

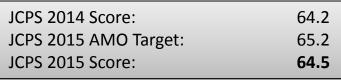
2014-2015 Unbridled Learning Accountability Results

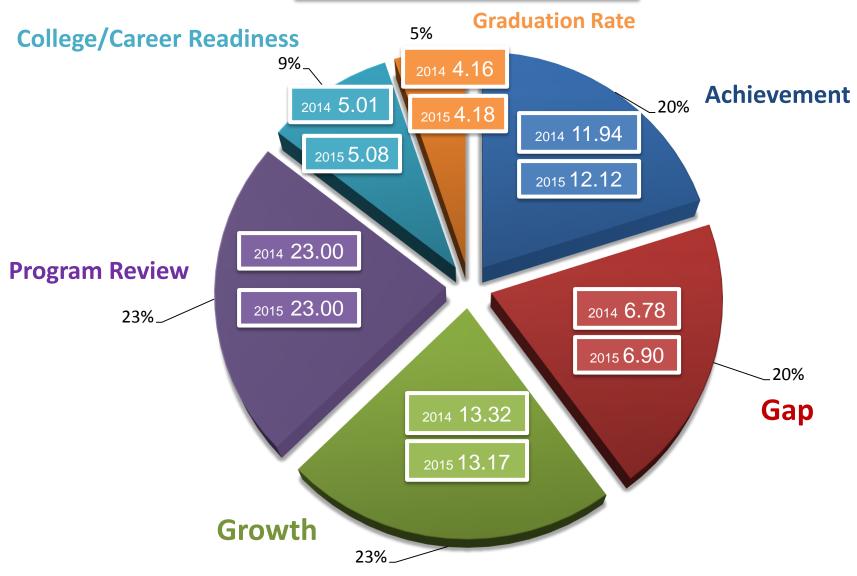
Board of Education Work Session October 26, 2015

Agenda

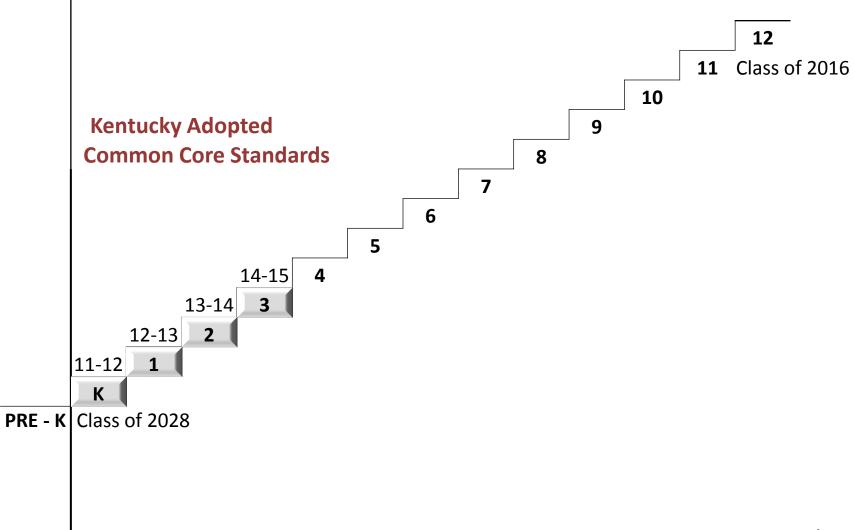
- District Overview
- School Perspectives
- District Support Strategies
- Priority School Data Overview
 - In preparation for support plan session

Unbridled Learning Model





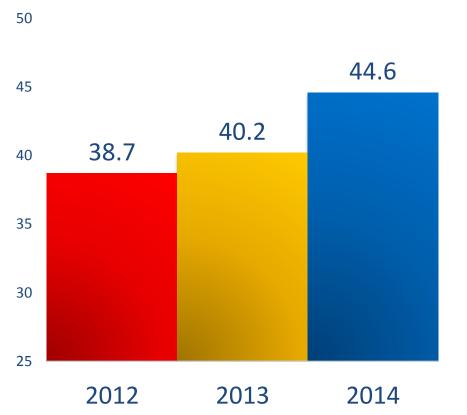
Implementation Timeline of Common Core Standards

