# **Jefferson County Public Schools**

# COLA and EHS Start-Up Supplement Application

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Through this supplement application, Jefferson County Public Schools (JCPS) proposes to retain high-quality staff, address higher operating costs, and equip its recently expanded Early Head Start program.

### Retain High-Quality Staff

Pursuant to the Consolidated Appropriations Act of 2016, JCPS requests cost-of-living adjustment (COLA) funding. The 1.8% COLA appropriation will complement our efforts to retain and reward Head Start and Early Head Start employees, whose salaries accord with the district's salary and compensation scale. Each year, HS/EHS employees receive the COLA increase approved by the Jefferson County Board of Education. Since 2005, the annual COLA increase has been an average of 2.16%. In addition, staff also receive automatic step increases based on the employee grade and salary schedules, on average a 1.0% increase, which have been negotiated with each of their union's collective bargaining agreements. This year the Jefferson County Board of Education is currently negotiating the cost of living adjustment to be applied to budgeted employees' salaries plus their appropriate step increase if applicable. The 1.8% increase in COLA will be used to address the pay raise for all HS/EHS staff that results from this negotiation process.

#### Address Higher Operating Costs

The COLA increase will also assist JCPS in offsetting higher operating expenses for its HS/EHS programs. We propose specifically to address the rising cost of family and community engagement services and health services. As part of its recently awarded 5-year grant, JCPS proposed to procure these services from Shine Early Learning. In the rollout of these services, JCPS and Shine have identified a significant programmatic cost for both our HS and EHS

programs. The delivery of services requires a high-performing technological infrastructure. Specifically, system modifications are needed to allow Shine's data tracking system and our Infinite Campus system to interface. These modifications are necessary for JCPS to produce program information reports and complete other data processing functions.

### Early Head Start Start-Up

This supplemental application also includes a request for EHS start-up costs associated with our new five year grant award. Start-up funding of \$466,047 will support ten additional Early Head Start classrooms, on-boarding and transitioning of staff, upgrading of facilities and outdoor spaces, and ensuring classroom compliance and quality in each of our locations. Costs for each of these needs are included in the budget narrative.

## **Budget Justification Narrative**

**Supplement Request**. The budget (p. 5-12) requests funds for four object class categories—personnel, fringe benefits, other, and indirect costs.

Personnel costs (p. 5-7) account for additional costs in 2016-17 that result from the 1.8% COLA increase to each HS/EHS employee's salary. Fringe Benefit costs are related to the increased personnel costs. Fringe Benefits that are calculated as percentage of income—including life insurance, disability insurance, FICA, Medicare match, retirement, and workers compensation—are affected by the COLA increase. The specific fringe benefit increase for each employee is listed in the detailed budget (p. 9-11). Other costs include the start-up costs for expansion of our EHS program (p. 12). Indirect costs reflect our negotiated indirect rate of 2.96% of direct costs. In determining indirect costs, contracts in excess of \$25,000 have been removed from the pool of direct costs.

**Non-Federal Share**. The required non-federal share is \$186,211. We will meet the non-federal share (NFS) requirement by drawing upon our annual reserve of NFS.

The **annual reserve of NFS** is the amount of in-kind JCPS collects beyond the 20% NFS requirement. Our required Head Start NFS for 2015-16 was \$3,264,653. However, we projected to secure \$4,744,612 of NFS. Our projected annual reserve was \$1,479,959. This reserve consisted of transportation costs, contractual services, student liability insurance, and utilities. As the Office of Head Start factors the duration supplement into our base, we have a sufficient reserve of NFS to cover the remaining required NFS. The use of reserve is reflected on the HSES budget tab, line item "Other, 4. Utilities, Telephone."

