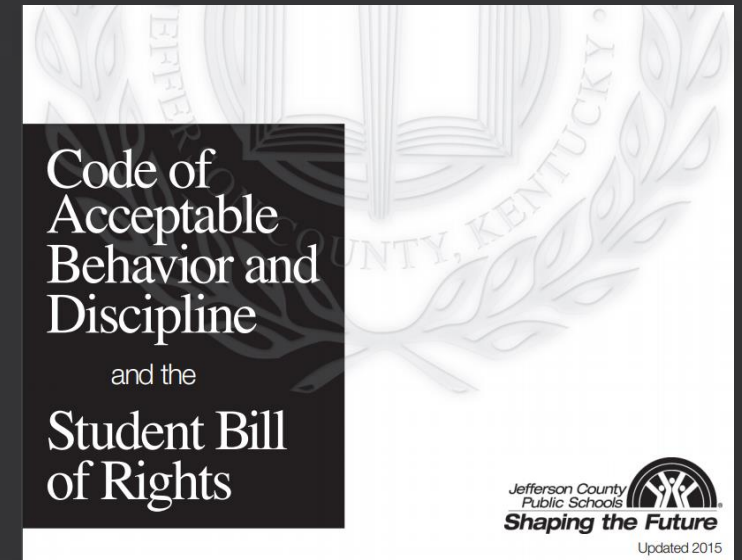


JCPS Code of Conduct

Data, Policy and Best Practice

Data Management, Planning & Program Evaluation

Judi Vanderhaar, PhD & Dena Dossett, PhD



Overview

For your consideration as you move through the JCPS Code of Conduct revision process the following information will be shared:

- **JCPS Strategic Plan**
- **Guiding Principles from the U.S. Department**
- **Impact of Last JCPS Code Revisions**
- **Best Practices in Discipline Policy Informed by the Research Literature**
- **JCPS Data and Analyses**
- **JCPS Data Tools**

How Can our Code Reflect our Strategic Plan?

- Core Values
- Strategies & Implementation
- Indicators

What do we Value?

JEFFERSON COUNTY PUBLIC SCHOOLS

VISION 2020

EXCELLENCE
With **EQUITY**

Core Values:

- Caring
- Equity
- Excellence
- Respect
- Individuality
- Diversity
- Opportunity
- Creativity
- Collaboration
- Stewardship

VISION 2020

EXCELLENCE
With EQUITY

What Is our Vision?

**All JCPS Students graduate
prepared, empowered, and inspired
to reach their full potential and
contribute as thoughtful,
responsible citizens of our diverse,
shared world.**

How can our Policies and Practices promote

Strategy 2.1.3

Improve Culture and Climate

“Use Research based strategies and best practices to Improve district, school, and classroom culture and climate to ensure that all students and staff work and learn in a safe, respectful and equitable environment”

Centrality of
School Climate
in the Code and
Discipline Discussion

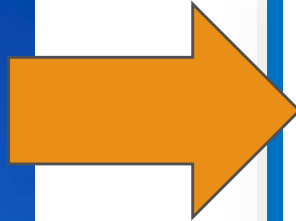
In 2014, U.S. Department of Education encouraged district officials to...



Guiding Principles

*A Resource
Guide for
Improving
School Climate
and Discipline*

**U.S. Department of
Education**



- (1) Create positive **climates** and **focus on prevention**;
- (2) Develop **clear, appropriate, and consistent expectations and consequences** to address **disruptive student behaviors**; and
- (3) Ensure **fairness, equity, and continuous improvement**.

U.S. Dept. Of Education Principle 1: Climate and Prevention:

- Schools that foster positive school climates can help to engage all students in learning by preventing problem behaviors and intervening effectively to support struggling and at-risk students.

In JCPS...Students' sense of belonging was the strongest predictor of Suspension (Vanderhaar, PBIS analysis 2015)...and strongest, most consistent predictor of Achievement (C.Wigger, CSS Analysis, 2015)....

Sense of belonging is nurtured by a positive and caring school climate (National School Climate Center)

How can we communicate our priorities through messaging?

