

OF THE CLASS OF

SAY YES

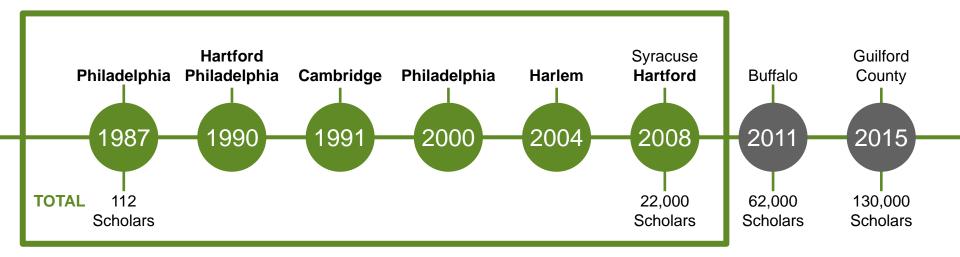
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AY YES

Say Yes to Education: Driving Outcomes Through Shared Commitment to Student Success

**AYY** 

## 28 Years of Experience and Learning



Cohort Strategy:

2

Philadelphia, Hartford, Cambridge, and Harlem

 Community-wide Turnaround Strategy: Syracuse, Buffalo and Guilford County



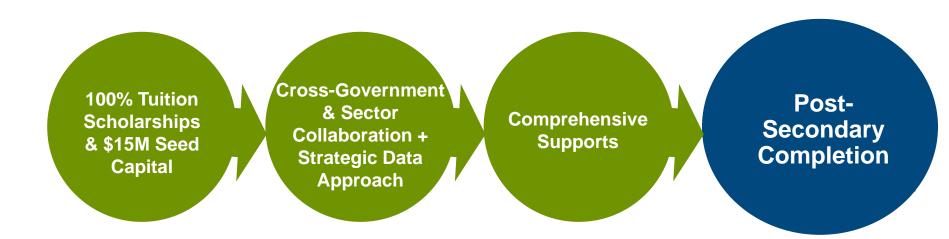
# The 5 Citywide Core Principles

- 1 Postsecondary Access and Success for All
- **2** Transparent, Data Driven Accountability
- **3** Transparent Fiscal Management
- 4 Cross-Sector and Cross-Government Collaboration
- **5** Sustainable, Collaborative Fiscal Plan



#### The Say Yes Theory of Action

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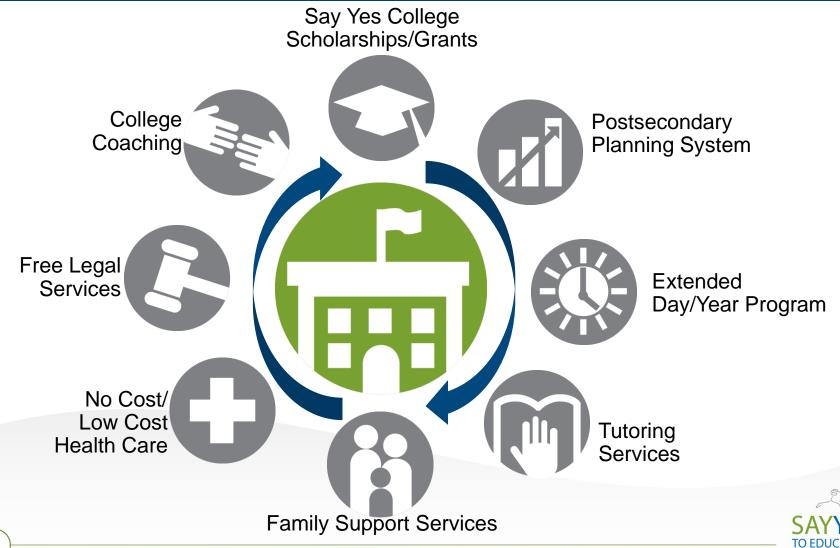




# City or County as the Unit of Change



# Wraparound Supports



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#### Growing the Say Yes Higher Education Compact —in 21 states and Washington DC

- 1. Bates College
- 2. Bennett College
- 3. Boston University
- 4. Bowdoin College
- 5. Brown University
- 6. Bryant & Stratton College
- 7. Bucknell University
- 8. California Institute of Technology
- 9. Canisius College
- 10. Carleton College
- 11. Claremont McKenna College
- 12. Clarkson University
- 13. Colby College
- 14. Colgate University
- 15. Colorado College
- 16. Columbia University
- 17. Cooper Union
- 18. Cornell University
- 19. Crouse Hospital College of Nursing
- 20. Daemen College
- 21. Dartmouth College
- 22. Davidson College
- 23. Denison University
- 24. Drew University
- 25. Drexel University
- 26. Duke University
- 27. D'Youville College