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Personnel	# of FTEs	Annual Base/ FTE	HS (%)	EHS (%)	Other <sup>13</sup> (%)	Total HS Salary	HS 1.8% COLA	Total EHS	EHS 1.8%
P.		(\$)	(70)	(70)	(70)	Salary	COLIN	Salary	COLA
Teaching teams								24444	COLI
Certified Teachers (PK-HS Rooms)	140	54,939	22	0	78	1,692,113	30,458	0	0
Classified teachers (HS only rooms)	42	29,607	100	0	0	1,243,485	22,383	0	0
EHS Teachers (direct)	52	29,453	0	84	16			1,286,485	23,157
EHS Teachers (partners)	3	29,453	0	84	16			74,220	1,336
Instructional Assistants (PK-HS)	140	22,528	22	0	78	693,859	12,489	0	0
Instructional Assistants (HS Only)	42	24,137	100	0	0	1,013,755	18,248	0	0
Instructional Assistants (Early, prev. Bus	103	17,549	44	0	99	795,319	14,316	0	0
Monitors; PK & HS)									
Central Office Support									
Director, Early Childhood	1	141,397	0	0	100	0	0	0	0
Secretary	1	38,799	0	0	100	0	0	0	0
Specialist II, Family & Health Services (PK - EC)	1	102,798	0	0	100	0	0	0	0
	2	114 020	0	0	100	0			
Coordinator, Family & Health Services	2	114,039	0	0	100	0	0	0	0
EHC Instructors II and III Clerk II	4	30,423	0	0	100	0	0	0	0
	3	34,769	0	0	100	0	0	0	0
Specialist II, Compliance	1	119,000	41	7	5	48,786	878	8,329	150
Clerk / Analyst ERSEA Team	2 12	35,000	41	7	52	28,703	517	4,900	88
Coordinator I, Community	12	31,216 114,000	41 41	7 7	52 52	153,550	2,764	26,216	472
Partnerships & Shine Monitoring	1	114,000	41	/	52	46,741	841	7,980	144
Secretary	1	32,151	41	7	50	12 102	225	0.051	
Academic Program Consultant, ECE Services	1	119,000	41 41	7	52 53	13,183	237	2,251	41
2		,		7	52	48,786	878	8,329	150
Resource Teachers, Early Childhood	23	74,288	41	7	52	700,515	12,609	119,600	2,153
Programs  Perpagate Intervention Classroom Uncelde	1	72 625	0	0	100	0	0	0	
Response to Intervention Classroom Unseld: Cert. Teacher	1	73,635	0	0	100	0	0	0	0
Response to Intervention Speech Pathologist	1	69,635	0	0	100	0	0	0	0

Jefferson County Public Schools COLA and EHS Start-Up Supplement Application

Personnel	# of FTEs	Annual Base/ FTE (\$)	HS (%)	EHS (%)	Other <sup>13</sup> (%)	Total HS Salary	HS 1.8% COLA	Total EHS Salary	1.8% COLA
Family Service Facilitators	2	70,168	5	0	95	7,016	126	0	0
Specialist I, ECE Placement	1	98,439	41	7	52	40,364	727	6,891	124
ECH Instructors III, Bilingual	1	28,842	0	Ó	100	0	0	0	0
Manager, Finance	1	100,000	41	7	52	41,000	738	7,000	126
Data Management Technician	1	40,000	41	7	52	16,397	295	2,799	50
Accounting Clerk	1	43,837	41	7	52	17,969	323	3,068	55
Clerk II	2	35,000	41	7	52	28,703	517	4,900	88
Clerk II - Front Office	4	35,000	41	7	52	57,405	1,033	9,801	176
Specialist II, HR	1	90,000	41	7	52	36,901	664	6,300	113
Clerk II - Prof. Development	1	35,000	41	7	52	14,351	258	2,450	44
Secretary	1	38,289	41	7	52	15,701	283	2,681	48
Manager, Operations	1	100,000	41	7	52	41,000	738	7,000	126
Data Management Technician	1	44,605	41	7	52	18,287	329	3,122	56
Coordinator, Transportation	1	65,000	41	7	52	26,649	480	4,550	82
Coordinator, Facilities	1	50,000	41	7	52	20,496	369	3,499	63
Specialist II, Curriculum	1	120,000	0	0	100	0	0	0	0
Coordinator, Transition	1	49,686	0	0	100	0	0	0	0
Resource Teachers	7	74,288	0	0	100	0	0	0	0
Resource Teachers, Early Childhood	11	74,288	0	0	100	0	0	0	0
Mentoring									
ECH Instructors II and II (Bilingual)	5	30,423	0	0	100	0	0	0	0
Specialist I, School Readiness	1	100,000	0	0	100	0	0	0	0
Coordinator, PLCs	1	115,000	0	0	100	0	0	0	0
Clerk II	1	35,000	0	0	100	0	0	0	0
						COLA Total	123,499	COLA Total	28,843

