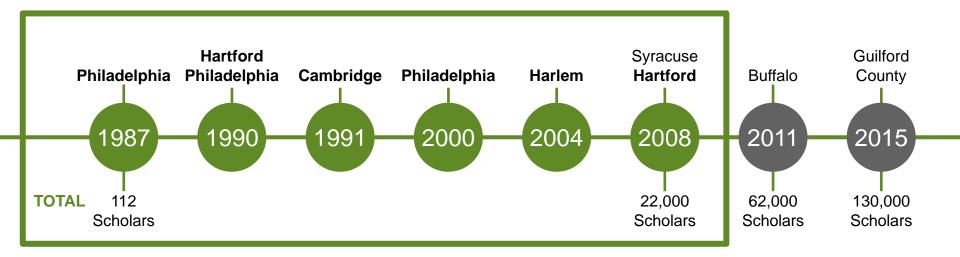
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AY YES

Say Yes to Education: Driving Outcomes Through Shared Commitment to Student Success

AYY

28 Years of Experience and Learning



Cohort Strategy:

2

Philadelphia, Hartford, Cambridge, and Harlem

 Community-wide Turnaround Strategy: Syracuse, Buffalo and Guilford County



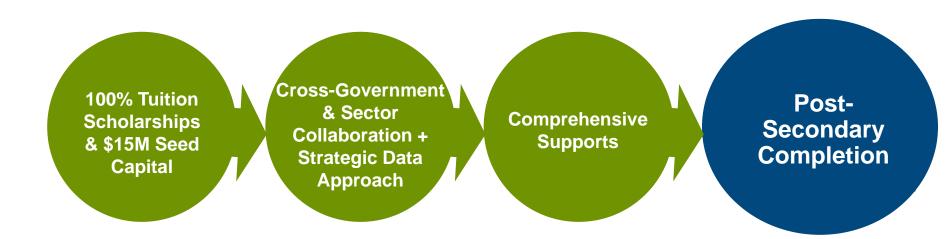
The 5 Citywide Core Principles

- 1 Postsecondary Access and Success for All
- **2** Transparent, Data Driven Accountability
- **3** Transparent Fiscal Management
- 4 Cross-Sector and Cross-Government Collaboration
- **5** Sustainable, Collaborative Fiscal Plan



The Say Yes Theory of Action

4





City or County as the Unit of Change



Wraparound Supports



savvestoedu

Growing the Say Yes Higher Education Compact —in 21 states and Washington DC

- 1. Bates College
- 2. Bennett College
- 3. Boston University
- 4. Bowdoin College
- 5. Brown University
- 6. Bryant & Stratton College
- 7. Bucknell University
- 8. California Institute of Technology
- 9. Canisius College
- 10. Carleton College
- 11. Claremont McKenna College
- 12. Clarkson University
- 13. Colby College
- 14. Colgate University
- 15. Colorado College
- 16. Columbia University
- 17. Cooper Union
- 18. Cornell University
- 19. Crouse Hospital College of Nursing
- 20. Daemen College
- 21. Dartmouth College
- 22. Davidson College
- 23. Denison University
- 24. Drew University
- 25. Drexel University
- 26. Duke University
- 27. D'Youville College

- 28. Franklin & Marshall College 55. New York Institute of
- 29. George Washington
 - University
- 30. Georgetown University
- 31. Goodwin College
- 32. Greensboro College
 - 33. Guilford College
 - 34. Hamilton College
 - 35. Harvard University
- 36. Harvey Mudd College
- 37. High Point University
- 38. Hilbert College
- 39. Hobart and William Smith Colleges
- 40. Houghton College
- 41. Ithaca College
- 42. Johns Hopkins University
- 43. Kenyon College
- 44. Laurel University
- 45. Le Moyne College
- 46. Lehigh University
- 47. Lesley University
- 48. Lycoming College
- 49. Marist College
- 50. Massachusetts Institute of Technology
- 51. Medaille College
- 52. Molloy College
- 53. Monroe College
- 54. Muhlenberg College