JCPS

Code of
Acceptable
Behavior and
Discipline

and the

Student Bill
of Rights



Positive School Culture

Cincinnati Public Schools
2015-2016

**Code of Conduct
K-12**



Be Safe • Be Respectful • Be Responsible

CREATING GREAT SCHOOL COMMUNITIES

BALTIMORE CITY PUBLIC SCHOOLS
2010-11 CODE OF CONDUCT

**Developing
Safe and Supportive
Schools**



BUFFALO PUBLIC SCHOOLS
**STANDARDS FOR
COMMUNITY-WIDE CONDUCT
AND INTERVENTION SUPPORTS**

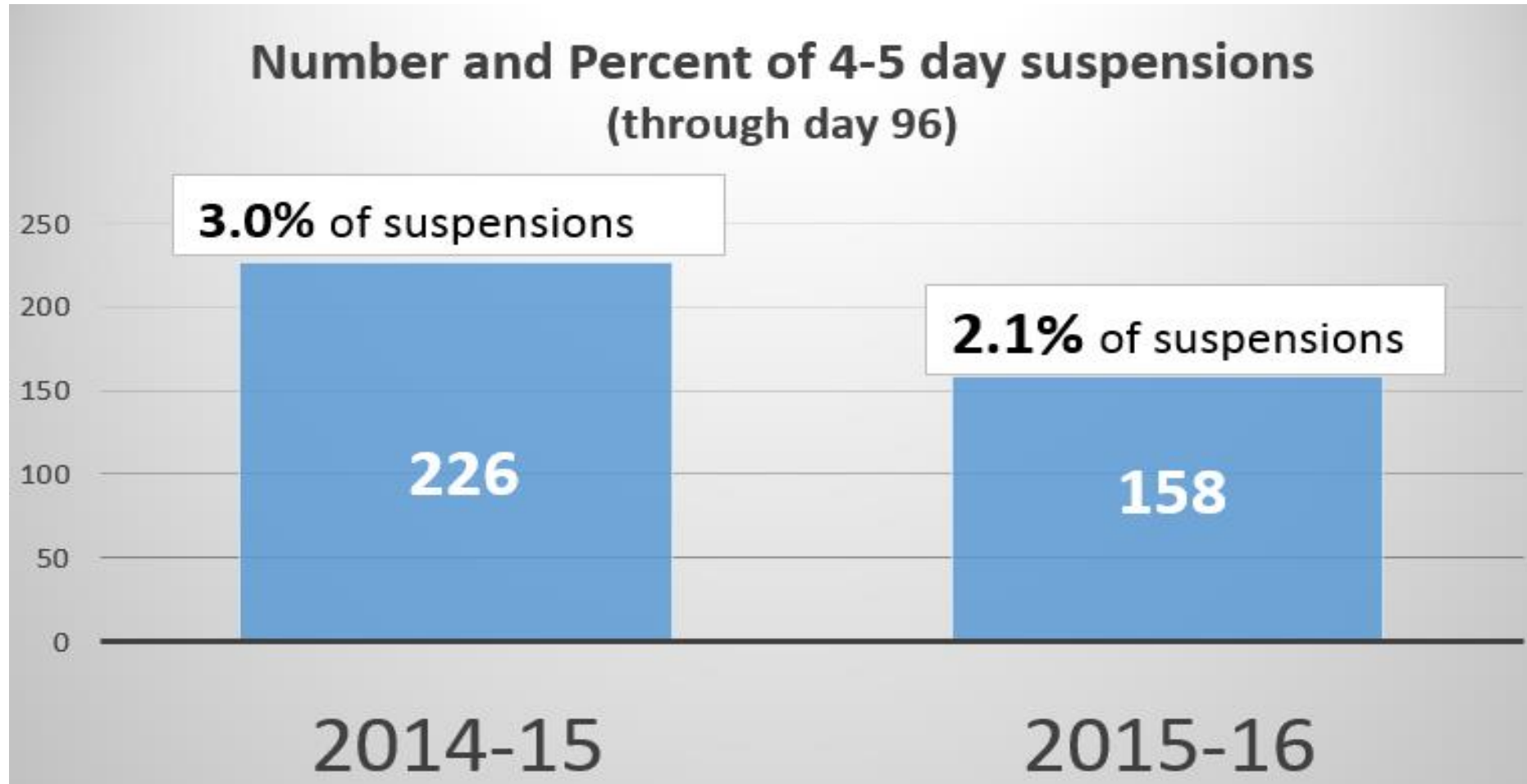
2013 - 2014

What Impact are the
Last Code of Conduct
Policy Changes having
so far — based on data?

Key Change 1: Elimination of 4-5 day suspensions

Goal: Reduction in the number of days students are suspended and losing instructional time

Elimination of 4-5 day suspensions resulted in a slight decrease...but not elimination yet



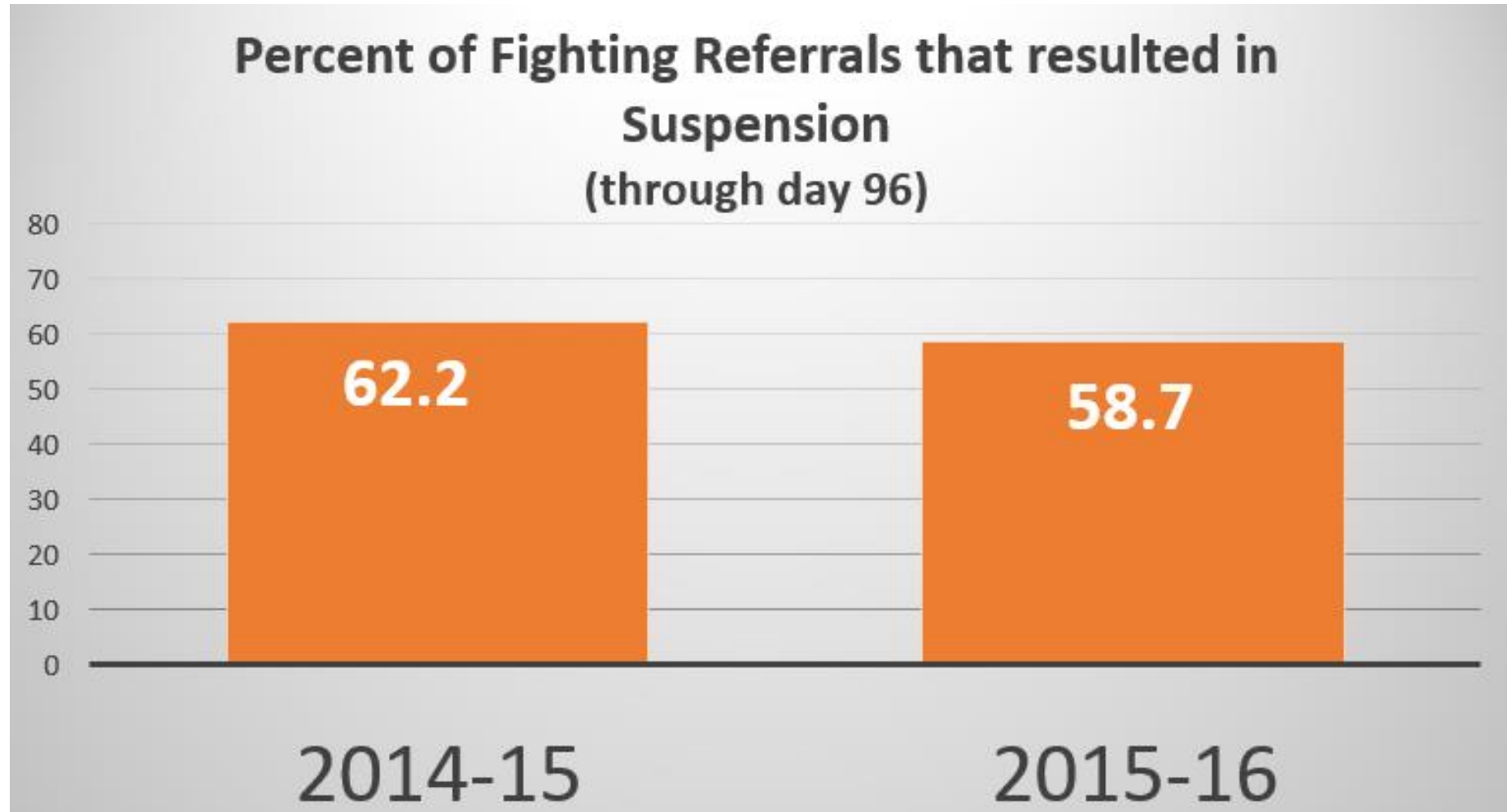
Key Change 2: Change Language “Will Suspend” to “May Suspend”