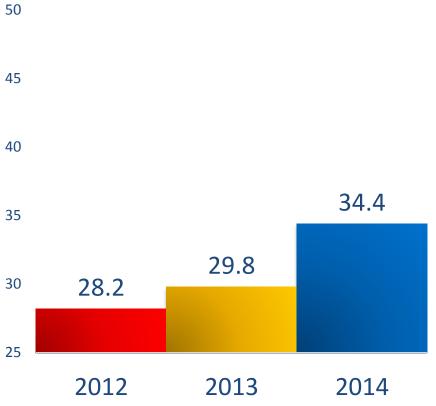


% Proficient and Distinguished Combined Reading and Math In 2014

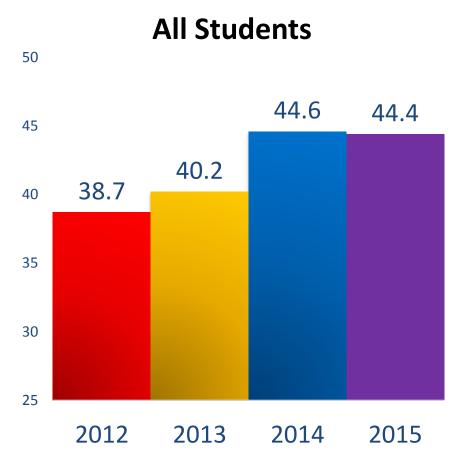
All Students

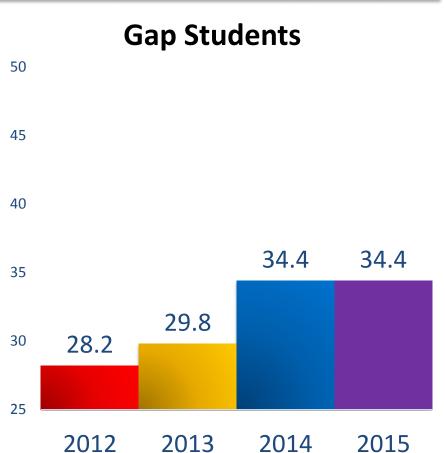




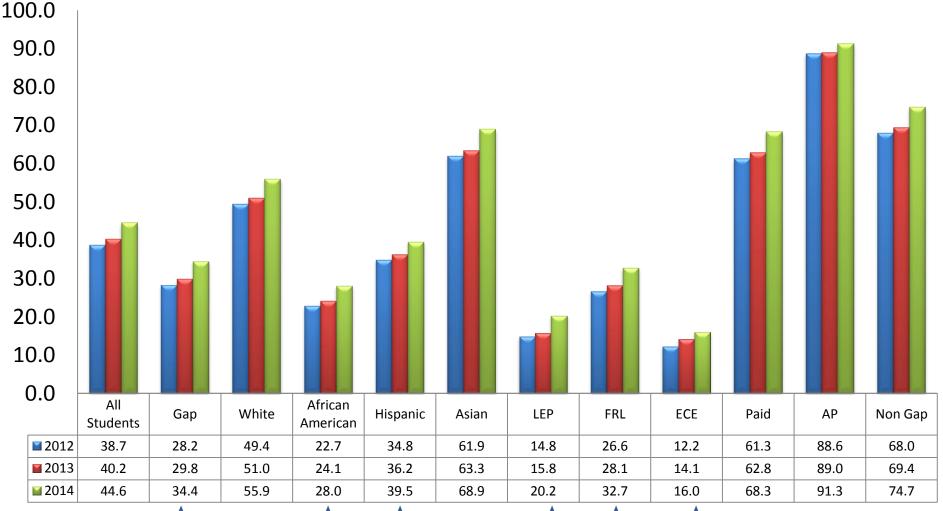


% Proficient and Distinguished Combined Reading and Math In 2015





District Percent Proficient or Distinguished Combined Reading & Math by Student Group In 2014

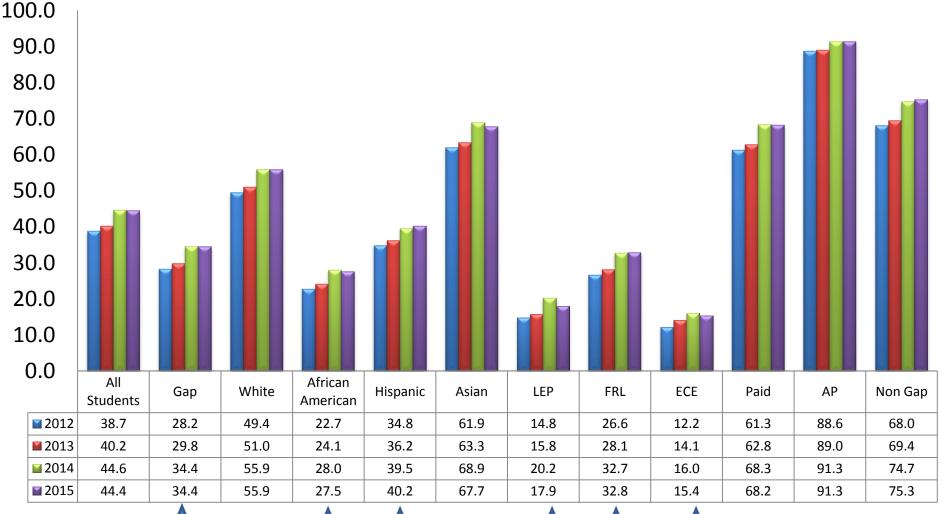


Gap Groups:





District Percent Proficient or Distinguished Combined Reading & Math by Student Group In 2015



Gap Groups:





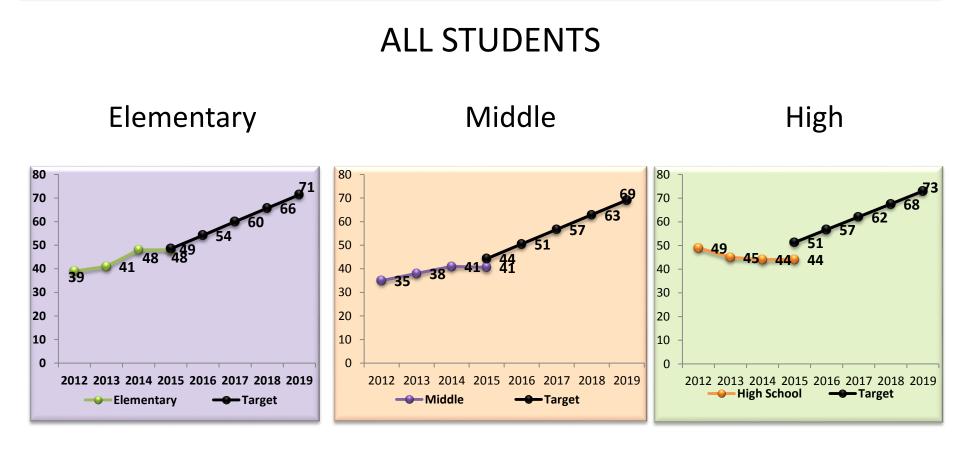
Overall Summary: Reading & Math

| Groups | 2012 to 2015 | 2014 to 2015 |
|-----------------------------------|--------------|--------------|
| All Students | 5.7 | 2 |
| Non-Gap | 7.3 | .4 |
| Gap | 6.2 | 0 |
| African-American | 4.8 | 5 |
| Exceptional Child Education (ECE) | 3.2 | 6 |
| Free/Reduced lunch | 6.2 | .1 |
| Hispanic | 5.4 | .7 |
| Limited English Proficient (LEP) | 3.1 | -2.3 |