- Technology
- 56. Niagara University
- 57. Northeastern University
- 58. Northwestern University
- 59. University of Notre Dame
- 60. Oberlin College
- 61. Occidental College
- 62. Paul Smith's College
- 63. Pitzer College
- 64. Pomona College
- 65. Princeton University
- 66. Providence College
- 67. Reed College
- 68. Rensselaer Polytechnic Institute
- 69. Rhodes College
- 70. Rice University
- 71. Rochester Institute of Technology
- 72. Salem College
- 73. Sarah Lawrence College
- 74. Scripps College
- 75. Sewanee: University of the South
- 76. Smith College
- 77. Springfield College
- 78. St. Bonaventure University 102. Williams College 79. St. Joseph's College of 103. Yale University
- 79. St. Joseph's College of Nursing

- 80. Stanford University
- 81. Swarthmore College
- 82. Syracuse University
- 83. Texas Christian University
- 84. The New School (Parsons
- School of Design, Eugene Lang College, College of Performing Arts)
- 85. Trinity College
- 86. Trocaire College
- 87. Tufts University
- 88. Tulane University
- 89. Union College
- 90. University of Chicago
- 91. University of Pennsylvania
- 92. University of Rochester
- 93. University of San Diego

99. Washington University in

- 94. University of Southern California
- 95. Vanderbilt University
- 96. Vassar College

St. Louis

97. Villa Maria College 98. Wake Forest University

100.Welleslev College

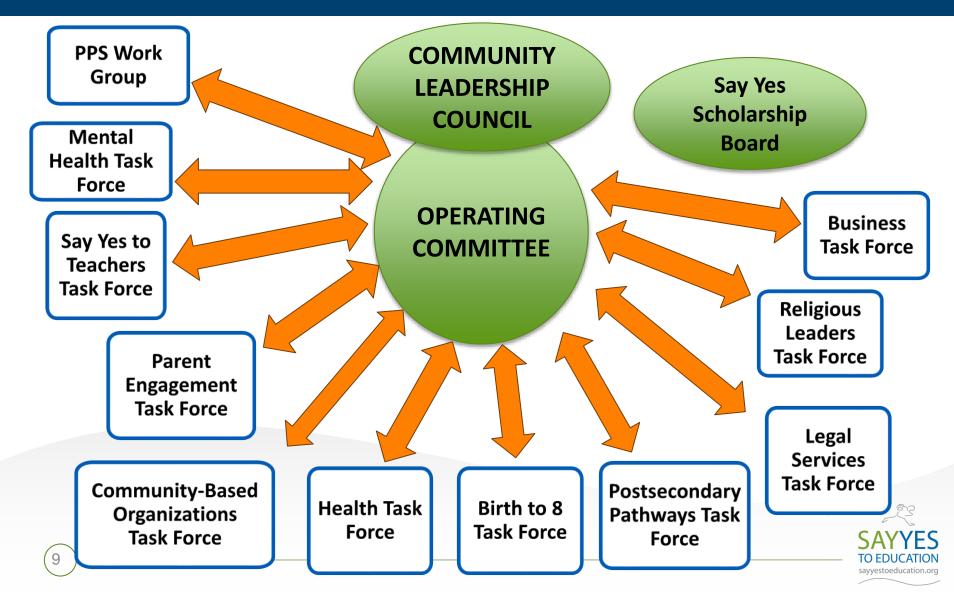
101.Wesleyan University

Raising a Local Scholarship

- Say Yes partners with whole cities and counties that are committed to raising a scholarship to support all students in reaching the goal of postsecondary completion
- Say Yes provides the incentive for the community to organize, expert consulting support for determining the fundraising goals, and long-term administration of the scholarship
- This scholarship enables communities to support all graduates of the public school district with a tuition scholarship to any public college or university and community colleges
- Say Yes assumes a full "last dollar" tuition scholarship for graduates. Due to a variety of factors specific to Louisville and Kentucky, that would be cost prohibitive, so a number of other scenarios are being investigated.