Substitutes		Base Rate (\$)	HS 1.8% COLA	EHS 1.8% COLA
Substitute instructors (Cert. HS) - 2 days of instruction per		9,545	172	
certified teacher; \$34.09 / day				
Substitute Instructors (Classified HS) - 4 days of substitute		13,264	239	
instruction per classified instructor at an average of average of \$78.95/day				
Substitute Instructional Assistants (HS) - Will provide		91,000	1,638	
approximately 8 days of substitute assistance per assistant in the		,	-,	
classroom at an average of \$62.50/day.  Substitute Bus Monitors (HS) - Will provide approximately 3		21,568	388	
days per employee of substitute assistance in the transportation of				
students at an average of \$69.80/day.				
EHS Substitutes - Will provide approximately 46 days of		2,760		50
substitute instructional time for classified instructors at an average				
of \$60.00 per day.		2 12 12 12		
EHS extra service staff: Provide approximately 218 hours of		4,360		78
regular extra service and/or overtime for classified instructors to				
maintain staff coverage and meet all infant and toddlers needs at an average of \$20.00 per hour				
	CO	LA Total	2,437	128
			HS	EHS
		onnel and itute Total	125,935	28,971
Fringe Benefits (See separate calculations page)		ge Benefits Total	29,135	7,523

Contractual	Annual Base/ FTE (\$)	HS (%)	EHS (%)	Other <sup>13</sup> (%)	Increased HS Operational Costs	Increas Operatio	ed EHS nal Costs
Shine Family & Community Engagement and Health Services Contract	2,289,702	41	7	52	51,920	15,	734
Indirect Costs (2.96% of Direct Costs, excluding	contractual co	sts>\$25	5,000)		Indirect	4,590	1,546
						HS	EHS
Total					Total	211.580	53,774

## **COLA Budget Narrative**

													•	
Increased Fringe Benefits	Life Ins	Long-	FICA	Medi-	Retire-	Workers'	HS	Life Ins	Long-	FICA	Medi-	Retire-	Workers'	EHS
*		Term		care	ment	Comp	Total		Term		care	ment	Comp	Total
		Dis-		Match	1				Dis-		Match			
Teaching teams		ability							ability					
Certified Teachers (PK-HS Rooms)		92		441	4905	82	5520							
Classified teachers (HS only rooms)	24	68	1388		4181	61	6046							
EHS Teachers (direct)	2.	00	1500	321	1101	01	0040	25	70	1436	336	4326	62	6255
EHS Teachers (partners)								2	4	82	20	250	4	362
Instructional Assistants (PK-HS)	14	37	775	181	2333	34	3374	2	T .	02	20	230	7	302
Instructional Assistants (HS Only)	20	55	1131	265	3409	49	4929							
Instructional Assistants (Early, prev. Bus	15	43	887	208	2674	39	3866							
Monitors; PK & HS)				200	2071		2000							
110111015, 111 & 115)														
Central Office Support														
Director, Early Childhood														
Secretary														
Specialist II, Family & Health Services (PK -														
EC)														
Coordinator, Family & Health Services														
EHC Instructors II and III														
Clerk II														
Specialist II, Compliance				13	141	2	156				2	25	1	28
Clerk / Analyst	1	2	32	8	96	2	141				5	1	17	23
ERSEA Team	3	8	171	41	517	7	747	1	1	30	7	88	1	128
Coordinator I, Community				12	135	2	149				2	23		25
Secretary			15	4	44		63				2	8		10
Academic Program Consultant, ECE				13	141	2	156				2	25	1	28
Resource Teachers, Early Childhood				183	2031	34	2248				31	346	6	383

Head Start

Early Head Start

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Response to Intervention Classroom Unseld: Cert. Teacher Response to Intervention Speech Pathologist

