**Standard 4: Resources and Support Systems (add CIITS other technologies; recruiting and retaining staff; professional learning)**

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| **Indicator**  | **Data Available** | **Sample Questions to Guide Board Evaluation** | **Sample Measures** | **Related Statutes** |
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| 4.1 Establishes a balanced operational budget for school programs and activities.  | Tentative/Working Budgets, External Audit, Fund 1 Contingency, Facility Plans | Are the tentative/working budgets presented to the local board balanced? Are facility needs identified and plans made to address such?Does the superintendent have a working knowledge of fund types (general, restricted, federal, etc.)? | There will be fewer findings in the annual certified audit from the previous year. Audit findings from prior year have been corrected.Balanced working and tentative budgets were timely submitted to the board. | KRS 160.370 (superintendent as executive agent of board)KRS 160.550 (liability for expenditures exceeding revenue) |
| 4.2 Utilizes collaborative and transparent processes to ensure resources are allocated and expended in accordance with the district’s goals and needs. | Strategic Plan, CSIP, CDIP, Delivery Plan, TELL Survey, Board Reports/Updates, Expenditure Reports, Facility Plans | Is there a method for faculty and staff to provide input?Does personnel have input into the budget process?Does the budget align to the district's priorities?Do expenditures align with the budget, or is there sufficient explanation for unexpected expenditures? | The % of positive responses on Questions \_\_\_\_\_\_\_ on the Tell Survey will increase from \_\_\_\_\_\_ to \_\_\_\_\_\_ by 2015. | KRS 160.370 (superintendent as executive agent of board)KRS 160.550 (liability for expenditures exceeding revenue) |
| 4.3 Leverages district resources to attain their highest and best use to improve student learning, while maintaining compliance with legal, ethical and policy standards. | Tentative/Working Budgets, External Reviews and/or Audits, Board Reports/Updates | Is the budgetary process utilized to assure that effective programs are maintained and less effective programs are eliminated?Are statutes, regulations, board policies and procedures followed? | The external audit for the 2013-14 school year will indicate 0 violations of ethics and policy standards. | KRS 160.370 (superintendent as executive agent of board)KRS 160.550 (liability for expenditures exceeding revenue) |
| 4.4 Effectively communicates the district’s budget and resource allocation to the local board and constituents. | Board Reports/Updates | Is the local board provided accurate and timely updates, which includes full disclosure? | By May 2015 survey questions \_\_\_\_\_ on the district customer survey will indicate communication is adequate to good. | KRS 160.390 (superintendent’s responsibility to report to board)KRS 160.463 (publication of financial statements in counties of 300,000 or more) |