Unbridled Learning Combined Reading and Math % Proficient / Distinguished

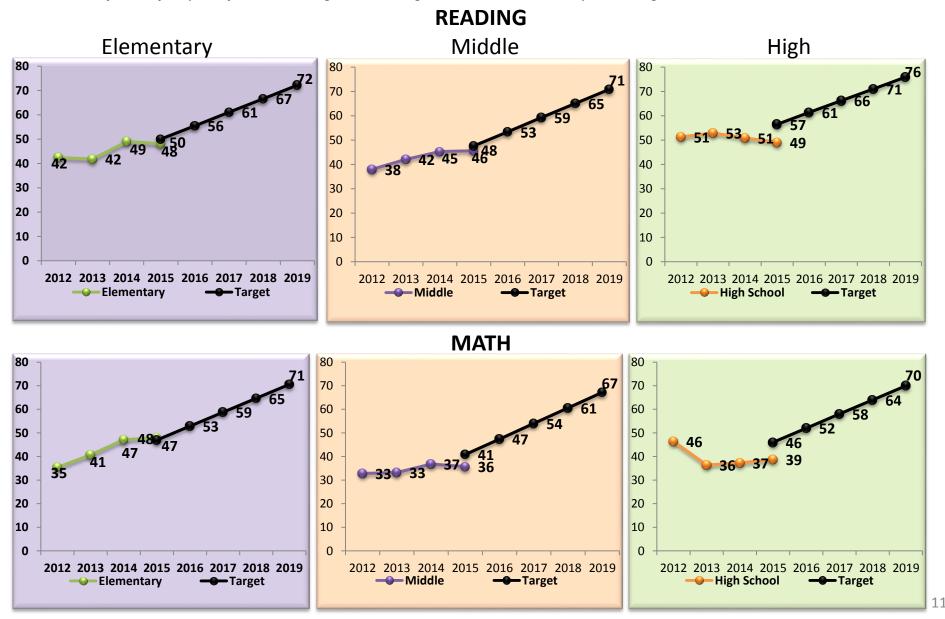
The Gap and Proficiency Delivery Targets for the 2014-15 through the 2018-19 school years have changed. They were re-base-lined due to action taken by the Kentucky Board of Education at its December 2014 meeting. The original trajectories for these goals were calculated after the first year of K-PREP testing; the new targets are based on a three year average baseline.



10

Unbridled Learning - % Proficient / Distinguished: All Students

The Gap and Proficiency Delivery Targets for the 2014-15 through the 2018-19 school years have changed. They were re-base-lined due to action taken by the Kentucky Board of Education at its December 2014 meeting. The original trajectories for these goals were calculated after the first year of K-PREP testing; the new targets are based on a three year average baseline.



Taking a Closer Look – Elementary Schools

| | 2012 | 2012 | 2014 | 2015 | | | 2011 | 2012 | 2012 | 2014 | 2015 |
|----------------|--------------|--------------|--------------|--------------|---------------------|----------------|-------------|--------------|--------------|--------------|--------------|
| Achievement | 2012 % PD | 2013 % PD | 2014 % PD | 2015 % PD | | Achievement | 2011 %PD | 2012 % PD | 2013 % PD | 2014 % PD | 2015 % PD |
| Reading | 42.4 | 41.8 | 49.0 | 48.1 | \mathbf{V} | Science | 54.3 | 55.3 | 58.4 | 62.8 | |
| Mathematics | 35.4 | 40.7 | 47.1 | 47.9 | $\mathbf{\Lambda}$ | Social Studies | 46.55 | 50.7 | 52.6 | 51.0 | 54.0 🛧 |
| Language | 55.4 | | | | \uparrow | | | | | | |
| Mechanics | 42.8 | 48.0 | 45.9 | 51.2 | | | | | | | |
| Writing | 29.8 | 30.8 | 36.4 | 39.2 | $\mathbf{\Lambda}$ | | | | | | |
| | | | | | | | | | | | |
| | 2012 | 2013 | 2014 | 2015 | | | | | | | |
| Gap | % PD | % PD | % PD | % PD | | | | | | | |
| Reading | 32.4 | 31.6 | 39.3 | 38.8 | \mathbf{V} | | | | | | |
| Mathematics | 25.9 | 31.0 | 37.4 | 38.7 | $\mathbf{\Lambda}$ | | | | | | |
| Science | 45.3 | 48.5 | 53.9 | | | | | | | | |
| Social Studies | 40.3 | 42.4 | 40.6 | 44.0 | $\mathbf{\Lambda}$ | | | | | | |
| Writing | 21.6 | 23.2 | 28.0 | 30.2 | $\mathbf{\Lambda}$ | | | | | | |
| Language | 32.8 | 37.4 | 36.5 | 41.4 | $\mathbf{\Lambda}$ | | | | | | |
| Mechanics | | | | | | | | | | | |
| | | | | | | | | | | | |
| Growth | 2012 | 2013 | 2014 | 2015 | | | | | | | |
| Reading | 63.4 | 58.0 | 60.8 | 58.5 | \checkmark | | | | | | 10 |
| Mathematics | 59.9 | 60.0 | 60.5 | 62.2 | $\mathbf{\uparrow}$ | | | | | | 12 |