#### Personnel

Family Service Facilitators				2	20		22						
Specialist I, ECE Placement				. 11	117	2	130			2	20		22
ECH Instructors III, Bilingual													
Manager, Finance				10	119	2	131			1	21		22
Data Management Technician		1	18	4	55	1	79		1	3	9		13
Accounting Clerk	1	1	20	4	60		86		4	1	10		15
Clerk II	1	2	32	8	96	2	141		5	1	17		23
Clerk II - Front Office	1	3	64	15	193	3	279	1	11	3	33	1	49
Specialist II, HR				10	107	1	118			2	18		20
Clerk II - Prof. Development		1	1	16	4	48	70			3	8		11
Secretary		1	18	4	53	1	77		1	3	9		13
Manager, Operations				10	119	2	131			1	21		22
Data Management Technician		1	20	5	62	1	89	1	3	1	11	1	17
Coordinator, Transportation			1	7	77	1	86			1	13	1	15
Coordinator, Facilities			2	6	59	1	68		1	1	10	1	13
Specialist II, Curriculum													
Coordinator, Transition													
Resource Teachers													
Resource Teachers, Early Childhood													
ECH Instructors II and II (Bilingual)													
Specialist I, School Readiness													
Coordinator, PLCs													
Clerk II													

### Substitutes

<b>Substitute instructors (Cert. HS) -</b> 2 days of instruction per certified teacher; \$34.09 / day	_			3	28	2	33							
Substitute Instructors (Classified HS) - 4 days of substitute instruction per classified instructor at an average of average of \$78.95/day				15	4	2	21							
Substitute Instructional Assistants (HS) - Will provide approximately 8 days of substitute assistance per assistant in the classroom at an average of \$62.50/day.			102	23	16	4	145							
Substitute Bus Monitors (HS) - Will provide approximately 3 days per employee of substitute assistance in the transportation			24	5	4	1	34							
of students at an average of \$69.80/day. <b>EHS Substitutes -</b> Will provide										3	1	1		5
approximately 46 days of substitute instructional time for classified instructors at an average of \$60.00 per day.														w E
EHS extra service staff: Provide										5	1	15		21
approximately 218 hours of regular extra service and/or overtime for classified instructors to maintain staff coverage and meet all infant and toddlers needs at an														
average of \$20.00 per hour														
Totals	80	315	4701	1851	21800	388	29135	28	77	1582	432	5308	96	7523
	Life In	Term Dis-	FICA	Medi- care Match	ment	Workers' Comp	HS Total	Life Ins	Term Dis-	FICA	Medi- care Match	ment	Workers' Comp	EHS Total
		ability							ability					

Jefferson County Public Schools COLA and EHS Start-Up Supplement Application

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## Start-Up Budget Narrative

<u>Item</u>	Per-Unit Cost	<u>Units</u>	Costs	Notes
New EHS classroom setup	\$30,635.05	10	\$306,351	
New staff training for	\$24,111/day	4	\$96,445	4 days of PD x 15% of staff
general staff				
New staff training for EHS	\$4,508/day	4	\$18,031	4 days of PD x 20 FTEs
instructors				(including staff at
* .				contracted sites)
Indoor Gross Motor	\$2,717/unit	5	\$13,586	Supporting new EHS
Supplies				sites/areas
New EHS playgrounds	\$15,817	2	\$31,634.00	Supporting compliant
				outdoor spaces for new
				EHS sites.
		Total	\$466,047	

					Expen	diture	
	Munis C	ode	Program Name	Total	Direct and Unallowed	Indirect	Excluded
Fund 1							
	1000		Instruction	553,492,617.00	430,335,705.00	0.00	0.00
		0280	On-Behalf	0.00	0.00	0.00	120,541,646.00
		0533	On-Behalf Technology 16M	0.00	0.00	0.00	0.00
		0700	Property	0.00	0.00	0.00	2,615,266.00
	2100		Student Support Services	50,170,141.00	39,155,124.00	0.00	0.00
		0280	On-Behalf	0.00	0.00	0.00	10,909,506.00
	×	0533	On-Behalf Technology 16M	0.00	0.00	0.00	0.00
		0700	Property	0.00	0.00	0.00	105,511.00
	2200		Instruction Support Services	93,493,757.00	72,721,091.00	0.00	0.00
		0280	On-Behalf	0.00	0.00	0.00	18,922,819.00
		0533	On-Behalf Technology 16M	0.00	0.00	0.00	0.00
		0700	Property	0.00	0.00	0.00	1,849,847.00
	2300		District Administration	3,987,782.00	3,340,008.00	0.00	0.00
		0280	On-Behalf	0.00	0.00	0.00	640,795.00
		0342	Auditing Services	0.00	0.00	0.00	0.00
		0344	Financial Services	0.00	0.00	0.00	0.00
		0533	On-Behalf Technology 16M	0.00	0.00	0.00	0.00
		0700	Property	0.00	0.00	0.00	6,979.00
	2400		School Admin Support	86,582,157.00	69,986,368.00	0.00	0.00
		0280	On-Behalf	0.00	0.00	0.00	15,023,494.00
		0533	On-Behalf Technology 16M	0.00	0.00	0.00	0.00
		0700	Property	0.00	0.00	0.00	1,572,295.00
	2500		Business Support	38,771,374.00	0.00	28,719,324.00	0.00
		0280	On-Behalf	0.00	0.00	0.00	4,255,218.00
		0533	On-Behalf Technology 16M	0.00	0.00	0.00	508,579.00
		0700	Property	0.00	0.00	0.00	5,288,253.00

