NEWPORT INDEPENDENT SCHOOLS DISTRICT ADMINISTRATORS SUMMATIVE EVALUATION

DISTRICT ADM	IN NAME						
SCHOOL Y	EAR		· · · · · · · · · · · · · · · · · · ·				
SUPERINTENDENT/DESIG	GNEE EVALUATOR						
PROFESSOR NATIONAL PROFESSOR AND						pa 提下est - "Advisegates.	
		SITE	VISIT DATA				
		Site Vi	sit 1	Site Visit 2		Optiona	ıl Site Visit
Date							
Pre-Conference Meeti (OPTIONAL)	ng Date						
Post-Conference Meet (Date shared if completed ele							
Security of years at the control of		ang at successive successive of	TULDAM TO SERVICE SERV	nerican por pariente sua está plane a miso proceso de conscio			ACH COLOR
			E MEASURE RAT				
	Please check which i	oox applie	es to the Administrator I	Accomplished	Deve	loping	Ineffective
<u>PLANNING</u> Vision							
ENVIRONMENT Operations, Management, 8 Collaboration with Faculty 8							
INSTRUCTION School Culture & Instructional Program							
PROFESSIONALISM Integrity, Fairness, & Ethics Political, Social, Legal, & Cultural Context							
	EXEMPLARY	AC	COMPLISHED	DEVELOPIN	G	INF	FFECTIVE
SUMMATIVE RATING							

District Administrator's Comments:			
Superintendent/Designee's Comments:			
		<u> </u>	
_ , , , , , , , , , , , , , , , , , , ,			
To be signed after all information above be-	In a second control of the control o		
To be signed after all information above has	been completed and discussed:		
EMPLOYMENT	Meets Requirements	Does Not Meet R	Requirements
EMPLOYMENT RECOMMENDATION TO		Does Not Meet R for Re-empl	
그 그는 그는 그는 이 지수를 다고 주면 하셨다. 그 경찰 아름다 살아 있는 것 같아 그를 보고 싶다.	Meets Requirements		
EMPLOYMENT RECOMMENDATION TO	Meets Requirements		
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated	Meets Requirements for Re-employment	for Re-empl	loyment
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District	Meets Requirements for Re-employment	for Re-empl	loyment
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated	Meets Requirements for Re-employment	for Re-empl	loyment
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated	Meets Requirements for Re-employment	for Re-empl	loyment
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative	Meets Requirements for Re-employment e evaluation within the time frames, mandated in 704 K.	for Re-empl	loyment
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative	Meets Requirements for Re-employment	for Re-empl	istrict evaluation plan.
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative	Meets Requirements for Re-employment e evaluation within the time frames, mandated in 704 K	AR 3:345 Sections 7, 8, 9, and the local d	istrict evaluation plan.
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative	Meets Requirements for Re-employment e evaluation within the time frames, mandated in 704 K	AR 3:345 Sections 7, 8, 9, and the local di	istrict evaluation plan. Admin Admin Disagrees
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative	Meets Requirements for Re-employment e evaluation within the time frames, mandated in 704 K	AR 3:345 Sections 7, 8, 9, and the local d	istrict evaluation plan. Admin Admin Disagrees
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative	Meets Requirements for Re-employment e evaluation within the time frames, mandated in 704 K. VE EVALUATION MEETING	AR 3:345 Sections 7, 8, 9, and the local d	istrict evaluation plan. Admin Admin Disagrees
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative SUMMATI *District Administrator Signature:	Meets Requirements for Re-employment e evaluation within the time frames, mandated in 704 K. VE EVALUATION MEETING	AR 3:345 Sections 7, 8, 9, and the local di	istrict evaluation plan. Admin Admin Disagrees
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative SUMMATIV	Meets Requirements for Re-employment e evaluation within the time frames, mandated in 704 K. VE EVALUATION MEETING	AR 3:345 Sections 7, 8, 9, and the local di	istrict evaluation plan. Admin Admin Disagrees
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative SUMMATI *District Administrator Signature:	Meets Requirements for Re-employment e evaluation within the time frames, mandated in 704 K. VE EVALUATION MEETING	AR 3:345 Sections 7, 8, 9, and the local di	istrict evaluation plan. Admin Admin Disagrees
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the District Administrator being evaluated Certified employees must make their appeals to this summative SUMMATI *District Administrator Signature: *Superintendent/Designee Signature:	Meets Requirements for Re-employment e evaluation within the time frames, mandated in 704 K. VE EVALUATION MEETING	AR 3:345 Sections 7, 8, 9, and the local di	istrict evaluation plan. Admin Admin Disagrees

NEWPORT INDEPENDENT SCHOOLS PROFESSIONAL LEARNING, GOALS, & REFLECTION TEMPLATE DISTRICT ADMINISTRATORS

District Administrator Name	
School Year	
Superintendent/Designee Evaluator	

SELF-REFLECTION ON THE PERFORMANCE MEASURES

Reflect on the effectiveness and adequacy of your practice in each of the performance measures in the table below.

	PERFORMANCE MEASURE	AS	SEI SSESS		NT	STRENGTHS AND AREAS FOR GROWTH
PLANNING	Standard 1: Vision An education leader promotes the success of every student by facilitating the development, articulation, implementation, and stewardship of a vision of learning that is shared and supported by all stakeholders.		D	A	E	E
NMENT	Standard 3: Operations, Management, & Resources An education leader promotes the success of every student by ensuring management of the organization, operation, and resources for a safe, efficient, and effective learning environment.		D	A	E	E
ENVIRONMENT	Standard 4: Collaboration with Faculty & Community An education leader promotes the success of every student by collaborating with faculty and community members, responding to diverse community interests and needs, and mobilizing community resources.		D	A	E	E
INSTRUCTION	Standard 2: School Culture & Instructional Program An education leader promotes the success of every student by advocating, nurturing, and sustaining a school culture and instructional program conducive to student learning and staff professional growth.	ı	D	Α	E	E
NALISM	Standard 5: Integrity, Fairness, & Ethics An education leader promotes the success of every student by acting with integrity, fairness, and in an ethical manner.	_	D	Α	E	E
PROFESSIONALISM	Standard 6: Political, Social, Legal, & Cultural Context An education leader promotes the success of every student by understanding, responding to and influencing the political, social, economic, legal, and cultural context.		D	Α	E	E

Examine additional relevant data sources to make an informed decision on growth needs. Select an area of growth from the above self-reflection to focus your professional growth goals

DISTRICT ADMINISTRATOR'S PROFESSIONAL GROWTH GOAL **Professional Growth Goal Statement** (Based on the Self-Reflection) District Administrator's Professional Growth Action Plan This plan will outline what the principal will do to impact his/her professional growth goal. **Targeted Strategies/Actions** Resources/Support What strategies/actions will I need to do in order to assist myself/district in **Completion Date** What resources will I need to complete my plan? reaching the goal? What support will I need? When will I complete each How will I accomplish my goal? identified strategy/ action? DISTRICT ADMINISTRATOR'S GOAL & ACTION PLAN APPROVAL District Administrator Signature: Superintendent/Designee Signature: Date: **END-OF-YEAR REVIEW & REFLECTION MEETING END-OF-YEAR REFLECTIONS Date of Reflection Reflection Questions District Administrator Reflections on PGP** Was my PGP goal met this year? Provide/list evidence of growth.

