# Marion County Public Schools

Goal--LEADERSHIP Where we..... Dream Believe Achieve



Focus Area 1: Teaching & Learning

### **Guaranteed Viable** Curriculum

"What do we want students to learn & be able to do?"

- Common Pacing Guides based on standards/intentional planning with 30-60-90 day/PLCs/intentional plans/lesson planning (planning with the end in mind)
- Essential elements of instruction that meet the level of rigor of the standard using HOT questioning & tasks
- Literacy integrated within all curriculums
- Career Readiness-21st Century Learning using the 6 C's with an emphasis on technology & PBL (Problem/Project/Passion-based)

### using Guiding Feedback **Data-Driven Decisions** & Goal-setting

"How will we know when they have mastered content?'

- Common Standards-based unit assessments/learning checks/live scoring/Progress Monitoring with assessment data
- Professional learning communities/professional learning
- Quality Work based on standards/PBL Displays based on Success Criteria/Service Learning
- Formative assessment cycle with coaching feedback
- Goal-setting/Growth-Mindset
- Learning walks/Teacher informal feedback

# Intervening & Enriching

"What will we do when they have masterd the content?"

"What will we do when they have not mastered the content?"

- Systematic & Systemic Tiered System of Interventions & Enrichments-KSI/ Data-based interventions
- Grouping Patterns/Scheduling/small-group instruction
- Researched-based programs/High Yield/High Impact Instructional
- Student Empowerment-Student ambassadors/leader-in-me/6 C's
- Internships/Work-based learning opportuntiles/Early College opportunities

### **Achieve**

## Six Big Dreams

- Ready-Set-Grow: at birth Learning begins
- 2. Preschool Services for all
- Graduating ALL student CCR
- 4. Market-CONNECT-
- 5. Next Generation Marion County

Communicate

- 1 to 1 Tech for
- 24/7 learning

# Marion County Public Schools

Where we.....



Focus Area 2: High Expectations

# Progress Monitoring through Data & Evidence-Accountability

- Monitoring systems that provide coaching feedback and support
- Fiscally responsible use of resources
- Evaluation, Reflection & Refinement with ambitious goal-setting
- Clearly defined roles and responsbilities with effective evaluation processes
- Learning walks/facility walks data monitoring
- Monitoring & sharing of student achievement data/evidence/perception surveys
- Celebrations of progress-Annual Summit/Recognitions through PR

# Capacity Building

"Attract-Recruit-Retain"

- Grow Leadership Skills
- Identify future leaders/teachers and provide supports
- Professional learning-staff development days/pd academies/implementation of district & school improvement plans
- Partnerships with Universities, Area Technology Center & other community outreach partners to support Big Dreams
- Salary comparison analysis and benefit packages
- Job Fairs/Recruitment expansions

### Achieve

## Six Big Dreams

- Ready-Set-Grow: Learning begins at birth
- 2. Preschool
- Services for all
- Graduating ALL student CCR
- 4. Market-
- CONNECT-
- Communicate
- Next Generation
   Marion County
- 6. 1 to 1 Tech for 24/7 learning

# Marion County Public Schools

Where we.....



# Focus Area 3: Communications

### Branding of Dream, Believe, Achieve

- Promotional messages in all modes of communication
- Consistent messages
- Lead by example (behaviors model beliefs)
- Public Relation promotions (billboard, advertisements, television, social media, apparel, radio etc.)
- Student Empowerment- Ambassadors/Student Leadership groups/Public Relations-leadership Course

## **Customer Service**

- Flow chart of point of contacts
- clear roles and responsibilities
- electronic systems to increase efficiency-use of collaborative tools such as google drive/hang-out/etc.
- create and maintain a customer service oriented environment
- Communications training- Understanding our stakeholders

# Stakeholder Involvement Communications

- Regularly scheduled meetings (i.e. leadership, board meetings, committee meetings, etc)
- Email updates, reminders, principal points
- Community events/outreach activities/Community Organization
   Membership
- Scheduling of Dream Bus/Creative Planning of family nights

### Achieve

## Six Big Dreams

- Ready-Set-Grown Learning begins at birth
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- 4. Market-CONNECT-
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# Calvary Elementary School

# Plan on a Page 16-17

## Proficiency Goal

Reading 74.5% Math 73.3% Social Studies 79.4% Writing 72.4%

- Align academic systems towards school achievement goals (4DX, Scoreboards, Leadership Binder, Goal Setting)
- Students lead their own learning (student choice, PBL, growth mindset, test analysis, 21st Century Learning)
- Reach Lighthouse Status
- Highly Effective PLC's
- Effective Feedback (peer/self assessment, use of feedback, effective questioning, clear targets/success criteria)