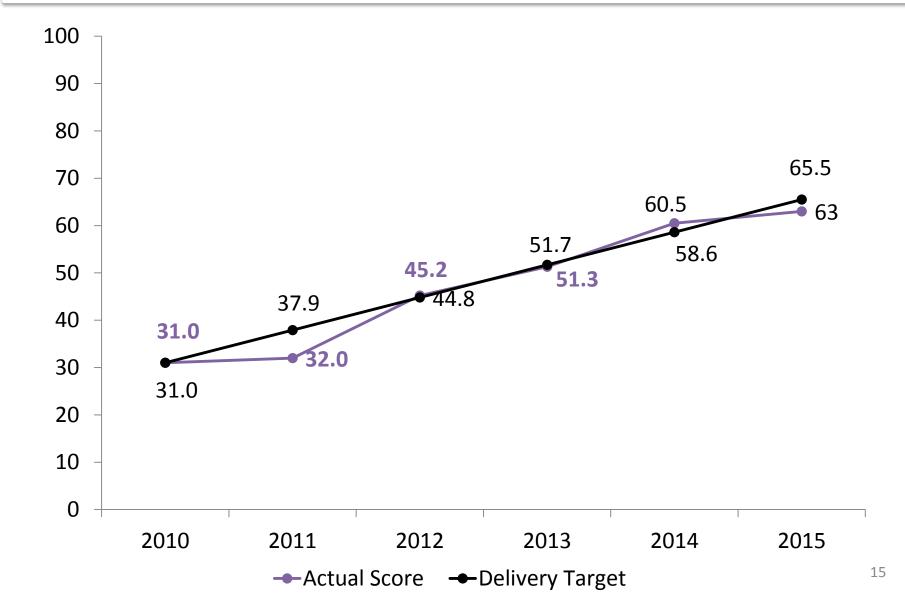
Taking a Closer Look – Middle Schools

| Achievement | 2012 % PD | 2013 %PD | 2014 % PD | 2015 % PD | | Achievement | 2011 %PD | 2012 % PD | 2013 % PD | 2014 % PD | 2015 % PD | | |
|-----------------------|--------------|-------------|--------------|--------------|---------------------|----------------|-------------|---------------------|--------------|--------------|--------------|--------------------|--|
| Reading | 38.0 | 42.1 | 45.3 | 45.6 | $\mathbf{\Lambda}$ | Science | 47.39 | 47.6 | 45.3 | 48.7 | | | |
| Mathematics | 32.8 | 33.2 | 36.8 | 35.7 | \mathbf{V} | Social Studies | 47.02 | 47.7 | 47.7 | 46.2 | 47.2 | \mathbf{T} | |
| Language Mechanics | 29.9 | 36.5 | 30.5 | 39.9 | $\mathbf{\uparrow}$ | | | | | | | | |
| Writing | 31.5 | 34.5 | 33.3 | 31.1 | \mathbf{V} | | | | | | | | |
| | | | | | | | Perc | Explo ent Meetin | | ark | | | |
| | 2012 | 2013 | 2014 | 2015 | | | | | 8 | | | | |
| Gap | % PD | % PD | % PD | % PD | | CCR | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 | 5 | |
| Reading | 27.6 | 31.6 | 35.0 | 35.0 | = | English | 49.4 | 50.3 | 54.3 | 53.4 | | $\mathbf{\Lambda}$ | |
| Mathematics | 22.4 | 22.8 | 26.1 | 25.2 | \mathbf{V} | Math | 24.8 | 24.1 | 26.4 | 26.8 | | \mathbf{T} | |
| Science | 36.5 | 34.5 | 38.2 | | | Reading | 31.1 | 33.7 | 32.2 | 34.2 | | \mathbf{T} | |
| Social Studies | 36.9 | 37.4 | 35.5 | 36.5 | $\mathbf{\uparrow}$ | | | | | | | | |
| Writing | 23.2 | 25.8 | 25.6 | 22.2 | \mathbf{V} | | | | | | | | |
| Language Mechanics | 20.3 | 26.0 | 20.6 | 29.5 | $\mathbf{\uparrow}$ | | | | | | | | |
| | | | | | | | | | | | | | |
| Growth | 2012 | 2013 | 2014 | 2015 | | | | | | | | | |
| Reading | 56.8 | 54.6 | 57.5 | 55.6 | \mathbf{V} | | | | | | | | |
| Mathematics | 59.9 | 57.4 | 55.0 | 55.1 | $\mathbf{\Lambda}$ | | | | | | 1 | .3 | |

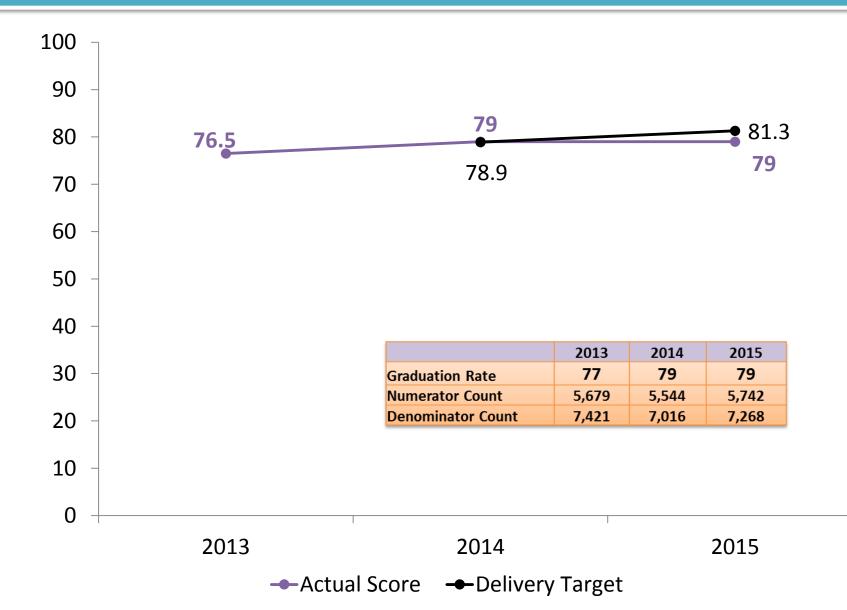
Taking a Closer Look – High Schools

| Achievenent | 2012 | 2013 | 2014 | 2015 | | | | | | | | |
|-----------------------|------|------|------|------|---------------------|---------------------------|---------|---------|----------|-------|-------|--------------|
| Achievement | % PD | % PD | % PD | % PD | | | 2011 | 2012 | 2013 | 2014 | | |
| Reading | 51.3 | 52.9 | 50.9 | 49.1 | $\mathbf{\Lambda}$ | CCR (without bonus) | 32.0% | 45.2% | 51.3% | 60.5% | 63.0% | \mathbf{T} |
| Mathematics | 46.4 | 36.4 | 37.3 | 38.8 | $\mathbf{\uparrow}$ | Graduation Rate* | 67.8% | 69.4% | 76.5% | 79.0% | 79.0% | = |
| Science | 31.3 | 39.1 | 38.6 | 37.6 | \mathbf{V} | Switch from AFGR to 4 Yes | ar coho | rt meth | od in 20 | 13 | | |
| Social Studies | 38.1 | 53.9 | 56.9 | 55.7 | \mathbf{V} | | | | | | | |
| Language Mechanics | 42.4 | 42.5 | 41.0 | 40.5 | $\mathbf{\Lambda}$ | | | | | | | |
| Writing | 45.2 | 47.4 | 43.8 | 46.4 | $\mathbf{\uparrow}$ | | | | | | | |
| Gan | 2012 | 2013 | 2014 | 2015 | | | | | | | | |
| Gap | % PD | % PD | % PD | % PD | | | | | | | | |
| Reading | 38.4 | 39.8 | 38.8 | 37.6 | \mathbf{V} | | | | | | | |
| Mathematics | 35.1 | 27.5 | 27.3 | 28.8 | $\mathbf{\uparrow}$ | | | | | | | |
| Science | 19.3 | 27.3 | 27.9 | 26.4 | \mathbf{V} | | | | | | | |
| Social Studies | 25.4 | 42.4 | 45.1 | 45.7 | \uparrow | | | | | | | |
| Writing | 34.4 | 37.0 | 33.1 | 36.2 | $\mathbf{\Lambda}$ | | | | | | | |
| Language Mechanics | 30.4 | 30.0 | 29.0 | 28.4 | \checkmark | | | | | | | |
| Growth | 2012 | 2013 | 2014 | 2015 | | | | | | | | |
| Reading | 59.3 | 54.4 | 56.8 | 59.7 | $\mathbf{\Lambda}$ | | | | | | | |
| Mathematics | 63.2 | 57.5 | 61.5 | 56.4 | $\mathbf{\Psi}$ | | | | | | | 14 |