What does the end-of-year data/evidence reveal about growth made toward meeting my PGP goal?

for the next year?

How can these results inform my professional growth

DISTRICT ADMINSTRATOR END-OF-YE	AR REVIEW & REFLECTION MEETING
Feedback to District Administrator & Next Steps for Professional Growth	
District Administrator Signature:	Date:
Superintendent/Designee Signature:	Date:

,

		* <u>!</u>

Newport Independent Schools District Administrator Site Visit Form

Principal	
School	
Grade Level(s)	
School Year	
FIRST S	TE VISIT
Date of Site Visit	
Site Visit Observation Notes & Feedback	
FIRST SITE VISIT & RE	FLECTION MEETING
Principal Signature:	Date:
Superintendent/Designee Signature:	Date:

Performance Measure: PLANNING

Standard 3: Human Resources Management

The principal fosters effective human resources management by assisting with selection and induction, and by supporting, evaluating, and retaining quality instructional and support personnel.

Sample Indicators: Examples may include, but are not limited to:

The principal:

- 3.1 Actively participates in an effective and efficient selection process in consultation with the school council.
- 3.2Assigns highly effective staff in a fair and equitable manner based on student and school needs, assessment data, and local and state requirements.
- 3.3Supports formal building-level employee induction processes and informal procedures to support and assist all new personnel.
- 3.4Provides a mentoring process for all new and targeted instructional personnel.
- 3. Manages the supervision and evaluation of staff in accordance with local and state requirements.
- 3.6Properly implements the teacher and staff effectiveness systems, supports the important role evaluation plays in teacher and staff learning, and evaluates performance of personnel using multiple data sources.
- 3.7Documents evidence of teacher effectiveness, provides timely, on-going formal and informal feedback on strengths and areas of growth, and provides support, access to resources, and professional learning opportunities for teachers and staff to improve job effectiveness.
- 3.8Makes appropriate recommendations relative to personnel transfer, retention, promotion, and dismissal consistent with established policies and procedures and with student academic growth as a significant consideration.
- 3.9Recognizes and supports highly effective teachers and staff and cultivates their leadership potential.
- 3.10Maximizes human resources by building on the strengths of teachers and staff members through the collaborative development and implementation of the professional growth plan that aligns with the school and/or district plan.

- Please give examples of ways you have helped your teachers and staff to become more effective this year.
- Please give examples of professional learning implemented and/or continued this school year to improve teacher performance.
- In what ways do you support the achievements of high-performing teachers?
- How do you ensure new teachers and staff receive the support they need during their first year?
- How do you foster an atmosphere of professional learning among staff?
- What are the most difficult human resources management decisions you have made this year? What aspects.

Evidence provided by the principal:			
Evaluator's Feedback:			

Performance Measure: PLANNING

Standard 4: Organizational Management

The principal fosters the success of all students by supporting, managing, and overseeing the school's organization, operation, and use of resources.

Sample Indicators: Examples may include, but are not limited to: The principal:

- 4.1Demonstrates and communicates a working knowledge and understanding of Kentucky school laws and regulations, and school/district policies and procedures.
- 4.2Establishes, in collaboration with the school council, and enforces policies and procedures to ensure a safe, secure, efficient, and orderly facility and grounds.
- 4.3 Monitors and provides efficient supervision for all physical plant and related activities through an appropriate process.
- 4.4Identifies potential organizational, operational, or resource-related problems and addresses them in a timely, consistent, and effective manner.
- 4.5Reviews fiscal records regularly to ensure accountability for all funds.
- 4.6In collaboration with the school council, plans and prepares a fiscally responsible budget to support the school's mission and both long- and short-term goals through effective resource allocation.
- 4.7Follows state and local policies with regard to finances, school accountability, and reporting.
- 4.8Implements strategies for the inclusion of staff and stakeholders in various planning processes, shares in management decisions, and delegates duties as applicable, resulting in an effective and efficient workplace.

- Please explain the ways in which you have demonstrated proactive decision-making this year.
- Please provide an example of how you have been able to maximize your available resources.
- How do you establish routines and procedures for the smooth running of the school that staff members understand and follow?
- What information is used to inform the decisions related to organizational management?
- Instructional time is one of the most essential resources for student success in learning. What are you doing to protect instructional time?
- What are the strengths, weaknesses, opportunities, and challenges you have perceived in your school's organizational management?

Evidence provided by the principal:	
ė	
Evaluator's Feedback:	
Evaluator 5 reeupack:	

Performance Measure: ENVIRONMENT

Standard 2: School Climate

The principal fosters the success of all students by developing, advocating, and sustaining an academically rigorous, positive, and safe school climate for all stakeholders.

Sample Indicators: Examples may include, but are not limited to: The principal:

- 2.1 Incorporates knowledge of the social, cultural, leadership, and political dynamics of the school community to cultivate a positive academic learning environment.
- 2.2Consistently models and collaboratively promotes high expectations, mutual respect, concern, and empathy for students, staff, parents, and community.
- 2.3Uses shared decision-making and collaboration to build relationships with all stakeholders and maintain positive school morale.
- 2.4 Promotes a culture of collaboration, trust and shared leadership.
- 2.5Supports the staff through continuous improvement efforts.
- 2.6Addresses barriers to teacher and staff performance and provides positive working conditions to encourage retention of highly effective personnel.
- 2.7In collaboration with the school council, as appropriate, ensures a school safety plan is developed and implemented in alignment with district policy.
- 2.8Involves students, staff, parents, and the community to create and sustain a positive, safe, and healthy learning environment, which reflects state, district, and local school policies, and procedures.
- 2.9In collaboration with the school council, leads the development and/or implements best practices in school-wide behavior management that are effective within the school community and communicates behavior management expectations to students, teachers, and parents.
- 2.10Is visible, approachable, and dedicates time to listen to the concerns of students, teachers, and other stakeholders.
- 2.11Maintains a positive, inviting school environment that celebrates, promotes and assists in the development of the whole child/student, and values every child/student as an important member of the school community.

- Please give some examples of where you have sought out new opportunities or improved existing programs to create an environment where students and stakeholders thrive.
- Please give some examples of the strategies you used to create and sustain a positive and safe learning environment in your school.
- What are the strategies you use to nurture and sustain a climate of trust in your school?
- Please provide a few examples of how you model care for children or model other desired characteristics for teachers and staff.
- What are the internal and external factors that you perceive are affecting your school?
- How have you strived this year to make the school environment more academically rigorous?

Evidence provided by the principal:	
principal.	
Evaluator's Feedback:	

Performance Measure: ENVIRONMENT

Standard 5: Communication and Community Relations

The principal fosters the success of all students by communicating and collaborating effectively with stakeholders.