### GAP Goal

Reading 66.5% Math 73.3% Social Studies 70% Writing 67%

- Continuous professional learning (Payne, Jensen, Jackson)
- Additional instructional time (ESS, Study Buddies, peer/adult mentors, small group, Summer Dream Academy)
- Flexible Strategy Group (K-1 Strategy groups, 3-5 guided reading groups)
- High expectations for ALL (goal setting, monitoring of student progress)
- Systematic and Systemic Tiered Interventions/Enrichments
- Kindergarten Readiness

# Novice Reduction Goal

- Explicit/Direct Instruction (5 phases, zone of proximal development)
- Strong Tier One instruction (embedded classroom interventions)
- High Yield/High Impact Instructional Strategies (>.4 Effect Size)
- Metacognitive Strategies
- Mnemonic Devices

### We CAN:

- Give our best to ourselves and others
- Gain excellence in our school and community
- "Goal set" and work to achieve those goals
- Grow into our full potential and talents
- Guarantee a safe and loving environment
- Guide life-long learning and leadership



# Comprehensive School Improvement Plan 2016-17 Glasscock Elementary School



Proficiency Goal-All students at GES will improve proficiency in the following: Reading from 56% in 12/13 to 74.9% in 18/19; math from 49.3% in 12/13 to 73.1% in 18/19; social studies from 70.5% in 12/13 to 77.2% in 18/19; and writing from 47% in 12/13 to 63.3% in 18/19

 Guaranteed Viable Curriculum-Common Assessments, Formative Assessments, Rigor/Higher Order Thinking Skills, Literacy Strategies

- Interventions and Enrichments-Progress Monitoring/Goal Setting, Differentiated Instruction, Feedback, Arts Enrichment Opportunities, Project Lead the Way Launch
- Implementing Leader in Me-Staff Leadership and Student Leadership

GAP Goal-All GES GAP students will improve proficiency as follows:Reading from 56% in 12/13 to 71.3 in 18/19, math from 49.3% in 12/13 to 68.3% in 18/19; social studies from 70.5% in 12/13 to 73.3% in 18/19; and writing from 47% in 12/13 to 61.7% in 18/19

 Interventions-Internet Program Interventions, KSI Team Meetings, Kindergarten Readiness Activities, Daytime Waiver ESS, Literacy Groupings

Understanding Poverty Book Study

**Novice Reduction Goal** 

- Progress Monitoring with On-Going Interventions Kentucky
   System of Interventions
- PLC meetings-discussing effective feedback, metacognition strategies, frontloading, comprehensive interventions and direct/explicit instruction.
- Student Leadership Opportunities



## Lebanon Elementary School Plan on a Page 2016-2017



Studies from 47.6% in 2015 to 71.8% in 2019 and Writing from 42.9% in 2015 to 65.3% in from 52.7% in 2015 to 73.1% in 2019; Social for combined reading and math will increase Proficiency Goal: The proficiency percentage



- Guaranteed viable curriculum higher order thinking questions, rigor, roll-out of Science standards and
- Pacing guides for all subjects, including Social studies
- Learning Walks District and Principal
- Live scoring
- Common Assessments and Benchmarks
- Kindergarten Readiness
- PLCs literacy and sharing and analyzing student work
- Leadership opportunities for teachers and students





School

Goals

students and capacity in leadership Building staff

Teaching of the "what"

involvement Promoting parental

Distinguished school



writing from 45.7% to 61.6% by end of the

school year 2018-19

Lebanon Elementary Gap students in reading

GAP Goal: to increase proficiency for the

from 53.8% to 70.0%; math from 66.9% to

- meetings with team RTI – Reading Recovery, Read 180, Compass Learning, G/T, ESS, Math Recovery, RTI
- Small Group instruction for ECE students



2016 to 12% in 2017 and in math from 9.8%

in 2015 to 5% in 2017

novice students in reading from 16.4% in

Novice Goal - To decrease the percentage of

- meetings with team Learning, G/T, ESS, Math Recovery, weekly RTI RTI - Reading Recovery, Read 180, Compass
- Rigorous instruction for all students



# WMES Plan on a Page 2016-17

## KPREP Proficiency

'Actions taken to increase test scores" Social Studies 75.4 to 78.5 Reading 66.2 to 70.5 Writing 59.4 to 64.4