JCPS College & Career Readiness

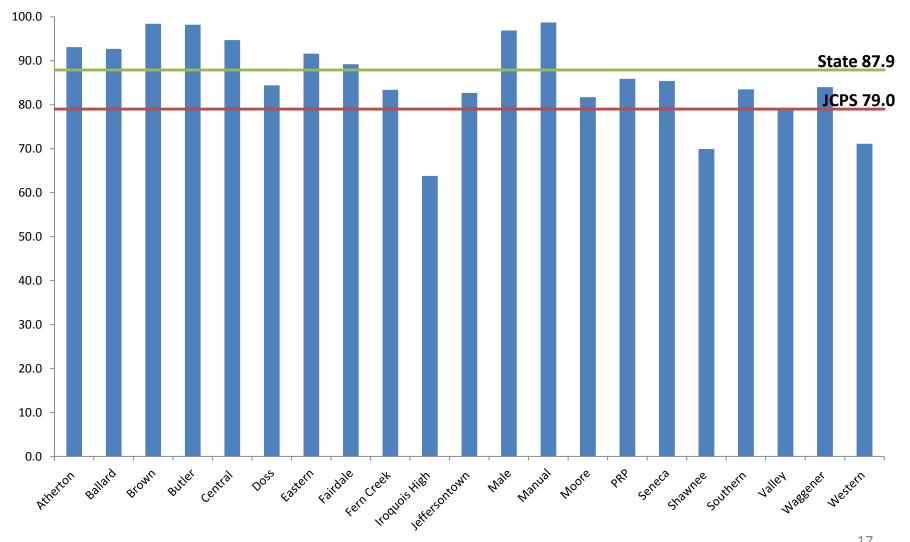


JCPS Four Year Cohort Graduation

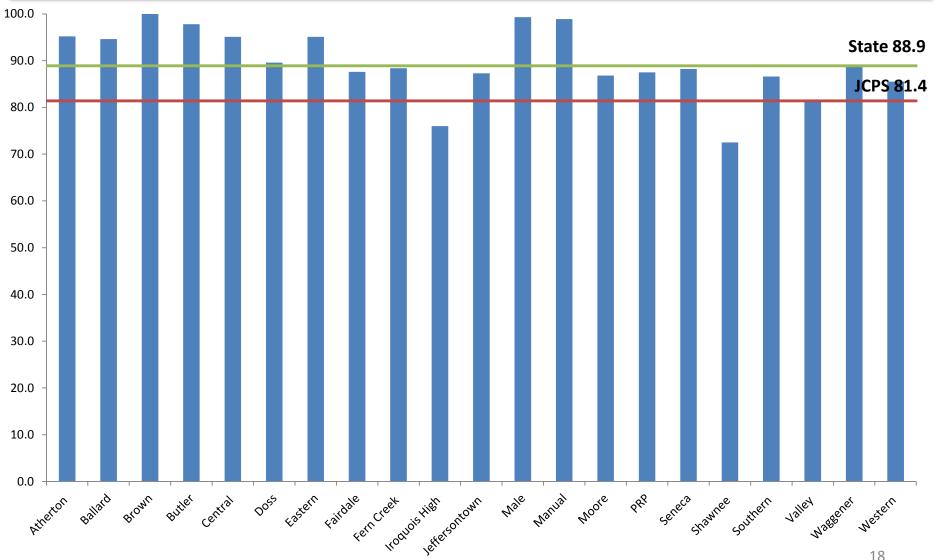


16

2015 Graduation Rate (4 Year Cohort)



2014 Graduation Rate (5 Year Cohort)



School Classifications and Recognitions

| | 2014 | 2015 | Change |
|-------------------------------------|------|------|--------|
| Schools Meeting AMO | 96 | 73 | -23 |
| Schools Progressing | 89 | 65 | -24 |
| Proficient or Distinguished Schools | 43 | 50 | +7 |
| Schools of Distinction | 15 | 18 | +3 |
| Focus Schools | 52 | 50 | -2 |
| Priority Schools | 18 | 20 | +2 |