- 28. Franklin & Marshall College 55. New York Institute of
- 29. George Washington
  - University
- 30. Georgetown University
- 31. Goodwin College
- 32. Greensboro College
  - 33. Guilford College
  - 34. Hamilton College
  - 35. Harvard University
- 36. Harvey Mudd College
- 37. High Point University
- 38. Hilbert College
- 39. Hobart and William Smith Colleges
- 40. Houghton College
- 41. Ithaca College
- 42. Johns Hopkins University
- 43. Kenyon College
- 44. Laurel University
- 45. Le Moyne College
- 46. Lehigh University
- 47. Lesley University
- 48. Lycoming College
- 49. Marist College
- 50. Massachusetts Institute of Technology
- 51. Medaille College
- 52. Molloy College
- 53. Monroe College
- 54. Muhlenberg College

- Technology
- 56. Niagara University
- 57. Northeastern University
- 58. Northwestern University
- 59. University of Notre Dame
- 60. Oberlin College
- 61. Occidental College
- 62. Paul Smith's College
- 63. Pitzer College
- 64. Pomona College
- 65. Princeton University
- 66. Providence College
- 67. Reed College
- 68. Rensselaer Polytechnic Institute
- 69. Rhodes College
- 70. Rice University
- 71. Rochester Institute of Technology
- 72. Salem College
- 73. Sarah Lawrence College
- 74. Scripps College
- 75. Sewanee: University of the South
- 76. Smith College
- 77. Springfield College
- 78. St. Bonaventure University 102. Williams College 79. St. Joseph's College of 103. Yale University
- 79. St. Joseph's College of Nursing

- 80. Stanford University
- 81. Swarthmore College
- 82. Syracuse University
- 83. Texas Christian University
- 84. The New School (Parsons
- School of Design, Eugene Lang College, College of Performing Arts)
- 85. Trinity College
- 86. Trocaire College
- 87. Tufts University
- 88. Tulane University
- 89. Union College
- 90. University of Chicago
- 91. University of Pennsylvania
- 92. University of Rochester
- 93. University of San Diego

99. Washington University in

- 94. University of Southern California
- 95. Vanderbilt University
- 96. Vassar College

St. Louis

97. Villa Maria College 98. Wake Forest University

100.Welleslev College

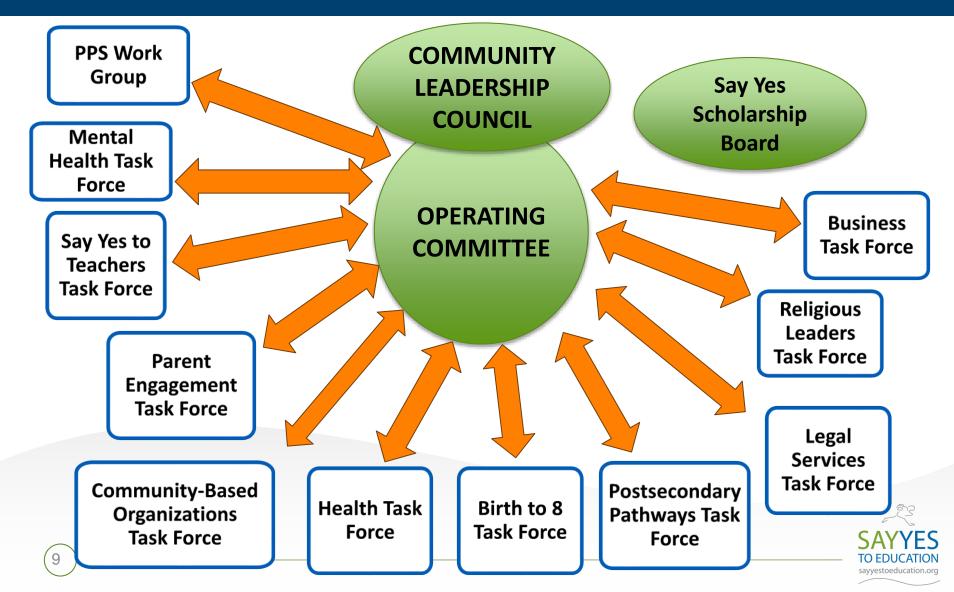
101.Wesleyan University

## Raising a Local Scholarship

- Say Yes partners with whole cities and counties that are committed to raising a scholarship to support all students in reaching the goal of postsecondary completion
- Say Yes provides the incentive for the community to organize, expert consulting support for determining the fundraising goals, and long-term administration of the scholarship
- This scholarship enables communities to support all graduates of the public school district with a tuition scholarship to any public college or university and community colleges
- Say Yes assumes a full "last dollar" tuition scholarship for graduates. Due to a variety of factors specific to Louisville and Kentucky, that would be cost prohibitive, so a number of other scenarios are being investigated.