Sample Indicators: Examples may include, but are not limited to:

The principal

- 5.1Plans for and solicits staff, parent, and stakeholder input to promote effective decision-making and communication when appropriate.
- 5.2Communicates the mission and shared vision, long-and short-term goals, and the school improvement plan to all stakeholders.
- 5.3Disseminates information to staff, parents, and other stakeholders in a timely manner through multiple channels and sources.
- 5. Involves students, parents, staff and other stakeholders in a collaborative effort to establish positive relationships.
- 5.5Maintains visibility and accessibility to students, parents, staff, and other stakeholders.
- 5.6Speaks and writes in an explicit and professional manner to students, parents, staff, and other stakeholders.
- 5.7Provides a variety of opportunities for parent and family involvement in school activities.
- 5. Collaborates and networks with colleagues and stakeholders to effectively utilize the resources and expertise available in the local community.
- 5.9Advocates for students and acts to influence local, district, and state decisions affecting student learning.
- 5.10 Assesses, plans for, responds to, and interacts with the larger political, social, economic, legal, and cultural context that affects schooling based on relevant evidence.

- Please describe how you promote the success of all students through communication.
- How do you engage in open dialogue with multiple stakeholders from the larger school community?
- How do you involve parents and families in student learning?
- How do you disseminate needed information (such as student academic progress) to students, staff, parents, and the greater learning community?
- Please give an example of how you network with Individuals and groups outside the school (e.g., business and government organizations) to build partnerships for pursuing shared goals.

Evidence provided by the principal:	
Evaluator's Feedback:	

Performance Measure: INSTRUCTION

Standard 1. Instructional Leadership

The principal fosters the success of all students by facilitating the development, communication, implementation, and evaluation of a shared vision of teaching and learning that leads to student academic growth and school improvement.

Sample Performance Indicators: Examples may include, but are not limited to: The principal:

- 1.1Leads the collaborative development and sustainment of a shared vision for educational improvement and works with staff, students, parents, school councils and other stakeholders to develop a mission and programs consistent with the school and district improvement plan.
- 1.2Collaboratively plans, implements, supports, monitors, and evaluates instructional programs that enhance teaching and student academic progress, and lead to continuous school improvement.
- 1.3 Analyzes current academic achievement data and instructional strategies to make appropriate educational decisions to improve classroom instruction, increase student achievement, and improve overall school effectiveness.
- 1.4Demonstrates knowledge of research-based instructional best practices
- 1. Works collaboratively with staff to identify student needs and to design, revise, and monitor instruction to ensure effective delivery of the required curriculum.
- 1.6 Supports teachers to access resources (e.g., time, fiscal, human) for the successful implementation of effective instructional strategies.
- 1.7 Monitors and evaluates the use of assessment of and for learning (e.g., diagnostic, formative, summative assessments) to inform instructional practices and to provide timely and accurate feedback to students and parents.*
- 1.8Works with school council to design and implement effective and efficient schedules that protect and maximize instructional time.
- 1.9Provides the instructional focus and creates the culture for continuous learning of all members of the school community.
- 1.10Supports professional learning and instructional practices that incorporate the use of multiple sources of data and result in increased student growth.
- 1.11Participates, as appropriate, in professional learning alongside teachers when instructional strategies are being taught for future implementation.
- 1.12Demonstrates the importance of professional growth by providing adequate time and resources for teachers and staff to participate in professional learning (i.e., peer observation, mentoring, coaching, study groups, learning teams).
- 1.13Evaluates the impact professional learning has on the staff/school improvement and student academic progress.

- Please describe any innovative and effective leadership strategies that you have used this year.
- What opportunities have you created this year for collaboration among teachers?
- How have you strived this year to improve the teachers' effective instructional practices associated with different subject areas?
- How do you make sure curriculum standards are taught by the teachers and mastered by the students?
- How do you monitor teachers' performance and provide constructive feedback to them?
- What types of teacher learning and development activities or programs have you participated in this year? What have you learned?
- How do you involve the expertise of teacher leaders?

Evidence provided by the principal:		
Evaluator's Feedback:		

Performance Measure: PROFESSIONALISM

Standard 6: Professionalism

The principal fosters the success of all students by demonstrating professional standards and ethics, engaging in continuous professional learning, and contributing to the profession.

Sample Indicators: Examples may include, but are not limited to:

The principal:

- 6.1 Creates a culture of respect, understanding, sensitivity, and appreciation for students, staff, and other stakeholders, and models these attributes on a dally basis.
- 6.2 Works within professional and ethical guidelines to improve student learning and to meet school, district, and state requirements.
- 6.3 Maintains a professional appearance and demeanor.
- 6.4Models professional behavior and cultural competency to students, staff, and other stakeholders.
- 6.5 Maintains confidentiality.
- 6.6 Maintains a positive, optimistic, and straight-forward attitude.
- 6.7Provides leadership in the exchange of ideas and information with staff and other professionals.
- 6.8Works in a collegial and collaborative manner with other administrators, school personnel, and other stakeholders to communicate, promote, and support the shared vision, mission, and goals of the school district.
- 6.9Assumes responsibility for personal professional growth through accurate self-reflection on professional practice, and engages in continuous learning.
- 6.10Contributes and supports the development of the profession through service as an instructor, mentor, coach, presenter, and/or researcher.
- 6.11Remains current with research related to educational issues, trends, and practices and maintains a high level of technical and professional knowledge.

- Please give an example of a way in which you have demonstrated your professionalism in activities outside the school district.
- How do you communicate professional beliefs and values to all stakeholders?
- Give an example of a skill that you learned during professional interactions with colleagues that you have used successfully in your school.
- What professional learning have you sought out this year?
- In what ways have you observed a change in your role as a school leader and your leadership style?
- In what ways do you take an active role in professional organizations?

Evidence provided by the principal:			
		44	- 1,
Evaluator's Feedback:			

NEWPORT INDEPENDENT SCHOOLS PROFESSIONAL LEARNING & REFLECTION TEMPLATE OPGES: SCHOOL GUIDANCE COUNSELOR/SOCIAL WORKERS

OPGES Evaluatee	•
School	
Grade Level/Subject(s)	

Self-Reflection - Establishing Priority Growth Needs

	<u>Sen-Renection – Est</u>	Self-Assessment				
	Performance Measure Components	Sei	l		Γ	Rationale
			D	A	E	
	1A - Demonstrating Knowledge of Counseling Theory and Techniques					
ing	1B - Demonstrating Knowledge of Child and Adolescent Development					
: Plann	1C – Establishing Goals for Counseling Program					
Measure 1: Planning	1D - Demonstrating Knowledge of Regulations					
Ž	1E – Planning the Counseling Program					
	1F – Developing Plan to Evaluate Counseling Program					
	2A - Creating an Environment of Respect and Rapport					
Measure 2: Environment	2B - Establishing a Culture for Productive Communication					
e 2: Envi	2C – Managing Routines and Procedures					
Measure	2D – Establishing Standards of Conduct and Contributing to the Culture for Student Behavior					
	2E - Organizing Physical Space					
	3A – Assessing Student Needs					
3: Instruction	3B – Assisting Students and Teachers in Formulation of Academic, Personal, Social and Career Plans					
e 3: Ins	3C – Using Counseling Techniques					
Measure	3D – Brokering Resources to Meet Needs					
_	3E - Demonstrating Flexibility and Responsiveness					
ms.	4A - Reflecting on Practice			- 100V(g, 8%)		
4: Professionalism	4B – Maintaining Records					
4: Profe	4C – Communicating with Families					
Measure	4D - Participating in a Professional Community					
Σ	4E – Engaging in Professional Development					