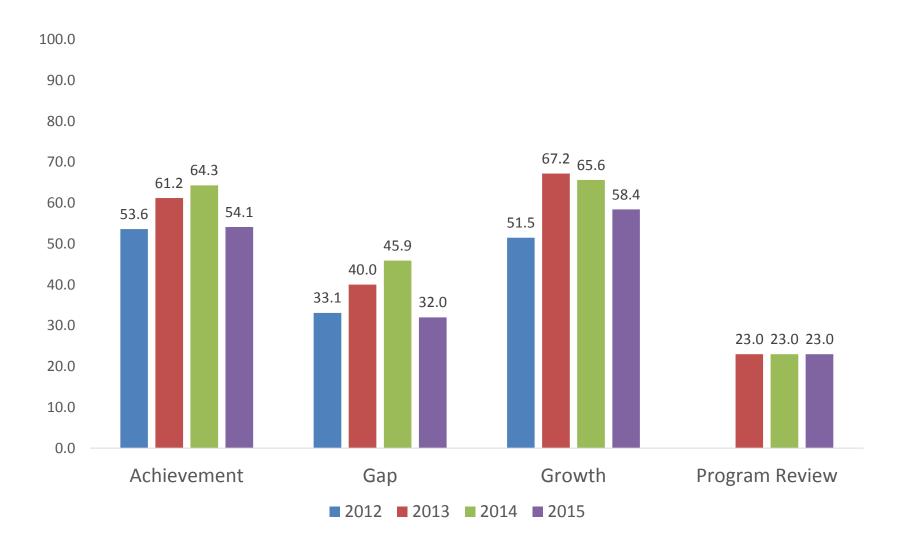
Schools' Perspective

- Effective Systems
- Next Steps to Address Barriers

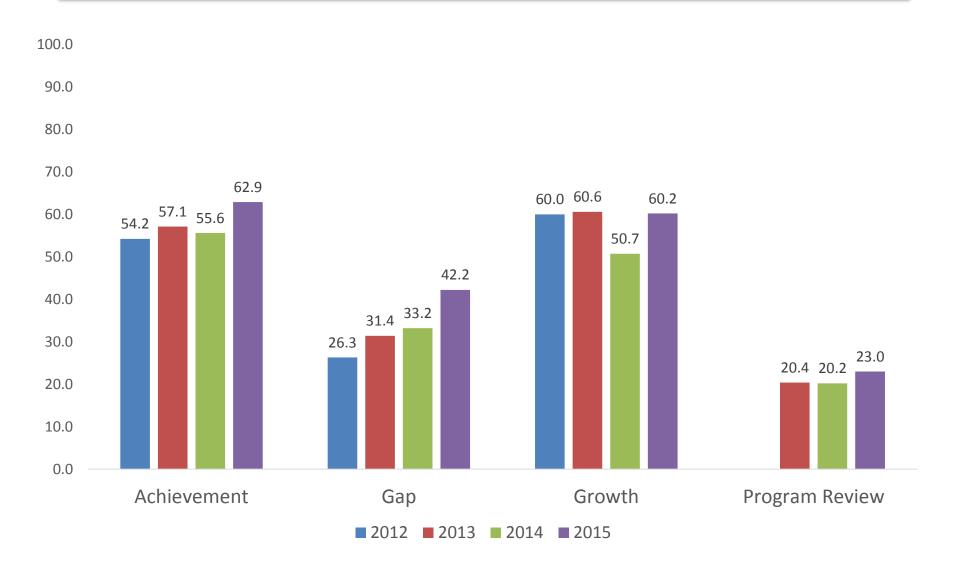
| | Met AMO 2013 | Met AMO 2014 | Met AMO 2015 |
|----------------|-----------------|-----------------|-----------------|
| Young | YES | YES | NO |
| Zachary Taylor | YES | NO | YES |
| Knight* | NO | YES | YES |
| Waggener** | YES | YES | YES |

* Priority School; ** Exited Priority Status in 2014-15

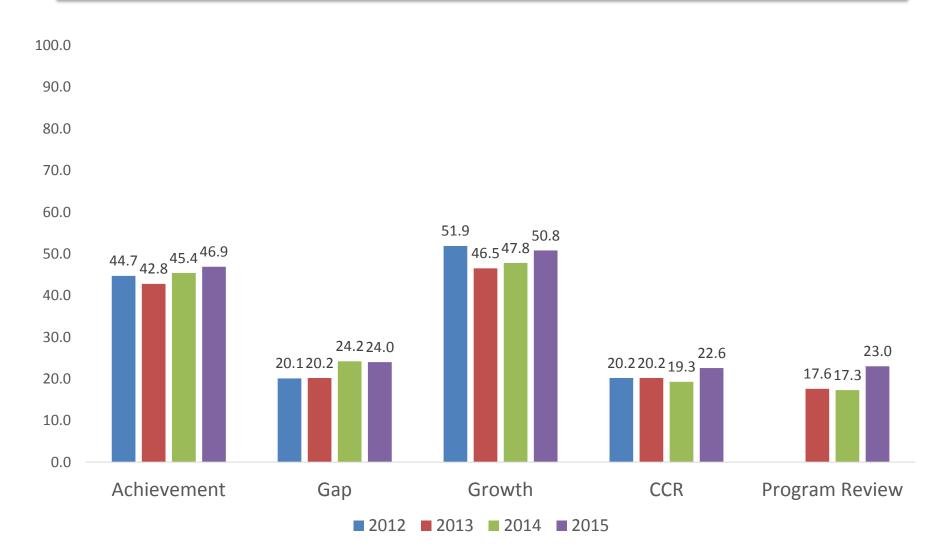
Unbridled Learning Accountability Model Results Young Elementary



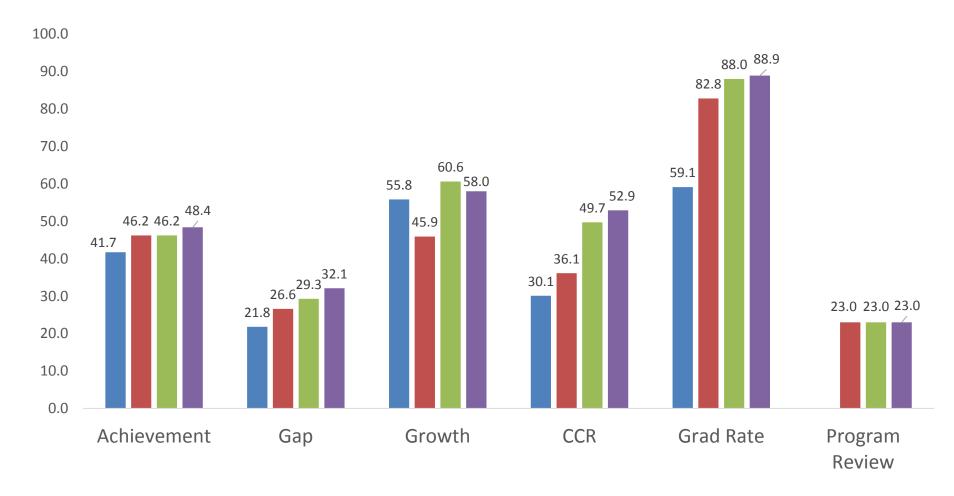
Unbridled Learning Accountability Model Results Zachary Taylor Elementary



Unbridled Learning Accountability Model Results Knight Middle



Unbridled Learning Accountability Model Results Waggener High



■ 2012 ■ 2013 ■ 2014 ■ 2015

What is Working?

- Intentional data-driven focus of students, teachers, staff and principals
- Professional Learning Communities and individualized interventions
- Use of formative assessments to inform instruction
- Moving resources inside schools

Where Do We Need to Focus?