- Effective Tier 1 Instructional practices--I can Statements,
- PLC's-Common Planning for Data Analysis
- Collaboration with Instructional coaches, classroom reflection, peer support, effective feedback
- Rigor/Higher Order Thinking, Learning Targets and Program Review
- researched based interventions. Data Dives to intentionally target novice reduction. Plan effective
- Professional Development on Effective Reading Strategies (Smekens Training) Book Study

## **Data-Driven Decisions** to improve

Achievement Gap

- and Counselor Reading Resource Teacher, Classroom Teacher, Interventionist Response to Intervention intentional with collaboration of
- Use of small Group instruction (Effective use of IA's) PBIS- Positive Behavior (Monthly Rewards)
- FRYSC Involvement (Tutoring and 9 weeks reward)

## **Novice Reduction**

What do we do when students have not mastered the content?

- Leveled Reading Groups grades 2-5.
- **Effective Tier 1 Instructional Practices**
- Reading and Math such as Lexia, Reflex Math, Compass Use of Interventionist for researched based interventions for
- Effective Monitoring of Novice/Gap Students with monthly progress meetings

### We CAN:

- Attitude Have a Can-Do
- Success! in Excellence and **Achievers Growing** Be Positive
- to achieve those "Goal set" and work
- **Positive Culture of WE ARE WEST** Maintain the MARIONIII
- **Guide Student Driven Instruction.**



### LEBANON MIDDLE SCHOOL

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### 2016-2017 School Improvement Plan-on-a-Page

<u>Proficiency goal</u>- Increase proficiency rates as follows: Reading from 39.2% in 2011-12 to 72.6% in 2018-19; Math from 47% in 2011-12 to 72.9% in 2018-19; SS from 60.8% in 2011-12 to 79.5% in 2018-19; and Writing from 33.7% in 2011-12 to 70.9% in 2018-19. Strategies and activities:

- Intentional curriculum planning & effective instruction- Standards-based instruction
  in all contents daily, district common pacing guide planning, common assessments
  and data analysis, research-based instructional strategies (ie Gradual Release
  Model), and school-wide writing graphic organizer (RACES).
- Enrichment/intervention- Data-driven decisions, flexible responsiveness to student needs, small group instruction in the classroom. (School RTI Plan)
- Literacy across all content areas with an intentional monthly focus.
- Program Review proficiency

<u>GAP Goal</u>- Increase GAP proficiency rates as follows: Reading from 31.5% in 2011-12 to 68.3% in 2018-19; Math from 34.5% in 2011-12 to 67.8% in 2018-19; SS from 47.6% in 2011-12 to 73.7% in 2018-19; and Writing from 25.4% in 2011-12 to 66.1% in 2018-19. Strategies and activities:

- Targeted identification of GAP students (Student Growth Reports, focus on growth for all)
- Professional Learning Communities that examine student work and levels of proficiency
- Reading and Writing Intervention (Live Scoring, small group instruction, RTI/ESS plan, real-world writing, timed writing activities, Read 180, literacy across the curriculum)
- Rigor for all students (Inclusion, collaboration/co-teaching, research-based strategies & staff training)

<u>CCR Goal</u>- LMS students will increase the percent of students reaching proficiency in reading on KPREP, from 50.4% in 2014-15 to 72.6% in 2018-19. Strategies and activities:

- College and Career Plan of Action (Career study, ILP completion, community partnerships, student projects/research, college and industrial field trips)
- Expansion of student leadership opportunities & PBIS

Novice Reduction Goal: Staff will collaborate to reduce the % of students scoring novice in math from 15.1% and in reading from 23.4% in 2014-15 to less than 10% by 2020 by 06/30/2016 as measured by state and local assessments. Strategies and activities:

 RTI plan- continuous and relentless monitoring of student progress, with targeted interventions and processes.

A Patriot is...Prepared, Respectful, Independent, Dedicated and Engaged...You Can't Hide That Patriot Pride!!

waiver/enrichment periods/additional technology PD/Compass Learning/Kagan Strategies/co-teaching/Rti/ESS daytime SCIMS GAP - MONITORING & FEEDBACK

# SCMS PROFICIENCY - MONITORING &

observations/Instructional PLCs/Common Content Planning/Common Coaches/Rti/Assessment Format & Rigor Assessments/Walk-throughs &

**SCMS** 

Progressing Proficient Distinguished School of Distinction 2016-17

REDUCTION-MONITORING & FEEDBACK

Enrichment groupings/Rti/ESS Daytime Waiver/Compass Learning/Kagan Strategies/School Wide Literacy Plan/Live Scoring/PD/Rising