Performance Measure Compo	nents	Self-Assessment			-	Ra	ationa	ale		
4F - Showing Professionalism										
		ti di ka Cin	• • • • • • •	K (4.3500)		Contract of			Sea by offer	
<u>Profession</u>	Professional Learning, Growth Goal, & Action Planning									
Performance Measure Components Circle/Highlight Professional Growth Priority Components from Self-Reflection Components for Professional Growth Circle/Highlight Professional Growth Priority Components from Self-Reflection Select ONE component from those circled for focused professional growth goal development					sional					
						gı	rowth	goal	developm	ent
1: Planning	1A 1B	1C	1D	1E	1F					
Ç										
	2A 2B	2C	2D	 2E						
2: Environment										
	3A 3B	3C	3D	3E						
3: Instruction										
				Щ	18.71					
4: Professionalism	4A 4B	4C	4D	4E	4F					
4. Froressionalism										
							1			
Circle/Highli	ght Current Le	vel of F	Perform	nance j	or the	1)	Α	E
	Selected	Growt	h Goal	Comp	onent:					
						——				
Professional Growth Goal What do I want to change about my se	milea that sidd									
effectively impact student learning?										
 What personal learning is necessary to What are the measures of success? 	make that cha	nge?	-							
The second of successive and second s										
			•							
Pro	ofessional Dev	elopm	ent/Le	arning	Action	Plan		-		
Steps for Professional Learning	Re	source	s/Supi	ort		Т	argete	ed Co	mpletion	Date
Toward Goal	Resources/Support							-1-1-11-11		
					····					

· · · · · · · · · · · · · · · · · · ·	Pro	ofessional Deve	elopment/Learning A	ction F	Plan		
	es of Goal Attainment ols/Instruments)					H. P. 1884 - 1884 - 1884 - 1884 - 1884 - 1884 - 1884 - 1884 - 1884 - 1884 - 1884 - 1884 - 1884 - 1884 - 1884 -	
Expected S	Student Learning Impact						
ldent	ify (by circling/highlightin		onstration of Goal ntation intended to a	lemon:	strate your proj	essional grou	vth.
Artifacts		Data Analysi	S		Ongoing Self-R	eflection	
Certificate of	f Completion	Collaboration	n with Colleague(s)		Observation/Walkthrough Data		
PLC Docume	nts	Other: (please	specify)		Other: (please sp	ecify)	
Administrator Signature; Date:							
Ref What pro	Review & Reflection lection Questions ogress are you making	No. 2017 and the contract of	OPTIONAL effections on Progres			Tables of the Control of the Control	al
What par helped w goal? Do	rour goal? rt of the action plan has rith progress toward the you need to add to or he action plan?	į					
Date	Status of Professional G	Growth Goal	Revisions	/Modi	fications	Admin. Initials	Evaluatee Initials
	of Year Reflection M						
Ref	lection Questions	End of	ear Reflections on P	rogres	s Toward Profe	ssional Grow	th Goal
• To what	extent did you achieve						

your goal?

Reflection Questions	End of Year Reflections on Progress Toward Professional Growth Goal						
Next Steps/Notes for Future Professional Growth							
	End of Year Reflection Meeting						
Evaluatee Signature:	Date:						
Administrator Signature:	Date:						

NEWPORT INDEPENDENT SCHOOLS PRE-OBSERVATION FORM

OPGES: THERAPEUTIC SPECIALIST/SPEECH

OPGES EVALUATEE	
SCHOOL	
DATE/TIME OF OBSERVATION	
OBSERVER	
QUESTIONS FOR DISCUSSION	NOTES/ANSWERS
1A: Demonstrating knowledge and skill in the	
specialist therapy area	
How will you demonstrate your knowledge	
and skill in the therapy area?	
Explain your certificate or license.	
1B: Establishing goals for the therapy program	
How do you determine the therapy goals?	
1C: Demonstrating knowledge of district, state	
and federal regulations and guidelines	
Discuss your knowledge of special	
education laws and procedure.	
1D: Demonstrating knowledge of resources	
both within and beyond the school and district	
 What is your knowledge base of resources 	
for students available through the school or	
district and in the community?	
1E: Planning the therapy program integrated	
with the regular school program to meet the	
needs of individual students	
Discuss how your plan includes the	
important aspects of work in the setting.	
How do you provide services to support individualized students/ yeards	
individualized students' needs.	
1F: Developing a plan to evaluate the therapy program	
How do you plan to evaluate the program?	
Discuss how your plan goals and evidence	
support each goal.	
Sabbout eagu Boan	
Is there anything else you would like me to specifically observe?	

	SSERVATION MEETING
*Evaluatee Signature:	Date:
*Administrator Signature:	Date:

NEWPORT INDEPENDENT SCHOOLS PRE-OBSERVATION FORM

OPGES: SCHOOL GUIDANCE COUNSELOR/SOCIAL WORKER

	OPGES EVALUATEE	
	SCHOOL	
	DATE/TIME OF OBSERVATION	
	OBSERVER	
	QUESTIONS FOR DISCUSSION	NOTES/ANSWERS
1A:	Knowledge of Counseling Theory What is your understanding of counseling theory and techniques?	
1B:	Knowledge of Students What understanding do you have of the developmental characteristics of your students, as well as exceptions to the patterns?	
1C:	Establishing Goals How are goals for the program determined? Are the goals clear and appropriate to the situation in the school and to the age of the students?	-
1D:	Knowledge of Regulations and Resources How do you demonstrate an awareness of government regulations relative to students? What resources for students do you utilize, either through the school, district or external partners?	
•	Plan the Counseling Program How does the counseling program include the important aspects of counseling in the setting?	
1F: •	Evaluating the Program How will you evaluate the program goals? What evidence will be collected to indicate the degree to which the goals have been met?	
	ere anything that you would like me to cifically observe?	