Division of District Support 15th Floor Capital Plaza Tower 500 Mero Street Frankfort, KY 40601



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				Expe	nditure	
Munis Co	de	Program Name	Total	Direct and Unallowed	Indirect	Excluded
2600		Plant Operations and Maintenance	107,531,470.00	0.00	98,462,735.00	0.00
	0280	On-Behalf	0.00	0.00	0.00	7,461,149.00
	0700	Property	0.00	0.00	0.00	1,607,586.00
700		Student Transportation	76,919,959.00	67,129,785.00	0.00	0.00
	0280	On-Behalf	0.00	0.00	0.00	6,465,309.00
	0700	Property	0.00	0.00	0.00	3,324,865.00
900		Other Support Services	27,404.00	27,404.00	0.00	0.00
	0280	On-Behalf	0.00	0.00	0.00	0.00
	0700	Property	0.00	0.00	0.00	0.00
100		Food Service Operations	18,892.00	18,892.00	0.00	0.00
	0280	On-Behalf	0.00	0.00	0.00	0.00
	0700	Property	0.00	0.00	0.00	0.00
200		Day Care Operations	0.00	0.00	0.00	0.00
	0280	On-Behalf	0.00	0.00	0.00	0.00
	0700	Property	0.00	0.00	0.00	0.00
300		Community Service Operations	2,540,172.00	2,002,533.00	0.00	0.00
	0280	On-Behalf	0.00	0.00	0.00	537,765.00
	0700	Property	0.00	0.00	0.00	-126.00
400		Adult Education Operations	0.00	0.00	0.00	0.00
	0280	On-Behalf	0.00	0.00	0.00	0.00
	0700	Property	0.00	0.00	0.00	0.00
900		Other Non-Instructional Services	0.00	0.00	0.00	0.00
	0280	On-Behalf	0.00	0.00	0.00	0.00
	0700	Property	0.00	0.00	0.00	0.00
XXX		Facilities	886,842.00	0.00	0.00	886,842.00
XXX		Fund Transfers/Debt Service	5,461,710.00	0.00	0.00	5,461,710.00
		Totals Fund 1:	1,019,884,277.00	684,716,910.00	127,182,059.00	207,985,308.0

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			Expenditure  Direct and			
	Munis Cod	e Program Name	Total	Unallowed	Indirect	Excluded
nd 2						
	1000	Instruction	72,605,802.00	70,830,987.00	0.00	0.00
	0	700 Property	0.00	0.00	0.00	1,774,815.00
	2100	Student Support Services	3,728,451.00	3,725,136.00	0.00	0.00
	0	700 Property	0.00	0.00	0.00	3,315.00
	2200	Instruction Support Services	43,102,030.00	37,156,110.00	0.00	0.00
	0	700 Property	0.00	0.00	0.00	5,945,920.00
	2300	District Admin Support	86,339.00	86,339.00	0.00	0.00
		700 Property	0.00	0.00	0.00	0.00
	2400	School Admin Support	124,654.00	124,654.00	0.00	0.00
		700 Property	0.00	0.00	0.00	0.00
	2500	Business Support	1,353,317.00	0.00	1,338,317.00	0.00
		700 Property	0.00	0.00	0.00	
	2600	Plant Operations and Maintenance	299,232.00	0.00	261,900.00	15,000.00
		700 Property	0.00	0.00	0.00	37,332.00
	2700	Student Transportation	3,895,603.00	3,895,603.00	0.00	0.00
		700 Property	0.00	0.00		
	2900	Other Support Services	0.00		0.00	0.00
		700 Property	0.00	0.00	0.00	0.00
	3 <b>100</b>	Food Service Operations		0.00	0.00	0.00
		700 Property	0.00	0.00	0.00	0.00
		Day Care Operations	0.00	0.00	0.00	0.00
	3200	700 Property	0.00	0.00	0.00	0.00
		Community Service Operations	0.00	0.00	0.00	0.00
	3300	700 Property	7,245,627.00	7,197,560.00	0.00	0.00
		Adult Education Operations	0.00	0.00	0.00	48,067.00
	3400	*	0.00	0.00	0.00	0.00
	0	700 Property	0.00	0.00	0.00	0.00