Goal: Provide more discretion to administrators to allow for alternative resolutions to offenses that were an automatic suspension before...

Key Change 3: Inclusion of language for alternative in-school options (e.g., Restorative and positive proactive approaches)

- **Goal:** Encourage use of positive and restorative measures as a first resort for incidents that mandated suspension (e.g., fighting)

Slight reduction in suspensions for fighting...



Best Policy Practice: Clearly Defining Behaviors

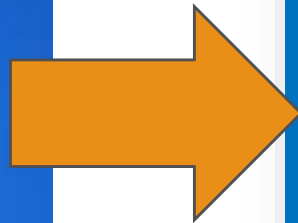
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U.S. Department of Education



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- (3) Ensure **fairness, equity, and continuous improvement**.

U.S. Dept. of Education Principle 2: Expectations and Consequences:

- Schools that have discipline policies or codes of conduct with clear, appropriate, and consistently applied expectations and consequences will help students improve behavior, increase engagement, and boost achievement

Core Challenge: Top categories not clearly defined

- Top Reasons for JCPS Referrals Every Year and Every Grade Level
 - **Disruptive Behavior and Failure to Obey Staff**
- **How can this be Problematic? – Research Literature Tells us it:**
 - Allows too much discretion
 - Results in inconsistency between schools and within schools
 - Can result in inconsistent and unfair application of discipline

Intensity Levels of Disruptive Behavior

The following “disruptive behaviors” resulted in suspension:

| Lower Intensity | Higher Intensity |
|---|--|
| Elementary | |
| “Student was disrespectful and rude in class.” | Student broke crayons, throwing pieces at classmates; cursing at other students; tipped desk over threw papers on floor; threw books off bookshelf.” |
| Middle/High | |
| “Non-stop talking. Keeps minding the rooms business. Out of area; hollering out peek a boo” | “Students were involved in a argument, resulting in tables being pushed and chairs being kicked and thrown” |

Best Practice Policy Examples

Better Defined Levels of Support and Intervention Next to Clearly Defined Behaviors

Baltimore City Code of Conduct

| LEVEL 1 <i>Classroom support and student support team</i> May be appropriate when the behavior is a minor infraction, the student has had no prior incidents, and/or interventions have not been put in place | INAPPROPRIATE OR DISRUPTIVE BEHAVIOR | LEVEL 1 | LEVEL 2 | LEVEL 3 | LEVEL 4* | SCHOOL POLICE INFORMED | NOTES |
|---|--|---------|---------|---------|----------|------------------------|---|
| LEVEL 2 <i>Intensive support staff and appropriate administration</i> May be appropriate when supports have been put in place in the classroom and/or school community to address behavior, but the behavior has continued to negatively influence the learning of the student and others | Bullying, Including Cyberbullying and Gang-Related Incidents (407) | | | | | | |
| | Intentional conduct (including verbal, physical, or written conduct or electronic communication) that is threatening or seriously intimidating and substantially disrupts the orderly operation of a school | ● | ● | ● | | ● | <i>Bullying incidents should be reported by submitting the bullying report form (included in this booklet) to the school; schools are required to report and investigate all bullying incidents</i> |
| | Serious bullying (i.e., repeatedly over time engaging in intentional negative behaviors that adversely affect another student or students' ability to participate in or benefit from a school's education or extracurricular programs) | | ● | ● | ● | ● | |
| LEVEL 3 <i>Short-term suspension and referral</i> May be appropriate given the seriousness of the offense and impact on the school community, and/or when documented interventions and supports have been put in place but the behavior is escalating | Recording or publishing a fight or other disturbance | ● | ● | ● | | ● | |
| | Bus Violations (705) | | | | | | |
| | Minor disruption on the bus (e.g., eating, drinking, being too loud, standing) | ● | ● | | | | |
| LEVEL 4 | Serious disruption on the bus (e.g., attack | | ● | ● | ● | | |

The large umbrella of Disruption and Failure to Obey:

Defining Specific Disruptive Behaviors

Intensity Levels

| INAPPROPRIATE OR DISRUPTIVE BEHAVIOR | LEVEL 1 | LEVEL 2 | LEVEL 3 | LEVEL 4* | SCHOOL POLICE INFORMED | NOTES |
|---|---------|---------|---------|----------|------------------------|---|
| Classroom Disruption (704) | | | | | | |
| Talking out in class or talking out of turn, picking on or teasing other students, and other behavior that detracts from student learning | ● | ● | | | | <p>In cases where a range of possible levels of response is indicated, administrators are to determine the appropriate level by taking into consideration the circumstances of the incident and the student's age, grade, developmental level, intentionality, and prior infractions.</p> <hr/> <p>If, on a first offense, administrators believe a Level 4 response is warranted, they must contact the director of suspension services for guidance and support before proposing Level 4 consequences.</p> <p>Administrators must contact the director of suspension services for guidance and support before proposing Level 3 or 4 consequences if the student is in pre-k or kindergarten.</p> |
| Serious classroom disruption that directly affects the safety of others (e.g., throwing harmful items, turning over tables, or disrupting a fire or safety drill) | ● | ● | ● | | | |
| Defiance of Authority and/or Insubordination | | | | | | |
| Failure to follow directions (807) | ● | ● | | | | <i>Nonviolent/nonphysical</i> |
| Failure to respond to school staff questions or requests (702) | ● | ● | | | | |
| Disrespectful Behavior (701) | | | | | | |
| Making inappropriate gestures, symbols, or comments, or using profane or offensive language | ● | ● | | | | |