PRE-OBSERVATION MEETING	
*Evaluatee Signature:	Date;
*Administrator Signature:	Date:

NEWPORT INDEPENDENT SCHOOLS PROFESSIONAL LEARNING & REFLECTION TEMPLATE OPGES: LIBRARY MEDIA SPECIALIST

OPGES Evaluatee	
School	
Grade Level/Subject(s)	

Self-Reflection – Establishing Priority Growth Needs

			f-Ass			The state of the s
	Performance Measure Components	I	D	А	Е	Rationale
	1A - Demonstrating Knowledge of Content Curriculum and Process					
gii	1B - Demonstrating Knowledge of Students					
Plann	1C – Supporting Instructional Goals					
Measure 1: Planning	1D - Demonstrating Knowledge and Use of Resources					
Mea	1E – Demonstrating Knowledge of Literature and Lifelong Learning					
No. of Alexander	1F – Collaborating in the Design of Instructional Experiences					
ant	2A – Creating an Environment of Respect and Rapport					
ironme	2B – Establishing a Culture for Learning					
Measure 2: Environment	2C – Managing Library Procedures					
/leasure	2D – Managing Student Behavior					
2	2E - Organizing Physical Space					
u	3A – Communicating Clearly and Accurately					
tructic	3B – Using Questioning and Research Techniques					
Measure 3: Instruction	3C Engaging Students in Learning					
Aeasun	3D – Assessment in Instruction					
2	3E – Demonstrating Flexibility and Responsiveness					
	4A - Reflecting on Practice					
nalism	4B – Maintaining Accurate Records					
ofessio	4C – Communication with School Staff and Community					
Measure 4: Professionali	4D – Participating in a Professional Community					
Measu	4E – Growing and Developing Professionally					·
	4F – Collection Development and Maintenance					

						4	_							
	4H- Managing Personnel									·				
	4I – Professional Ethics											,		
	<u>Profes</u>	siona	al Le	arnir	ng, G	row	th G	oal,	& Ac	tion	Plann	ing		
	Performance Measure Components		Com ircle/	poner Highlig	i ts for ht Pro nents f	Prof essio	essio i nal Gr	nal Gr owth	owth Priority		Sel t	ect <u>ONE</u> consecution consecut	omponent ed for focu al growth opment	sed
Pla	anning	1A	1B	1C	1D	1E	1F							
En	vironment	2A	2B	2C	2D	2E								
Ins	struction	3A	3B	3C	3D	3E								
		4A	4B	4C	4D	4E	4F	4G	4H	41	·			
Pr	ofessionalism													
	Circ	cle/Hig	ghligh		ent Le lected	-	-		-		t	D	A	E
(essional Growth Goal What do I want to change about effectively impact student learni What personal learning is neces What are the measures of succe	ing? sary to			. A	?								
	teps for Professional Learnin		fessi	onal D	evelo	pmer	nt/Le	arning	Actic	on Pla	ın	-		-

Self-Assessment

Rationale

Performance Measure Components

		Pro	fessional Devel	opment/Learning	Action	Plan		
						,		
							<u> </u>	
	res of Goal Attainn ools/Instruments)	nent			5 12 <u> 14</u> 15			
	Student Learning I	mpact				·····		<u> </u>
Iden	itify (by circling/hig	ghlighting		nstration of Goal ation intended to	demon	strate your profes	sional grov	vth.
Artifacts	•		Data Analysis			Ongoing Self-Refl	lection	
Certificate	of Completion		Collaboration	with Colleague(s)		Observation/Wal	kthrough D	ata 📗
PLC Docum	ents		Other: (please sp	ecify)	·	Other: (please specif	у)	
and the second of the second o	Review & Refle	ection N	Meetings— P	rogress Toward	d Pro	fessional Grow	th Goal	
	NEVICW & NEIN	CCCIOII	vicetings 1	OPTIONAL OPTIONAL	<u>u 110</u>	iessional Glow	tii doai	
Re	eflection Questions		Re	flections on Progre	ess Tov	vard Professional G	Growth Go	al ,
towardWhat p helped goal? E	rogress are you ma your goal? art of the action pla with progress towa Oo you need to add the action plan?	an has ard the						
Date	Status of Profe	ssional G	rowth Goal	Revision	s/Mod	ifications	Admin. Initials	Evaluate Initials

-	Reflection Questions	End of Year Reflections on Progress Toward Professional Growth Goal
•	To what extent did you achieve your goal?	
	Next	Steps/Notes for Future Professional Growth
		End of Year Reflection Meeting
Eval	uatee Signature:	Date:
Adn	ninistrator Signature:	Date:

NEWPORT INDEPENDENT SCHOOLS PROFESSIONAL LEARNING & REFLECTION TEMPLATE OPGES: SCHOOL PSYCHOLOGISTS/DIAGNOSTICIAN

Self-Refle	ction – Establishing Priority Growth Needs
Grade Level/Subject(s)	
School	
OPGES Evalutee	

i,		Sel	f-A:	SS€	essm	ent	
<u> </u>	Performance Measure Components	'	D	,	Α	E	Rationale
	1A - Demonstrating Knowledge in Using Psychological Instruments to Evaluate Students]			
ning	1B - Demonstrating Knowledge of Child and Adolescent Development						
Measure 1: Planning	1C – Establishing Goals for Psychology Program						
leasure	1D - Demonstrating Knowledge of Regulations						
2	1E – Planning the Psychology Program						
	1F – Developing Plan to Evaluate Psychology Program						
ant	2A – Establishing Rapport with Students					974.77.cm	
ironme	2B - Establishing a Culture for Positive Mental Health						
3 2: Env	2C – Establishing and Maintaining Procedures			Ī			
Measure 2: Environment	2D – Establishing Standards of Conduct]			
	2E - Organizing Physical Space and Storage of Materials			1			
	3A – Responding to Referrals			1		al thereses	
ction	3B – Evaluating Student Needs with NASP Guidelines		F	1			
Instruc	3C – Chairing Evaluation Team			1			
Measure 3: Instruction	3D – Planning Interventions to Maximize Student's Likelihood of Success			1			
Mea	3E Maintaining Contact with Physicians						
	3F Demonstrating Flexibility and Responsiveness						
msi	4A - Reflecting on Practice	77 January	Ē				
ssional	4B – Communicating with Families			1			
. Profe	4C – Maintaining Accurate Records						
Measure 4: Professionalism	4D - Participating in a Professional Community						7
Me	4E – Engaging in Professional Development						

Performance Measure Compon	ents	Self-A	ssessm	ent			Rationa	le	
4F - Demonstrating Professionalism					· · · · · · · · · · · · · · · · · · ·				
			<u> </u>				<u>, 47 - TE (3 2 8)</u>		
Duefossion				I (D A!	Dl	!		
<u>Profession</u>					· · · · · · · · · · · · · · · · · · ·				
Performance Measure	Component Circle/Hig Priority Com	hlight Pr	ofessio	nal Gro	wth	circle	ONE comp ed for focus owth goal	sed profes	sional
	1A 1B	1C	1D	1E	1F		_		
1: Planning									
	2A 2B	2C	2D	2E					
2: Environment									
	3A 3B	3C	3D	3E	3F				
3: Instruction									
	4A 4B	4C	4D	4E	4F				
4: Professionalism									
								· .	
Circle/Highli	ght Current Le Selected		-	_		 	D	A	E
	Jelectet	a Growt	n doar	Comp	Jileiit.				
		· · · · · · · · · · · · · · · · · · ·							
Professional Growth Goal									
 What do I want to change about my see effectively impact student learning? 	ervices that will	l,							
 What personal learning is necessary to What are the measures of success? 	make that cha	inge?							
• Wildt die tile measures of success?									
	ofessional De	velopm	ent/Le	arning	Action	Plan			
Steps for Professional Learning Toward Goal	R	esource	es/Sup	port		Т	argeted Co	mpletion	Date
							··· · · · · · · · · · · · · · · · · ·		
							· · · · · ·		
						-			
							··		