• Reading at elementary and high school levels

• Math and Writing and the middle school levels

TIMELINE

• 11-12 STRATEGY: VISION 2015

- Learning = Constant=High Expectations
- Time + Support = Variables
- Classroom = Center of Universe

• 12-13 STRUCTURE

- Asst. Principals Elementary
- Goal Clarity Coaches
- 6 Divisions Equity Office
- Professional Learning Communities
- 13-14 ACTION
 - + Time + Support
- 14-15 **ACTION**

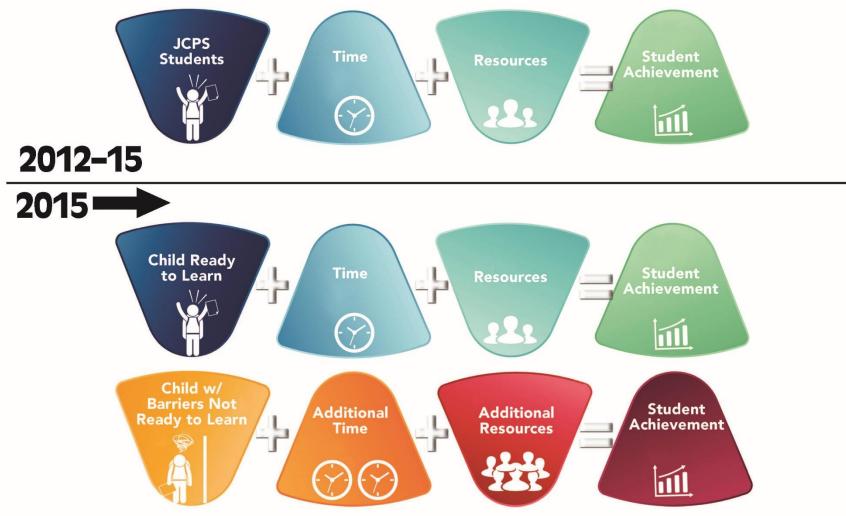
+ Time + Support

• 15-16 STRATEGY: VISION 2020



JEFFERSON COUNTY PUBLIC SCHOOLS

JCPS Vision for the Future What Got Us Here, Won't Get Us There



Next Steps

- Continue/refine our work with PLCs
- Refine Professional Growth and Evaluation System
- Provide feedback and support to schools through school support teams
- Offer Content Specific PD to address key areas of focus
- Additional Resources for Specific School Needs
- Strengthen KDE partnerships in Priority Schools

Priority Schools: – Exit/Potential Exits

| | | 2015 Overall | | Met AMO | | Achievement Gap | | Gro | Growth | | % CCR w/ bonus | | Grad ate | 2015 | Principal Yrs Exp in | | 201 | 4-15 | | |
|-------------|---------------------------------------|-----------------|-----|---------|------|-----------------|----------|------|-----------|------|-------------------|------|-------------|----------|-------------------------|--------|---------------------------------------|----------|---------|-----------|
| SCHOOLS | Cohort | | | 2014 | 2015 | 2015 | 3 Yr | 2015 | 3 Yr | 2015 | 3 Yr | 2015 | Chg | 2014 | Chg | % KTIP | 9 Bldg 15-16 | Mobility | + | Δ |
| | · · · · · · · · · · · · · · · · · · · | <u> </u> | | | | | | | | | | | | | | | · · · · · · · · · · · · · · · · · · · | · · · · | | |
| Waggener* | 2 | 66.2 | Yes | Yes | Yes | 48.4 | 6.7 | 32.1 | 10.3 | 58.0 | 2.2 | 52.9 | 22.8 | 88.9 | 0.4 | 13.4 | 4 | 15.0 | CCR | Soc Stud |
| 1 | 1 | 1 ' | | | | 1 | | | | | 1 | 1 | | | | ĺ | | 1 | | Math, |
| Fern Creek | 1 | 71.8 | Yes | Yes | No | 58.2 | 2.9 | 36.1 | 6.1 | 58.6 | 9 | 76.2 | 36.9 | 88.4 | -0.7 | 2.5 | 2 | 13.2 | CCR | Soc Stud |
| Academy @ | | [' | | | | | | | | | | / | | | | / | | 1 | Growth, | Reading |
| Shawnee** | 1 | 59.1 | Yes | Yes | Yes | 33.5 | 5.2 | 18.5 | 8.0 | 57.4 | 15.0 | 52.4 | 37.0 | 72.5 | 0.0 | 21.8 | 0 | 13.7 | CCR | |
| 1 | · · · · · · · · · · · · · · · · · · · | 1 7 | | | | | | | | | · · · · · | 1 | | | | | / | 1 | Growth, | Science, |
| Valley HS** | 1 | 59.7 | Yes | Yes | Yes | 35.3 | 5.4 | 16.4 | 1.6 | 46.1 | 3 | 58.9 | 47.7 | 81.4 | 3.5 | 30.9 | 2 | 13.1 | CCR | Lang Mech |
| | · · · · · · · · · · · · · · · · · · · | ' | | | | | | | | | · · · · | 1 | | | | | | 1 | CCR, | |
| Knight | 2 | 52.0 | No | Yes | Yes | 46.9 | 2.2 | 24.0 | 3.9 | 50.8 | -1.1 | 22.6 | 2.4 | 1' | 1 | 37.5 | 1 | 17.1 | Growth | Math |
| | · · · · · · · · · · · · · · · · · · · | · · · · | | | | | <u> </u> | | · · · · · | | (/ | 1 | · · · · · | | | | | | | Math, |
| | 1 ' | ' | 1 | | | 1 | 1 ' | 1 1 | (' | 1 ' | 1 ' | 1 | 1 ' | 1 | 1 | , | 1 | 1 | 1 | Writing, |
| Myers | 3 | 39.6 | No | Yes | No | 32.6 | -11.9 | 12.5 | -9.5 | 41.7 | -4.9 | 12.0 | -11.9 | <u> </u> | | 33.3 | 2 | 12.3 | Growth | CCR |