Good News...We Have Flexibility to Modify Codes in Infinite Campus

- Kentucky Department of Education allows districts the flexibility to define their own behavior events/descriptions within their codes of conduct...to more clearly define behaviors per U.S. Dept. Of Education Guidance

We Also Have Flexibility to Expand Code Resolutions in Infinite Campus

- So there is opportunity for JCPS to **better capture the positive pro-active and restorative practices schools are using** with students and being trained to use through district training
- Formally **celebrate** district and schools positive proactive actions using data
- This will also allow us to **track our progress** in implementation of our strategic plan and priorities.

Best Policy Practice: Monitoring Fairness and Equity

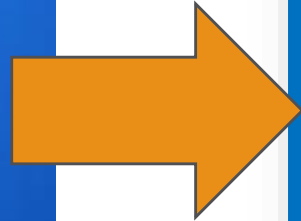
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U.S. Dept. Of Education Principle 3: Equity and Continuous Improvement:

- Schools that build staff capacity and continuously evaluate the school's discipline policies and practices are more likely to ensure fairness and equity

Why Student Perceptions about Discipline Fairness Matter? Research tell us...

- **Absenteeism and Dropout rates are lower in schools where in schools where students feel safe and perceive discipline to be fair and effective** (Bryk, A., & Thum, Y.M. ,1989)
- **Fairness of school discipline policies** was a factor identified as helping foster **academic resilience** (Catterall 1998) and **School Connectedness** (Libby, 2004)
- **Well-disciplined schools** balance clearly established and communicated rules of behavior with a climate of concern for students as individuals” (Hennen , 2005).

In JCPS, our Analysis found Statically Significant Relationships between...

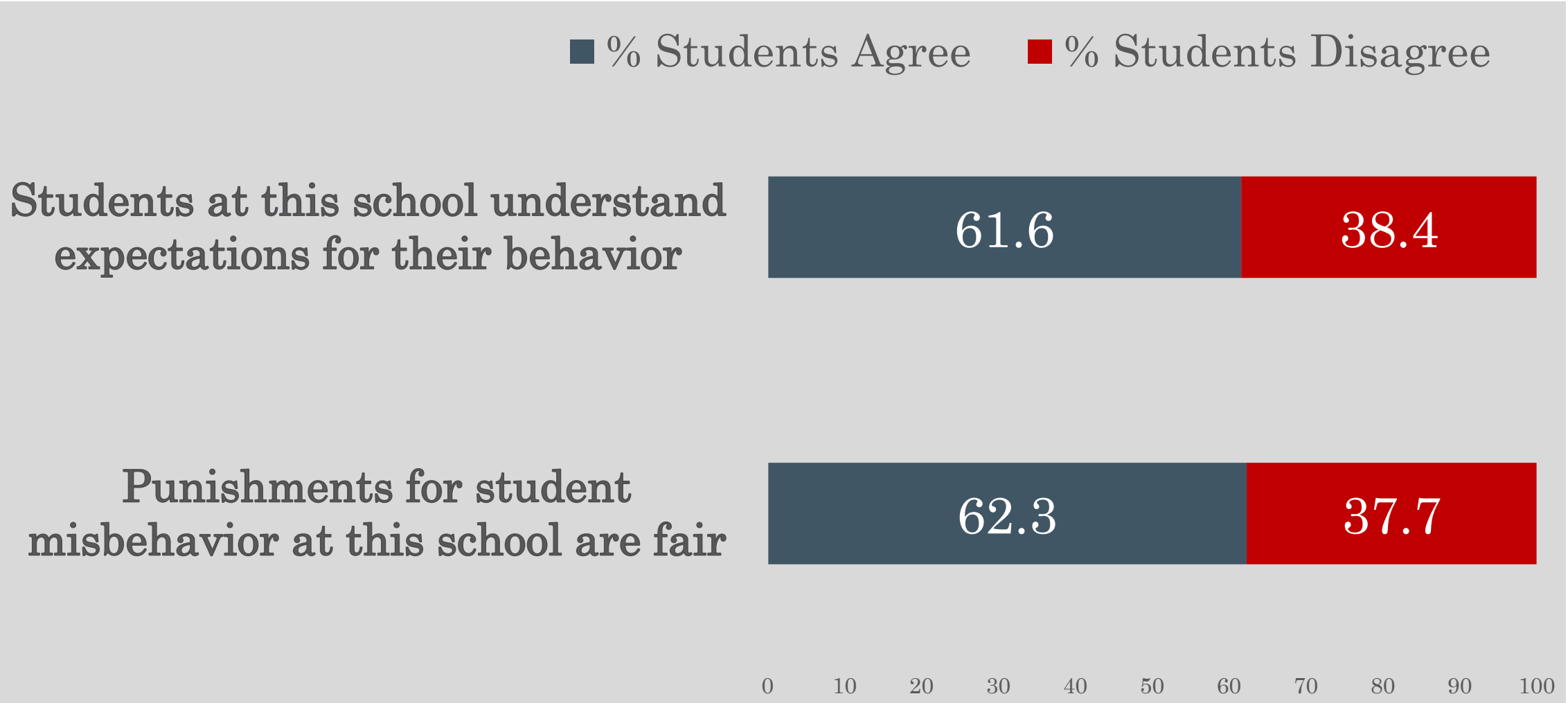
Student understanding of Behavioral Expectations: students' perception that “*students at this school understand expectations for their behavior*” and **school mobility** ($r=.66, p=.000$), **suspension** ($.65, p=.000$), proficiency in **reading** ($r=.47, p=.000$), and **attendance** ($r=.43, p=.002$).