	Pro	fessional Devel	opment/Learning /	Actio	n Plan		
Measures of Goal Attainn (Tools/Instruments)	nent						
Expected Student Learning I	Impact						
Idontify (by sinding /bis		the state of the s	nstration of Goal				
Identify (by circling/hig Artifacts		Data Analysis	ation intended to t	aemo	Ongoing Self-Refl		vtn.
Certificate of Completion		Collaboration	with Colleague(s)		Observation/Wal	 	Data
PLC Documents		Other: (please s			Other: (please specify		
Pro	ofessiona	Development/	Learning Goal & A	rtion	Plan Annroyal		
Evaluatee Signature:	a tit				Date:		
Administrator Signature:					Date:		
Reflection Questions What progress are you matoward your goal? What part of the action planed with progress toward goal? Do you need to add modify the action plan?	iking an has ard the	Re	flections on Progre	ess To	ward Professional G	rowth Go	al
Date Status of Profe	essional G	rowth Goal	Revisions	s/Mo	odifications	Admin. Initials	Evaluated Initials
End of Year Reflec	ction M	eeting- Leve	l of Attainmen	t fo	r Professional G	rowth G	oal
Reflection Questions	-	<u> </u>			ess Toward Professi		
	······································		· · · · · · · · · · · · · · · · · · ·		<u>-</u>		

your goal?

Reflection Questions	End of Year Reflections on Progress Toward Professional Growth Goal
Next S	teps/Notes for Future Professional Growth
	End of Year Reflection Meeting
Evaluatee Signature:	Date:
Administrator Signature:	Date:

NEWPORT INDEPENDENT SCHOOLS PROFESSIONAL LEARNING & REFLECTION TEMPLATE OPGES: THERAPEUTIC SPECIALISTS/SPEECH

<u>Self-Reflection – Establishing Priority Growth Needs</u>

		Sel	f-Ass	essm	ent	
	Performance Measure Components		D	Α	E	Rationale
	1A - Demonstrating Knowledge and Skill					
ing	1B - Establishing Goals for Therapy Program					
L: Planr	1C – Demonstrating Knowledge of Regulations					
Measure 1: Planning	1D - Demonstrating Knowledge of Resources					
ž	1E – Planning the Therapy Program					
	1F – Developing Plan to Evaluate Therapy Program					
	2A – Establishing Rapport with Students					
Measure 2: Environment	2B – Organizing Time Effectively					
2: Envir	2C – Establishing and Maintaining Procedures					
/leasure	2D – Establishing Standards of Conduct					
2	2E - Organizing Physical Space and Storage of Materials					
u	3A – Responding to Referrals					
tructio	3B – Developing and Implementing Treatment Plans					
3: Ins	3C – Communicating with Families					
Measure 3: Instruction	3D – Collecting Information & Writing Reports					
2	3E – Demonstrating Flexibility and Responsiveness					
	4A - Reflecting on Practice				3.446.50	
nalism	4B – Collaborating with Teachers & Administrators					
Measure 4: Professionalism	4C – Maintaining an Effective Data Management System					
re 4: Pı	4D - Participating in a Professional Community					·
Measu	4E – Engaging in Professional Development					
	4F - Demonstrating Professionalism					

Performance Measure Components	Components for Professional Growth Circle/Highlight Professional Growth Priority Components from Self-Reflection	Select ONE component from those circled for focused professional growth goal development
: Planning	1A 1B 1C 1D 1E 1F	
: Environment	2A 2B 2C 2D 2E	
Instruction	3A 3B 3C 3D 3E	
: Professionalism	4A 4B 4C 4D 4E 4F Image: Continuous point of the continuou	
Circle/Highl	ight Current Level of Performance for the Selected Growth Goal Component:	I D A E
Professional Growth Goal What do I want to change about my seffectively impact student learning? What personal learning is necessary to What are the measures of success?		
Pr	ofessional Development/Learning Action P	lan
Steps for Professional Learning Toward Goal	Resources/Support	Targeted Completion Date

Self-Assessment

Rationale

Performance Measure Components

Measures of Goal Attainment		<u> </u>			
(Tools/Instruments)					·
Expected Student Learning Impact					· · · · · · · · · · · · · · · · · · ·
Identify (by circling/highlightin	Demonstration o g) the documentation inter		nstrate your profess	sional grov	vth.
rtifacts	Data Analysis		Ongoing Self-Refl	ection	***************************************
Certificate of Completion	Collaboration with Collea	gue(s)	Observation/Wall	kthrough [ata
LC Documents	Other: (please specify)		Other: (please specify	<i>'</i>)	
ministrator Signature:			Date:		
	Meetings— Progress 1	Toward Pro		th Goal	
Review & Reflection	Meetings— Progress 1 OPTIONAL	Toward Pro		th Goal	
	OPTIONAL			No. 4 (0) 11 (0)	1
	OPTIONAL		ofessional Grow	No. 4 (0) 11 (0)	1
Review & Reflection Reflection Questions What progress are you making toward your goal? What part of the action plan has helped with progress toward the goal? Do you need to add to or	Reflections o		ofessional Grow ward Professional G	No. 4 (0) 11 (0)	il Evaluate Initials
Reflection Questions Reflection Questions What progress are you making toward your goal? What part of the action plan has helped with progress toward the goal? Do you need to add to or modify the action plan?	Reflections o	n Progress To	ofessional Grow ward Professional G	rowth Go	Evaluate

Next Steps/Notes for Future Professional Growth

End of Year Reflections on Progress Toward Professional Growth Goal

Reflection Questions

To what extent did you achieve

your goal?

Reflection Questions	tion Questions End of Year Reflections on Progress Toward Professional Growth Goal					
	End of Year Reflection Meeting					
Evaluatee Signature:	Date;					
Administrator Signature:	Date:					

NEWPORT INDEPENDENT SCHOOLS POST-OBSERVATION REFLECTION & CONFERENCE FORM OPGES: INSTRUCTIONAL SPECIALIST/COACH

OPGES EVALU	ATEE
SCI	HOOL HOOL
OBSE	RVER
DATE OF OBSERVA	TION
QUESTIONS	NOTES/ANSWERS
 4A: Reflecting on Practice What are some positive and negative characteristics of the instructional supprogram? What are some specific suggestions as how the program might be improved? 	
4B: Preparing and Submitting ReportsHow do you ensure timelines are met?	
 4C: Coordination of Work How do you collaborate with other instructional specialists/coaches within district? 	·
 4D: Participating in a Professional Commu Describe your role in the school's professional learning community. (Mutta support, cooperation, and collaboration with colleagues) How do you contribute to school and district events and projects? 	
 4E: Engage in Professional Development What do you see as the next step(s) in professional growth for addressing the needs you have identified through perseflection? Are you a member of any professional organizations? Are you professionally reading to enhat your pedagogy? Education research journals? Best practice books? Which been most helpful to you and why? 	nce
 4F: Showing Professionalism What do you believe to be the characteristics of an exemplary instructional specialist/coach? What are your personal goals to maint your professionalism? (Integrity, confident fairness, open-mindedness) Is there anything that you would like me to specifically know about your professional responsibilities? 	