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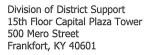
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		Program Name	Expenditure			
	Munis Code		Total	Direct and Unallowed	Indirect	Excluded
	3900	Other Non-Instructional Services	0.00	0.00	0.00	0.00
	0700	Property	0.00	0.00	0.00	0.00
	4)000	Facilties	96,499.00	0.00	0.00	96,499.00
	5XXX	Fund Transfers/Debt Service	3,009,041.00	0.00	0.00	3,009,041.00
		Totals Fund 2:	135,546,595.00	123,016,389.00	1,600,217.00	10,929,989.00
nd 51						
		Total Fund 51 Expenditures	62,764,059.00	7,849,215.00	0.00	0.00
	0280	On-Behalf	0.00	0.00	0.00	3,602,521.00
	0700	Property	0.00	0.00	0.00	2,292,358.00
	4500	Federal Reimbursement	0.00	0.00	0.00	46,322,797.00
	4900	Federal Reimbursement	0.00	0.00	0.00	2,556,333.00
	5XXX	Fund Transfers/Debt Service	0.00	0.00	0.00	140,835.00
		Totals Fund 51:	62,764,059.00	7,849,215.00	0.00	54,914,844.00
	Grand Total From Fund	1, Fund 2, Fund 51 Calculations:	1,218,194,931.00	815,582,514.00	128,782,276.00	273,830,141.0
		District Adjustments:	0.00	0.00	0.00	0.00
		Grand Total After Adjustments:	1,218,194,931.00	815,582,514.00	128,782,276.00	273,830,141.0
. 1	District Adjustment Per	taining to Function 2300 & 2600:			0.00	

Indirect Cost Rate calculator for FY 2016 - 2017

Non Restricted Indirect Cost Rate: (128,782,276.00 \* 90%) / 815,582,514.00 = 14.21% Restricted Indirect Cost Rate: (30,057,641.00 \* 90%) / 914,307,149.00 = 2.96% \*\*

\*\* Non Restricted Indirect 128,782,276.00 Less Plant Operations and Maintenance & Admin 98,724,635.00 Non Restricted Direct 815,582,514.00 Plus Plant Operations and Maintenance & Admin 98,724,635.00





### Jefferson County Board of Education Jefferson County, Louisville, Kentucky Grant # 04CH0280

The Head Start and Early Head Start employees of the Jefferson County Public Schools are paid in accordance with the school district's salary and compensation scale. When the Jefferson County Board of Education approves a salary increase the staffs in the Head Start and Early Head Start (HS/EHS) programs receive the same cost of living increases. In addition, staff also receive automatic step increases based on the employee grade and salary schedules, on average a 1.0% increase, which have been negotiated with each of their union's collective bargaining agreements. This year the Jefferson County Board of Education is currently negotiating the cost of living adjustment to be applied to budgeted employees' salaries plus their appropriate step increase if applicable. Therefore, the HS/EHS employees will receive the same as part of their collective bargaining agreement and contract for all Jefferson County Public School employees. The 1.8% increase in COLA has been applied to all Jefferson County Public School (JCPS) Board of Education Head Start/Early Head Start employees' salaries.

### Cost of Living Adjustments Received by HS/EHS Staff from JCPS School District

Fiscal Year End	Provided By the School District	Provided By HS/EHS
2005	2.5%	
2006	3.5%	
2007	4.0%	
2008	5.0%	
2009	2.0%	
2010	1.0%	1.84%
2011	1.0%	
2012	2.5%	
2013	1.0%	0.72%
2014	1.0%	
2015	1.36%	1.30%
2016	1.0%	
<u>2017</u>	<b>Under Negotiation</b>	1.8%
TOTAL	25.86%	<u>5.66%</u>