In JCPS, our Analysis found Statically Significant Relationships between...

Consistency of Punishments Applied:

students' perception that “*students receive the same punishments for breaking the same rules*” and **suspensions** ($r=.31$, $p=.03$), **%ECE** ($r=.46$, $p=.001$), and **school mobility** ($r=.49$, $p=.000$).

In Spring 2015 JCPS Middle and High School students...

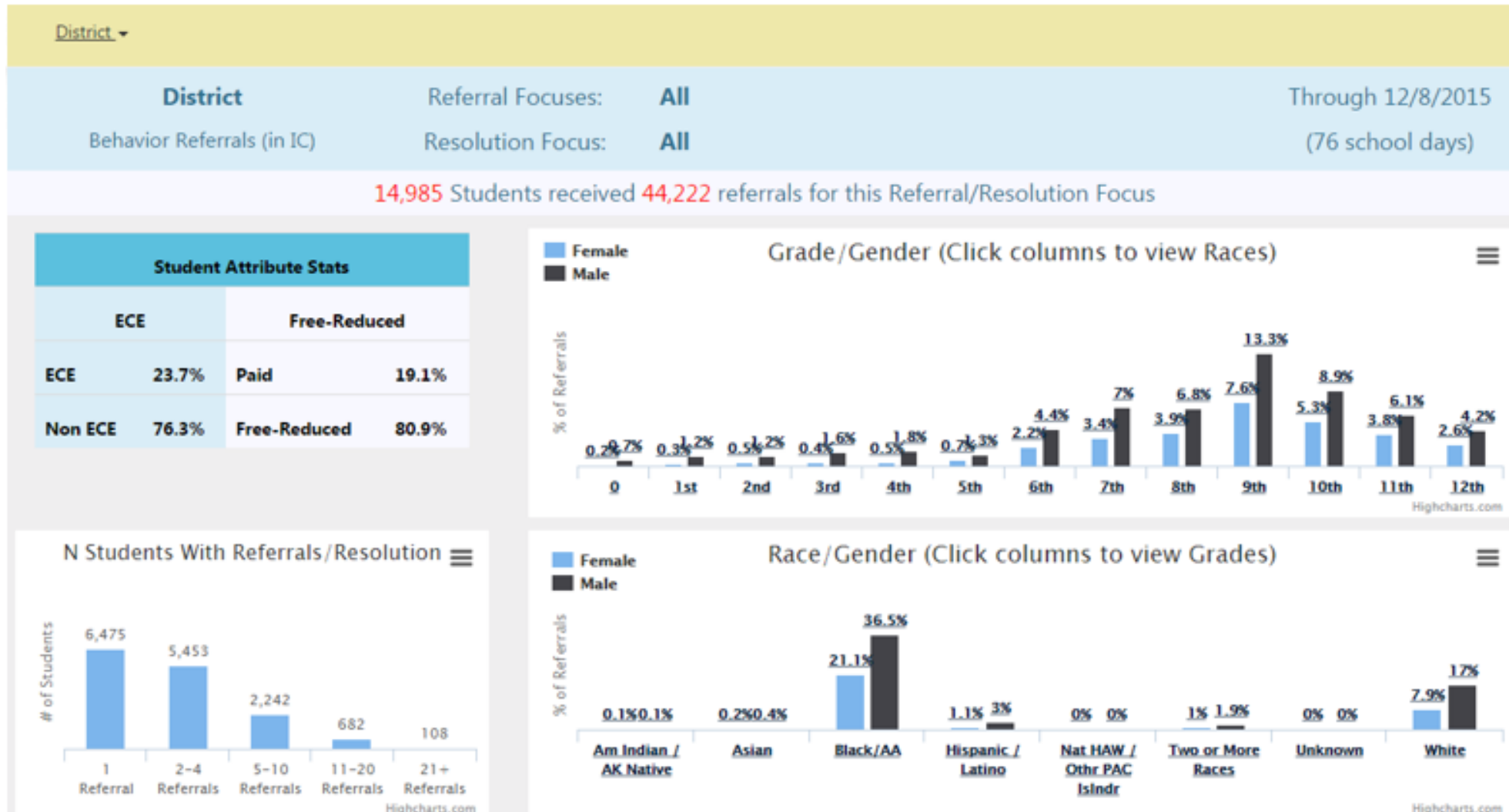


Best Policy Practice: Monitoring Implementation of the Code

New Dashboard Tool: Shifting Culture and Empowering Schools with Data

| | Before | Now |
|-----------|----------------------|---|
| Format | Static charts | Interactive Dashboard |
| Type | Suspension numbers | ALL behavior referrals and consequences; visual charts, identifying trends related to gender, race, grade, poverty, ECE, location of behavior, monthly trend, student level |
| Frequency | Monthly | Daily |
| Purpose | Compliance reporting | Use of behavior data to drive targeting of interventions at the student, teacher and school levels |
| Access | Principals | Principals, Assistant Principals, Counselors, Youth Service Center Coordinators, Behavior Coaches, PBIS leads, teachers |

Live and Interactive



Dashboard tool allows
schools and district
personnel to monitor
implementation of Code