Evaluator's Formative Observation Rating

	Rating					Rating			
Performance Measure 2: Environment	I	D	А	Е	Performance Measure 3: Instruction	l	D	A	E
A: Creating an Environment of Respect and Rapport					A: Communicating with Teachers				
B: Establishing a Culture for On- Going Improvement					B: Engaging Teachers in Learning New Instructional Skills				
C: Managing Procedures for Teachers					C: Sharing Expertise with Staff				
D: Establishing Norms of Behavior for Professional Interactions					D: Locating Resources for Teachers				
E: Organizing Physical Space for Training					E: Demonstrating Flexibility & Responsiveness				
POST-OBSERVATION MEETING									
*Evaluatee Signature: Date:									
*Administrator Signature:				Date:	Date:				

^{*}Denotes sharing of results, not necessarily agreement with the formative rating

NEWPORT INDEPENDENT SCHOOLS POST-OBSERVATION REFLECTION & CONFERENCE FORM OPGES: LIBRARY MEDIA SPECIALIST

OPGES EVALUATEE	
SCHOOL	
OBSERVER	
DATE OF OBSERVATION	
QUESTIONS	NOTES/ANSWERS
4A: Reflecting on Practice	
How often do you reflect on the effectiveness of services, resources, instructional strategies, and facilities to ensure that they are meeting the goals of the library program?	
 Are changes made to ensure that future needs are met for a growing dynamic program? 	
4B: Maintaining Accurate Records	
 How do you maintain accurate, current and accessible records including: catalog of resources; circulation records, inventory of equipment, statistics of use. Are these records reported at the end of year? How is this data used? 	
Communicating with Staff and Family How do you communicate with the school staff and families to keep them informed about the use of the library, new resources and service?	
 4D: Participating in a Professional Community How do you contributes to the school and the district by voluntarily participating in school events and serving on school and district committees? 	
4E: Growing & Developing Professionally How do you seek out opportunities for professional development?	
 4F: Collection Development and Maintenance How do you assess, makes new purchases, weed the collection of resources and equipment to keep the holding current and meet the needs of the curriculum? 	

0	PGES EV	/ALU/	ATEE						
		SCH	OOL						
	O	BSER	VER					•	
DATE	OF OBSE	RVAT	TION						
QUESTION	S				NOTES/ANSW	ERS			
 4G: Managing the Library Budget How do you develop the budget proposal? Do you follow department and/or district guidelines? 					•				
 4H: Managing Personnel How do you delegate responsibility and/or provide training? 							***************************************		
4I: Professional EthicsHow do you ensure copy followed?	right laws	s are							
Is there anything that you work specifically know about your presponsibilities?	orofession	nal	itor's	Forma	tive Observation Rating	A place and Microsophical and Allers and All		MC-MC-MC-MC-MC-MC-MC-MC-MC-MC-MC-MC-MC-M	
		Rat				r 24.	Rai	ing	agradi shek
Performance Measure 2: Environment	ľ	D	A	E	Performance Measure 3: Delivery of Services	ı	D	А	Е
A: Creating an Environment of Respect and Rapport					A: Communicating Clearly & Accurately				
B: Establishing a Culture for Learning					B: Using Questioning and Research Techniques				
C: Managing Library Procedures					C: Engaging Students in Learning				
D: Managing Student Behavior					D: Assessment in Instruction				
E: Organizing Physical Space					E: Demonstrating Flexibility & Responsiveness				
The section of the se			-						
		P	OST-C	BSERV	ATION MEETING				
*Evaluatee Signature:					Date:				

POST-OBSERVATION MEE	TING
*Administrator Signature:	Date:

^{*}Denotes sharing of results, not necessarily agreement with the formative rating

NEWPORT INDEPENDENT SCHOOLS

PRE-OBSERVATION FORM OPGES: INSTRUCTIONAL SPECIALIST/COACH

OPGES EVALUATEE	
SCHOOL	
DATE/TIME OF OBSERVATION	
OBSERVER	
QUESTIONS FOR DISCUSSION	NOTES/ANSWERS
 1A: Knowledge of Special Area and Professional Development How do you demonstrate knowledge of your specialty area and current trends in 	
professional development?	
 1B: Knowledge of Programs and Teacher Skills How do you demonstrate knowledge of the school's program and of teacher skill in delivering that program? 	
1C: Establishing Goals	
 What are your goals for the instructional support program? 	
Are the goals clear and suitable to the situation and need of the staff?	
 1D: Knowledge of Resources What available resources are you aware of in the school, district and in larger professional community for teachers to advance their skills? 	
 Planning Instructional Support How does your plan designed to support teachers in the improvement of their skills? 	
 1F: Evaluating Instructional Support How will you evaluate your goals? What evidence will be collected to indicate the degree to which the goals have been met? 	
Is there anything that you would like me to specifically observe?	

PRE-OBSERVATION MEETIN	G
*Evaluatee Signature:	Date:
*Administrator Signature:	Date:

NEWPORT INDEPENDENT SCHOOLS PRE-OBSERVATION FORM

OPGES: LIBRARY MEDIA SPECIALIST

OPGES EVALUATEE	
SCHOOL	
DATE/TIME OF OBSERVATION	
OBSERVER	
QUESTIONS FOR DISCUSSION	NOTES/ANSWERS
1A: Knowledge of Content	
What is your identified student learning	
target(s)? (if applicable)	
How will you demonstrate your knowledge	
of curriculum, information, media, digital	
literacy, and the research process?	
1B: Knowledge of Students	
 How do you demonstrate knowledge of students' developmental levels, basic skills, 	
backgrounds and interests, as well as	
abilities and special needs?	
How do you demonstrate knowledge of	
planning and developing resources based	
on students?	
1C: Supporting Instructional Goals	
How do you demonstrate understanding of	
the instructional goals for the different	
disciplines and diverse student	
populations?	
What resources do you provide –	
technology and instructional services to	
support these goals? 1D: Knowledge and Use of	
Resources	
What is your knowledge base of available	
resources within the school's library	
collection; electronically or online?	
Discuss how you seek other resources	
throughout the district, from agencies,	
organizations, and institutions within the	
community at large.	,
1E: Knowledge of Literature and Lifelong	
Learning	
What is your knowledge of current and	
classic literature?	
How do you promote reading for pleasure	
and the love of learning?	