#### **Community Data Dashboard:** Informing Ongoing Collaborative Structures & Processes



#### Local Cross-Sector Facilitation Team

 Facilitation and coordination of Cross-Sector Collaborative (including Community Leadership Council, Operating Committee, Task Forces, and Scholarship Board)

#### Coordination of communication

 Regarding outcomes, family access for programs and services, donor relations, family access and donor events, and media

#### Coordination of local scholarship activities

 Including student access, gathering data, college/career planning, and communication with parents/students (customer service)

#### Coordination of local data functions

- Including gathering of data, maintaining and updating the student data platform for postsecondary success, and supporting implementation
- Coordination of cross-sector program delivery
  - Including after school programs, summer programs, legal clinics, mental health services, physical health services, Internships, externships

#### Office of local operation houses leadership staff, and meeting space

 Including hospitality and support for donor relations/events to raise endowment and meeting support for cross-sector partners



#### Where Things Stand with Say Yes in Louisville

- It appears that Say Yes IS NOT planning at this time to engage with Louisville as a full Say Yes to Education City (\$15 million for five years, local Say Yes staff).
- Say Yes IS interested in remaining partners with Louisville through a new Center it is creating with America's Promise to disseminate the Say Yes model more broadly.
- Cradle to Career Cabinet has expressed a commitment to:
  - Pursue implementation of the Say Yes Model
  - Serve as the Operating Committee under the model
  - Take steps to formalize the governance structure
  - Establish a local, independent entity to provide coordination and serve as an "honest broker."
  - Find other sources of funding to support implementation
- Cradle to Career Cabinet will have a retreat in early February



## Supports in the Syracuse School District: Before & After Say Yes to Education

#### BEFORE

- 0 legal clinics
- Only offered remedial summer programs, served 1200 students
- Afterschool programing only at 21<sup>st</sup> century sites at 7 schools
- 0 Family Support Specialists
- 20% of students not in a healthcare program

#### AFTER

#### 6 legal clinics

- Summer and After-school programs are available to all elementary school students
- Family Support Specialists in all 33 school buildings
- Only 5% of students not enrolled in a healthcare program
- Mental health clinics at every elementary school



#### Syracuse: Early Wins

- 43% reduction in foster care placements
- District enrollment increased by 1,200 students in the first year of Say Yes after 10 years of steadily declining enrollment prior
- 3,002 students have enrolled in a postsecondary program with Say Yes supports



### **Buffalo: A Fuller Implementation**



## Buffalo: Early Wins—Infrastructure

- \$25 million raised toward scholarships
- Full governance model is launched with eight task forces launched and three in the pipeline
- The quarterly CLC meeting attract an average of 200 individuals
- 55 school-based mental health clinics launched (55 total buildings)
- 5 operational legal clinics
- Mobile health clinics being launched
- All 33,000 students are enrolled in the Postsecondary Planning System
- 100% of schools are staffed with Family Support Specialists
- Working with the school district to bring the afterschool programming framework to scale
- Summer Camp offered at 35 sites, delivered by 33 community based service providers



#### Buffalo: Early Wins—Outcomes

- Enrollment increases in BPS in first two years of Say Yes
  - Reversed long-standing decline
  - Enrollment of white students increased for first time in over a decade
- Some significant increases in elementary school test scores
- 13 percentage point increase in graduation rate
- Nine percentage point increase in college matriculation
- 2000+ class of 2013 and 2014 students started college with help from Say Yes

(from report by Bifulco and Rubenstein at The Maxwell School at Syracuse University, 2014 Buffalo Outcome Evaluation)



# Differentiating the Say Yes Strategic Data Approach

- The Say Yes Strategy recognizes that community transformation is a marathon, not a sprint
- Data is an integral part of the comprehensive, sustainable Say Yes Strategy at scale
- Student, school, and district level data is collected at each step along "the Pathway to Postsecondary Success"
- Data informs the work of school, district, city, and county leaders, and the collaborative governing bodies who are empowered to take responsibility for the outcome goals along the "Pathway"
- Data is utilized on an ongoing basis to ensure that service systems are in place and aligned to meet the needs of students and families
- Say Yes structures and processes build and support a culture that embraces the use of data, and data drives the capacity for continuous improvement through shared responsibility, not finger-pointing



## **Differentiating Say Yes**

- Say Yes uses a scholarship incentive, upfront investment, and facilitation capacity to get whole communities to commit to doing business in a fundamentally different way in the long term.
- Say Yes pays attention to the conditions necessary for successful implementation, and cultivates the trust and local ownership necessary to sustain the work.
- Say Yes ensures transparent accountability for outcomes and transparent fiscal management, and provides capacity for fiscal and programmatic analytics.
- Say Yes leads with **postsecondary completion goals and a process** for reaching them, not with compliance-based programs.