Community Data Dashboard: Informing Ongoing Collaborative Structures & Processes



Local Cross-Sector Facilitation Team

 Facilitation and coordination of Cross-Sector Collaborative (including Community Leadership Council, Operating Committee, Task Forces, and Scholarship Board)

Coordination of communication

 Regarding outcomes, family access for programs and services, donor relations, family access and donor events, and media

Coordination of local scholarship activities

 Including student access, gathering data, college/career planning, and communication with parents/students (customer service)

Coordination of local data functions

- Including gathering of data, maintaining and updating the student data platform for postsecondary success, and supporting implementation
- Coordination of cross-sector program delivery
 - Including after school programs, summer programs, legal clinics, mental health services, physical health services, Internships, externships

Office of local operation houses leadership staff, and meeting space

 Including hospitality and support for donor relations/events to raise endowment and meeting support for cross-sector partners



Where Things Stand with Say Yes in Louisville

- It appears that Say Yes IS NOT planning at this time to engage with Louisville as a full Say Yes to Education City (\$15 million for five years, local Say Yes staff).
- Say Yes IS interested in remaining partners with Louisville through a new Center it is creating with America's Promise to disseminate the Say Yes model more broadly.
- Cradle to Career Cabinet has expressed a commitment to:
 - Pursue implementation of the Say Yes Model
 - Serve as the Operating Committee under the model
 - Take steps to formalize the governance structure
 - Establish a local, independent entity to provide coordination and serve as an "honest broker."
 - Find other sources of funding to support implementation
- Cradle to Career Cabinet will have a retreat in early February



Supports in the Syracuse School District: Before & After Say Yes to Education

BEFORE

- 0 legal clinics
- Only offered remedial summer programs, served 1200 students
- Afterschool programing only at 21st century sites at 7 schools
- 0 Family Support Specialists
- 20% of students not in a healthcare program

AFTER

6 legal clinics

- Summer and After-school programs are available to all elementary school students
- Family Support Specialists in all 33 school buildings
- Only 5% of students not enrolled in a healthcare program
- Mental health clinics at every elementary school



Syracuse: Early Wins

- 43% reduction in foster care placements
- District enrollment increased by 1,200 students in the first year of Say Yes after 10 years of steadily declining enrollment prior
- 3,002 students have enrolled in a postsecondary program with Say Yes supports



Buffalo: A Fuller Implementation



Buffalo: Early Wins—Infrastructure

- \$25 million raised toward scholarships
- Full governance model is launched with eight task forces launched and three in the pipeline
- The quarterly CLC meeting attract an average of 200 individuals
- 55 school-based mental health clinics launched (55 total buildings)
- 5 operational legal clinics
- Mobile health clinics being launched
- All 33,000 students are enrolled in the Postsecondary Planning System
- 100% of schools are staffed with Family Support Specialists
- Working with the school district to bring the afterschool programming framework to scale
- Summer Camp offered at 35 sites, delivered by 33 community based service providers



Buffalo: Early Wins—Outcomes

- Enrollment increases in BPS in first two years of Say Yes
 - Reversed long-standing decline
 - Enrollment of white students increased for first time in over a decade
- Some significant increases in elementary school test scores
- 13 percentage point increase in graduation rate
- Nine percentage point increase in college matriculation
- 2000+ class of 2013 and 2014 students started college with help from Say Yes

(from report by Bifulco and Rubenstein at The Maxwell School at Syracuse University, 2014 Buffalo Outcome Evaluation)



Differentiating the Say Yes Strategic Data Approach

- The Say Yes Strategy recognizes that community transformation is a marathon, not a sprint
- Data is an integral part of the comprehensive, sustainable Say Yes Strategy at scale
- Student, school, and district level data is collected at each step along "the Pathway to Postsecondary Success"
- Data informs the work of school, district, city, and county leaders, and the collaborative governing bodies who are empowered to take responsibility for the outcome goals along the "Pathway"
- Data is utilized on an ongoing basis to ensure that service systems are in place and aligned to meet the needs of students and families
- Say Yes structures and processes build and support a culture that embraces the use of data, and data drives the capacity for continuous improvement through shared responsibility, not finger-pointing



Differentiating Say Yes

- Say Yes uses a scholarship incentive, upfront investment, and facilitation capacity to get whole communities to commit to doing business in a fundamentally different way in the long term.
- Say Yes pays attention to the conditions necessary for successful implementation, and cultivates the trust and local ownership necessary to sustain the work.
- Say Yes ensures transparent accountability for outcomes and transparent fiscal management, and provides capacity for fiscal and programmatic analytics.
- Say Yes leads with **postsecondary completion goals and a process** for reaching them, not with compliance-based programs.