You can drill down by referrals or by resolutions

Highcharts.com

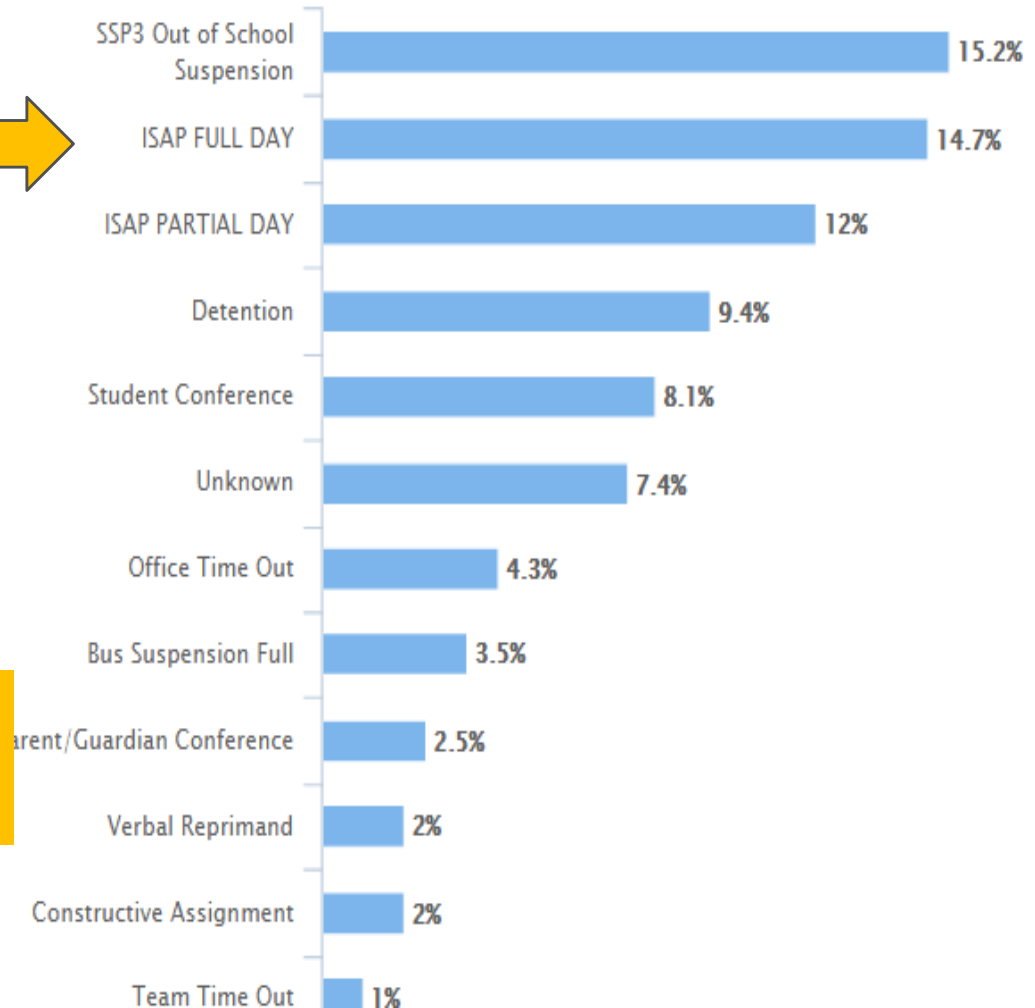
Top 12 Referrals for Selected Referral/Resolution

| Click on a Referral to Refresh Page Stats to Just That Referral | N | % |
|---|-------|-------|
| 02B Disruptive Behavior | 5,384 | 25.4% |
| 03B Failure to Obey Staff | 2,744 | 12.9% |
| 12B Fighting/Striking - Student to Student | 1,808 | 8.5% |
| 02B Bus Disturbance | 1,775 | 8.4% |
| 14B Harassment/Intimid w/Staff/Student | 892 | 4.2% |
| 03B Disrespectful Behavior | 750 | 3.5% |
| 03B Dress Code Violation | 699 | 3.3% |
| 01B Skipping Class | 618 | 2.9% |
| 06B Profanity/Vulgarity | 568 | 2.7% |
| 01B Tardy to Class | 264 | 1.2% |
| 14B Threatening another Student | 253 | 1.2% |
| 14B Threatening Staff | 234 | 1.1% |

Select ISAP (In-School Suspension) to view all patterns for ISAP alone.

Top 12 Resolutions (%) for Selected Referral(s)