SCIMS CCR. MONITORING & FEEDBACK Motivational Incentives Student Data Chartel Mentoning Sessions

> WRITING SOCIAL ST. MATH READING Novice Reduction of 3% SCMS 2017 GOALS PROF. GAP 65.5 56.6 72.1 62.2 65.4 64.6 56.5 48,4

### 2016-2017 MCHS School Improvement Plan

### Plan-on-a-Page

**Proficiency Goal** – Increase proficiency rates as follows: Reading from 48.7% in 2015-16 to 75.5% in 2018-19; Math from 35.8% in 2015-16 to 67% in 2018-19; Science from 27.2% in 2015-16 to 63.7% in 2018-19; SS from 55.2% in 2015-16 to 74.7% in 2018-19; and writing from 40.5% in 2015-16 to 74% in 2018-19.

### Strategies and Activities:

- Professional Development/PLC (PTM) Focused content specific PD to allow teacher to work with their colleagues in their curriculum on alignments, assessment and data analysis. PD on the Fundamental Five to improve teaching strategies.
- Academic Time Intentional grouping of students for interventions and ACT reviews.
- Literacy Focus implementation of school Literacy Plan across all content areas.

**GAP Goal** - Increase GAP proficiency rates as follows: Reading from 43.2% in 2015-16 to 69.4% in 2018-19; Math from 31.9% in 2015-16 to 61.6% in 2018-19; Science from 22.4% in 2015-16 to 60.5% in 2018-19; SS from 44.4% in 2015-16 to 69.9% in 2018-19; and writing from 29.6% in 2015-16 to 67.4% in 2018-19.

### **Strategies and Activities:**

- Targeted Interventions Identify students performing below grade level in math and reading and create a
  system of targeted interventions for them. This includes placing them in an intervention class as well as
  use of small group instruction in math and science and grouping for ACT Blitz based on formative ACT
  scores.
- Poverty Work Bus Tours, Model Student training, Poverty Spreadsheet, PLC Readings

*CCR Goal*- Increase CCR Rate from 71.8% in 2015-16 to 78.9% in 2016-17.

### **Strategies and Activities:**

- Scheduling Students in Career Pathways intentionally reviewing transcripts to move student's classes to
  ensure they can complete career pathways as well as scheduling early to ensure that there are no schedule
  conflicts for pathways.
- Career & College Exploration Activities such as field trips to colleges as well as business and industry, operation preparation, truth and consequences, FASFA workshops, speakers from colleges, college fairs, I3
   Grant, co-ops and schools to work, career exploration class for freshmen.
- Dual Credit/Advanced Placement continue to provide students with Dual Credit and AP options.

**Graduation Goal** – Increase graduation rate from 92.4% in 2015-16 to 95.5% in 2019-20.

### **Strategies and Activities:**

- Successful Transition to High School increase use of transition actives such as use of Persistence to Graduation Tool, Freshmen Jumpstart, character development programs, freshmen transition/scheduling parent nights, MCHS admin hosting transition meetings for students with disabilities.
- Career Ready/Life Ready Investigate/Create a "Career Driven" Senior Project, Increase use of ILP's, Service Learning projects, Career Awareness' activities (operation prep. & manufacturing day)

**Novice Reduction Goal** – Staff will collaborate to reduce the number of students performing novice as follows: Students receiving free and reduced lunch: Reading from 45.8 to 32.8 and Math from 32.8 to 26.4 And for students in gap groups: Reading from 48.9 to 34.8 and Math from 32.6 to 28.2.

### **Strategies and Activities:**

 RTI Plan – Targeted interventions provided for students performing below the 10<sup>th</sup>% on MAP and performing poorly in classes. After School and Daytime small group instruction for students performing poorly in classes.

### Marion County Area Technology Center 2016-2017 School Improvement Plan-on-a-Page

### **High expectations:**

Work-ready behaviors & actions daily (culture of success)

Daily focus on growth & program improvement

Industry-standard facilities and equipment

Program celebrations & school branding

Focus on high-quality communication

### Accountability:

Improve % of seniors who reach preparatory status to 65%

Increase % of students who reach College and Career Ready status to 82%

Frequent coaching sessions with teachers (including PGES)

Increase # of industry certifications & KOSSA success percentage

### Teaching and Learning:

Curriculum work/pacing guides for every course

Project progression through pathway

Modeling "5s" standards in all labs

Employability/soft skills curriculum

Frequent feedback to teachers

### **Collaboration:**

Local advisory board & program steering committee meetings

Business & industry partnerships

Civic involvement & community presence

Community-based projects & service efforts

#MCATCPavingTheWay