*Exited based on 14-15 scores

******Will receive KDE leadership assessment visit

Priority Schools

| | | 2015 Overall | | | 0 | Achiev | ement | Ga | ар | Gro | Growth | | :R w/ nus | 5 Yr Grad Rate | | 2015 | Principal 2014 Yrs Exp in Student | | 2014-15 | |
|----------------------|--------|-----------------|------|------|------|--------|-------|------|------|------|--------|------|--------------|-------------------|------|--------|--------------------------------------|----------|------------------------|------------------------|
| SCHOOLS | Cohort | Score | 2013 | 2014 | 2015 | 2015 | 3 Yr | 2015 | 3 Yr | 2015 | 3 Yr | 2015 | Chg | 2014 | Chg | % KTIP | Bldg 15-16 | Mobility | + | Δ |
| Valley Prep* | 1 | 41.6 | | | No | 30.0 | | 11.2 | | 38.1 | | 11.7 | | | | 30.9% | 2 | | | |
| Western HS* | 1 | 59.3 | Yes | No | Yes | 37.0 | -5.8 | 20.8 | -2.7 | 45.2 | -2.6 | 47.5 | 28.9 | 85.5 | 3.9 | 25.0% | 2 | 12.9 | CCR <i>,</i> Growth | Reading, Science |
| Western MS* | 1 | 56.6 | Yes | Yes | No | 56.7 | 10.1 | 30.5 | 9.0 | 53.2 | -4.9 | 27.8 | 17.0 | | | 18.2% | 2 | 3.0 | Lang Mech | Growth, Writing |
| Doss | 2 | 57.9 | Yes | Yes | No | 34.3 | -2.7 | 17.7 | -2.0 | 47.7 | -1.1 | 37.3 | 23.2 | 89.6 | 3.3 | 17.5% | 0 | 10.5 | Grad Rate | CCR, Math, Reading |
| Fairdale | 2 | 64.7 | Yes | Yes | No | 48.0 | 3.2 | 27.7 | 2.0 | 44.0 | -15.3 | 64.1 | 40.8 | 87.6 | -4.2 | 3.8% | 4 | 8.8 | CCR, Reading | Math, Growth |
| Iroquois | 2 | 56.3 | Yes | Yes | No | 36.9 | 7 | 20.4 | -1.7 | 39.4 | -7.6 | 42.9 | 17.2 | 76.0 | -2.6 | 11.7% | 4 | 9.7 | Math | CCR <i>,</i> Growth |
| Seneca | 2 | 64.4 | Yes | No | Yes | 49.1 | 1.0 | 30.6 | 5.6 | 44.8 | -17.0 | 56.6 | 22.6 | 88.2 | -1.7 | 7.8% | 1 | 11.5 | Math, Writing | Growth |
| Southern | 2 | 64.6 | Yes | Yes | No | 42.3 | 9 | 23.4 | 9 | 47.0 | -4.5 | 70.3 | 44.6 | 86.6 | 2.1 | 13.8% | 4 | 13.4 | Grad Rate | Growth, Writing |
| Olmsted North* | 3 | 46.3 | No | No | No | 37.3 | -2.6 | 18.7 | -3.3 | 44.5 | -5.5 | 13.2 | -1.9 | | | 14.3% | 1 | 17.0 | Lang Mech | Math, Growth |
| Stuart* | 3 | 46.7 | Yes | No | No | 38.9 | -1.3 | 16.1 | -2.6 | 45.9 | 3.4 | 15.7 | -5.7 | | | 20.4% | 2 | 16.0 | Lang Mech Growth | Math, CCR |
| Thomas Jefferson* | 3 | 48.6 | No | Yes | No | 40.9 | -1.8 | 20.2 | 2 | 49.0 | -4.2 | 14.3 | -9.7 | | | 20.3% | 7 | 14.9 | Lang Mech | CCR, Growth |
| Westport MS* | 3 | 52.9 | Yes | No | No | 49.7 | 5.0 | 24.5 | 1.7 | 49.2 | .1 | 26.4 | 8.0 | | | 11.4% | 0 | 17.0 | Math, Lang Mech | Writing, CCR |

*Will receive KDE leadership assessment visit

Priority Schools: – New 15-16/Potential 16-17

| | 2 | | | | | Achievement Gap | | | ар | o Growth | | % CCR w/ bonus | | Principal 2015 % Yrs Exp in | | 2014 Student | 2014-15 | |
|------------------|--------|-------|------|------|------|-----------------|-------|------|-------|----------|-------|-------------------|-----|--------------------------------|------------|-----------------|-----------------------|-----------------------|
| SCHOOLS | Cohort | Score | 2013 | 2014 | 2015 | 2015 | 3 Yr | 2015 | 3 Yr | 2015 | 3 Yr | 2015 | Chg | KTIP | Bldg 15-16 | Mobility | + | Δ |
| Byck* | 4 | 53.6 | No | No | No | 44.0 | -8.5 | 21.1 | -9.1 | 50.8 | -10.4 | | | 14.7% | 8 | 17.2 | Lang Mech (WR) | Math, growth |
| Roosevelt Perry* | 4 | 42.1 | No | No | No | 24.5 | -17.9 | 8.8 | -11.0 | 36.9 | -14.3 | | | 6.7% | 1 | 23.1 | Growth | Reading, Lang Mech |
| Moore MS* | 4 | 52.6 | No | No | No | 48.7 | .8 | 27.3 | 1.2 | 48.7 | -1.0 | 22.9 | 7 | 12.7% | 7 | 10.9 | Lang Mech Soc Stud | Writing |
| Atkinson | ? | 56.9 | Yes | No | No | 50.1 | -2.0 | 31.4 | -1.1 | 49.1 | -3.2 | | | 17.2% | 4 | 7.6 | Writing, Lang Mech | Reading, Math |
| Maupin | ? | 49.6 | Yes | No | No | 36.7 | -5.0 | 13.9 | -7.7 | 48.6 | -6.3 | | | 19.4% | 0 | 11.3 | Lang Mech Growth | Soc Stud Writing |

*Will receive KDE leadership assessment visit

Supporting Slides

District Support Strategies: Building Capacity in Next Generation Teachers

- Phase IV PLC Work Assessment Literacy
- Phase II Differentiated Instruction
- Bellarmine Literacy Project
- SREB Middle School Project
- KDE IT Grant
- Aligned Curriculum, Assessment and Grading Systems
- Curriculum Cycle PD System
- Data Analysis Teams
- Just in Time PD

District Support Strategies: Building Capacity in Next Generation Leaders/Principals

- National Institute for School Leadership (NISL)
- Consultancy Team Visits
- School Improvement Academy
- Individualized Coaching
- Principal Communication Committee
- SBAT Leadership Networks
- PGES Goal Setting and Tracking
- Principal Professional Learning Communities (PELP project)