Click on a resolution bar to refresh page stats to that resolution

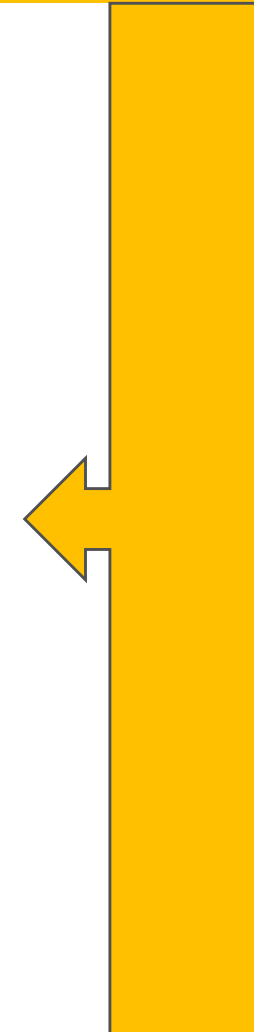


You can then see the reasons and frequency students are sent to ISAP

Top 12 Referrals for Selected Referral/Resolution

Click on a Referral to Refresh Page Stats to Just That Referral

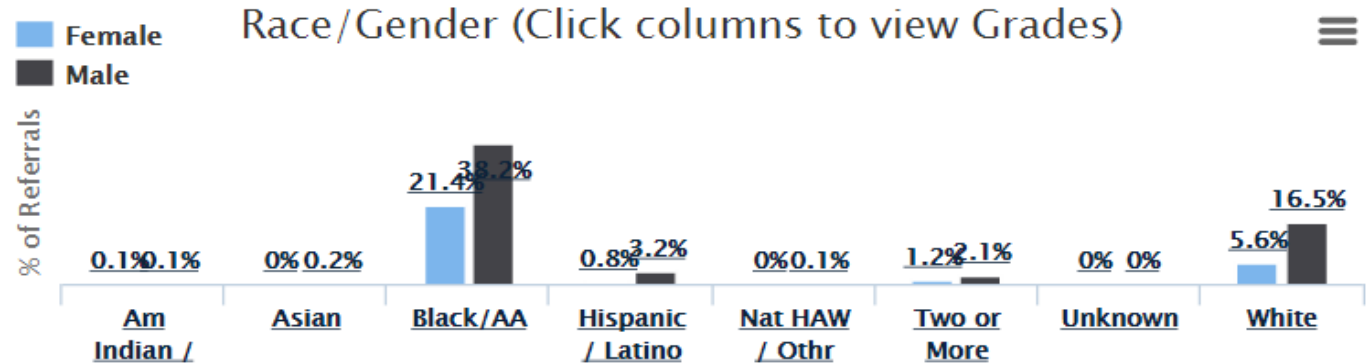
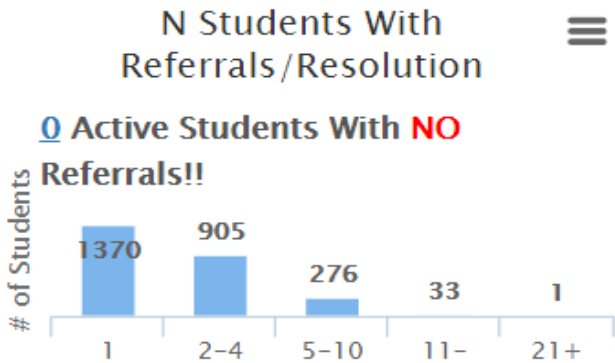
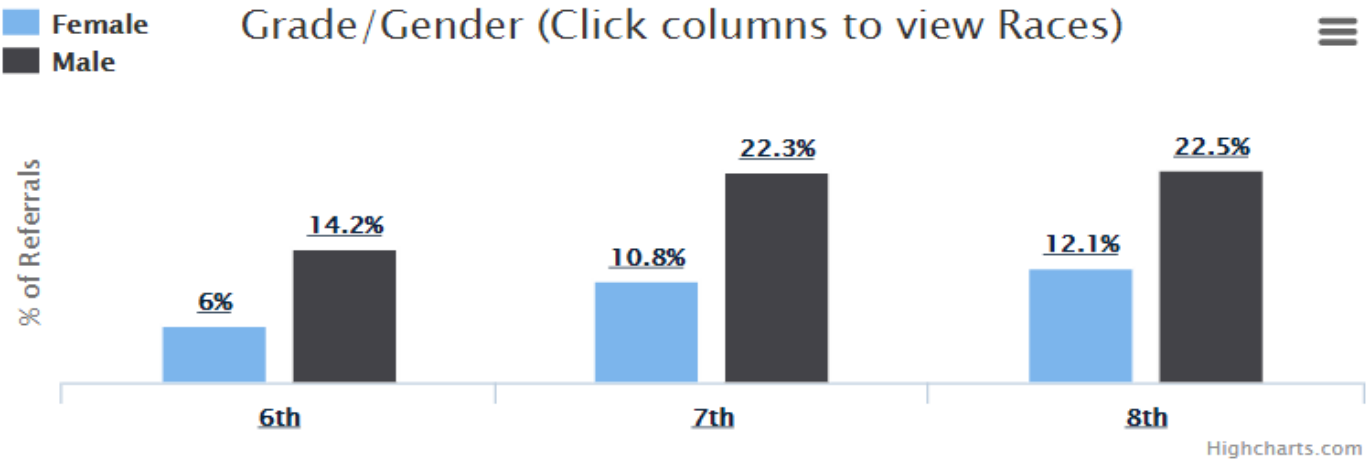
| | N | % |
|--|-------|-------|
| 02B Disruptive Behavior | 2,234 | 34.5% |
| 03B Failure to Obey Staff | 1,160 | 17.9% |
| 12B Fighting/Striking - Student to Student | 404 | 6.2% |
| 03B Disrespectful Behavior | 336 | 5.2% |
| 14B Harassment/Intimid w/Staff/Student | 244 | 3.8% |
| 06B Profanity/Vulgarity | 219 | 3.4% |
| 01B Skipping Class | 201 | 3.1% |
| 02B Bus Disturbance | 128 | 2.0% |
| 14B Threatening another Student | 76 | 1.2% |
| 03B Cheating/Academic Dishonesty | 75 | 1.2% |
| 14B Bullying | 74 | 1.1% |
| 03B Dress Code Violation | 72 | 1.1% |



You can monitor resolutions and behaviors by grade level, student characteristics (race, gender, poverty, ECE), by month, location (e.g., classroom, hallway, bus) and the individual students being sent to ISAP and how many times. This can help target interventions at school, group and student levels

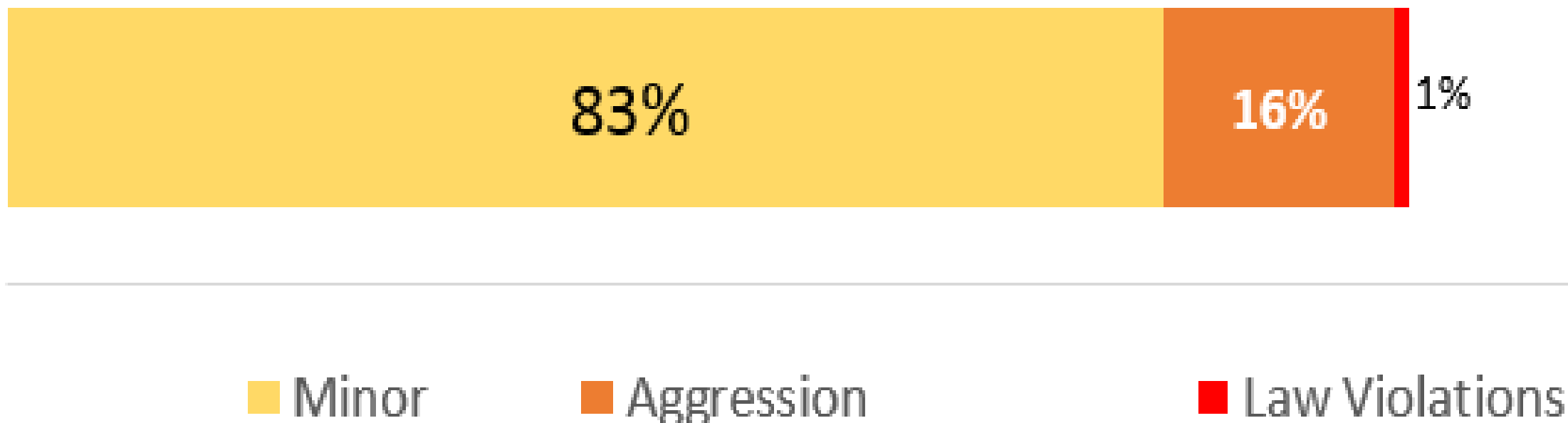
2,585 Students received 5,599 referrals for this Referral/Resolution Focus

| Student Attribute Stats | | | |
|-------------------------|-------|--------------|-------|
| ECE | | Free-Reduced | |
| ECE | 15.6% | Paid | 10.5% |
| Non ECE | 84.4% | Free-Reduced | 89.5% |



What Behaviors are Students being Referred for?

BEHAVIORS RESULTING IN REFERRALS (N=45,447)



Referrals represent 15,032 students 15% of JCPS students

| Category 1: Minor(Violence not explicitly Indicated) | | Category 2: Aggression, Threatening, Intoxicated | | Category 3: Law Violations | |
|--|--|--|--|---------------------------------------|--|
| Description | | Description | | Description | |
| 02B Disruptive Behavior | | 12B Fighting/Striking - Student to Student | | 17L 4th Degree Assault | |
| 03B Failure to Obey Staff | | 14B Harassment/Intimid w/Staff/Student | | 19B Dangerous Instrument (carrying) | |
| 01B Tardy to Class | | 14B Threatening another Student | | 13L 3rd Degree Assault (Assaulting) | |
| 01B Skipping Class | | 13B Fighting/Striking-Student to Staff | | 20L Terroristic Threat/False Fire Ala | |
| 02B Bus Disturbance | | 14B Threatening Staff | | 19L Weapon D - All Other (Deadly V | |
| 03B Dress Code Violation | | 14B Verbal Abuse | | 17L Sexual Assault (Unwanted touc | |
| 06B Profanity/Vulgarity | | 14B Bullying | | 10L Stolen Property | |
| 03B Failure to Attend Detention | | 15L Marijuana Poss/Under Influence | | 10L Larceny - Theft | |
| 01B Truancy | | 09B Inappropriate Sexual Behavior | | 09L Indecent Exposure | |
| 03B Disrespectful Behavior | | 12B Fighting/Striking - Student to Other | | Board-Harassments/Threats/Intimi | |
| 03B Violation of Personal Electronic/ | | 10L Vandalism | | 20L Terroristic - Bomb Threat | |
| 02L Disorderly Conduct | | 10L Destruction of Property | | 05L Forgery and Counterfeiting | |
| 04B Leaving Campus/School Grounds | | 08B Vapor Product | | 18L Arson | |
| 03B Other | | 15L Prescription Drug Poss/Under Influence | | 16L Marijuana Distribution | |
| 01B Skipping School | | 15L Under Influence | | 19B Other - Look-Alike Weapon | |
| 10B Stealing | | 15L Alcohol Poss/Under Influence | | 11L Robbery | |
| 03B Cheating/Academic Dishonesty | | 15L Other Drugs Poss/Under Influence | | 19L Weapon A - Handgun | |
| 08B Smoking | | 14L Misdemeanor Harassing Communication | | 17L 2nd Degree Assault | |
| 03B Inappropriate Use ofl Technolog | | 15L Inhalant Poss/Under Influence | | 14L Trespassing | |
| 07L Gambling | | | | 10L Motor Vehicle Theft | |
| 08B Tobacco - Other | | | | 14L Menacing | |
| 05B Signing Parent/Staff Note | | | | 17L 1st Degree Assault | |
| 08B Alternative Nicotine Product | | | | 16L Alcohol Distribution | |
| 15B Other - Look-Alike Drug - Posses | | | | 19L Weapon C - Other Firearm | |
| 08B Chewing Tobacco | | | | 03L Loitering | |
| | | | | 16L Prescription Drug Distribution | |
| | | | | 16L Other Drug Distribution | |
| | | | | 20L Terroistic - Chemical/Bio/Nucle | |
| | | | | 16B Other - Look-Alike Drug - Distri | |

What are the Resolutions for these Referrals?

RESPONSES TO BEHAVIOR REFERRALS (N=45,447)

28%

22%

49%

■ Restorative

■ Inclusive (inside or after school)

■ Exclusion (from class or school)

| Restorative |
|------------------------------|
| Student Conference |
| Constructive Assignment |
| Parent/Guardian Conference |
| Phone Call |
| Refer to YSC/FRYSC/Counselor |
| Anger Management Instruction |
| Written Agreement/Plan |
| Peer Conflict Mediation |
| School Restitution |

| Inclusive |
|------------------|
| Detention |
| Verbal Reprimand |
| Letter Sent |
| Saturday School |
| Detention 040 |

| Exclusionary |
|-------------------------------|
| ISAP PARTIAL DAY |
| SSP3 Out of School Suspension |
| ISAP FULL DAY |
| Office Time Out |
| Bus Suspension Full |
| Team Time Out |
| ISAP |
| Restraint |
| Bus Suspension One Way |
| Seclusion |
| SSP6 Law Only |