OPGES EVALUATEE	
SCHOOL	
DATE/TIME OF OBSERVATION	
OBSERVER	·
QUESTIONS FOR DISCUSSION	NOTES/ANSWERS
 1F: Collaborating in the Design of Instructional Experiences How do you collaborate with teachers in planning and implementing learning activities? 	
Is there anything else you would like me to specifically observe?	
PRE-O	BSERVATION MEETING

PRE-OBSERVATION MEETING	
*Evaluatee Signature:	Date:
*Administrator Signature:	Date:

,

NEWPORT INDEPENDENT SCHOOLS PROFESSIONAL LEARNING & REFLECTION TEMPLATE OPGES: INSTRUCTIONAL SPECIALIST/COACH

OPGES Evaluatee	
School	
Grade Level/Subject(s)	

Self-Reflection - Establishing Priority Growth Needs

	<u> </u>					F., S. C.
	Performance Measure Components	Sel	If-Ass D	essm A	ent E	Rationale
	1A - Demonstrating Knowledge of Content and Pedagogy					
gui	1B - Demonstrating Knowledge of School's Program					
L: Plann	1C – Establishing Goals for Instructional Outcomes					
Measure 1: Planning	1D - Demonstrating Knowledge of Resources					
Σ	1E Planning the Instructional Support Program					
	1F – Developing Plan to Evaluate Instructional Support Program					
	2A - Creating an Environment of Respect and Rapport					
ronment	2B - Establishing a Culture for Ongoing Improvement					
2: Envi	2C – Managing Procedures for Teachers					
Measure 2: Environment	2D – Establishing Norms of Behavior for Professional Interactions					
	2E - Organizing Physical Space for Training					
_	3A – Collaborating with Teachers					
Measure 3: Instruction	3B – Engaging Teachers in Learning New Instructional Skills					
e 3: Ins	3C – Sharing Expertise with Staff					
Measur	3D – Locating Resources for Teachers					
CONTRACTOR	3E - Demonstrating Flexibility and Responsiveness	10.00		og selvensjer		
lism	4A - Reflecting on Practice					
essiona	4B – Preparing and Submitting Budgets and Reports					
Measure 4: Professionalism	4C – Coordinating Work with other Instructional Specialists					
asure	4D - Participating in a Professional Community					
ğ	4E – Engaging in Professional Development					

Performance Measure Compo	nents	Self-	Assess	ment			Ration	ale	···········
4F - Demonstrating Professionalism									
		provencia provencia		ga kanzari ya		No. 1 to 1	BB Propries	en e	a go a garanta a sa an an
			* * * * * * * * * * * * * * * * * * *	Contraction of the second	Committee against the same	the term to the second second	mark ere is been to be a get	est tell a little en a spettill a tallet	•
<u>Profession</u>	al Learning,	Grov	vth G	oal, 8	& Acti	on Plan	ning		
Performance Measure	Components Circle/Highli Priority Compo	ight Pro	ofession	nal Grov	wth	circle	ONE comp ed for focu owth goal	sed profes	sional
	1A 1B	1C	1D	1E	1F				
1: Planning									
	2A 2B	2C	2D	2E					
: Environment									
	3A 3B	3C	3D	3E					
: Instruction		\Box	П						
The state of the s				Щ_					
: Professionalism	4A 4B	4C	4D	4E	4F				
r. Troicssionansin									
								T	T
Circle/Highli	ight Current Lev	el of P	erform	ance f	or the	l .	D	Α	E
	Selected (Growth Goal Component:							
Professional Growth Goal What do I want to change about my so effectively impact student learning? What personal learning is necessary to What are the measures of success?		ge?						10.500	
	- 5		.J				<u>.</u>		
	ofessional Deve	elopm	ent/Le	arning	Action	Plan			
Steps for Professional Learning Toward Goal	Res	source	s/Supp	oort		Т	argeted Co	mpletion	Date
			···		·····				

f							
		9					
	res of Goal Attainment pols/Instruments)				And Affiliation of the Community of the		<u> 18 - 18 - 18 - 18 - 18 - 18 - 18 - 18 </u>
Expected	Student Learning Impact						
Iden	tify (by circling/highlightin		enstration of Goal	dama	nstrata vaur profes	cional avoi	
Artifacts		Data Analysis			Ongoing Self-Refl		
Certificate o	of Completion	Collaboration	with Colleague(s)		Observation/Wal	kthrough [Data Data
PLC Docume	ents	Other: (please s	pecify)		Other: (please specify	y)	
valuatee Signature: dministrator Signatu	ure;				Date:		
	Review & Reflection	81 38 00000000	OPTIONAL	W. S. S. S.	fessional Grow		al <i>2</i> 0
What present toward with the body wi	rogress are you making your goal? art of the action plan has with progress toward the o you need to add to or the action plan?						
Date	Status of Professional (Growth Goal	Revision	s/Mo	odifications Admin. Initials		Evaluatee Initials
<u>End</u>	of Year Reflection N	eeting- Leve	el of Attainmer	it for	Professional G	rowth G	<u>oal</u>
Re	flection Questions	End of Y	ear Reflections on	Progr	ess Toward Professi	ional Grow	rth Goal
• To what your goa	extent did you achieve al?						

Reflection Questions	End of Year Reflections on Progress Toward Professional Growth Goal
Next S	teps/Notes for Future Professional Growth
	End of Year Reflection Meeting
Evaluatee Signature:	Date:
Administrator Signature:	Date:

NEWPORT INDEPENDENT SCHOOLS POST-OBSERVATION REFLECTION & CONFERENCE FORM OPGES: SCHOOL GUIDANCE COUNSELOR/SOCIAL WORKER

	OPGES EVALUATEE	
	SCHOOL	
	OBSERVER	
	DATE OF OBSERVATION	
	QUESTIONS	NOTES/ANSWERS
4A:	Reflecting on Practice What are some positive and negative characteristics of the guidance program? What are some specific suggestions as to how the program might be improved?	
4B:	Preparing and Submitting Reports How do you ensure timelines are met?	
4C:	Communicating with Families How do you provide thorough and accurate information to families about the counseling program as a whole and about individual students?	
4D:	Participating in a Professional Community Describe your role in the school's professional learning community. (Mutual support, cooperation, and collaboration with colleagues)	
•	How do you contribute to school and district events and projects?	
4E:	Engage in Professional Development What do you see as the next step(s) in your professional growth for addressing the needs you have identified through personal reflection?	
•	Are you a member of any professional organizations? Are you professionally reading to enhance your pedagogy? Education research journals? Best practice books? Which have been most helpful to you and why?	
4F:	Showing Professionalism What do you halious to be the	
•	What do you believe to be the characteristics of an exemplary counselor/social worker? What are your personal goals to maintain your professionalism? (Integrity, confidentiality, fairness, open-mindedness)	
spe	nere anything that you would like me to cifically know about your professional ponsibilities?	

Evaluator's Formative Observation Rating

		Rat	ting				Ra	ting	
Performance Measure 2: Environment	l	D	A	E	Performance Measure 3: Instruction	ı	D	А	E
A: Creating an Environment of Respect and Rapport					A: Assessing Student Needs				
B: Establishing a Culture for Productive Communication					B: Assisting Students & Teachers in Formulation of Academic, Personal, Social, and Career Plans				
C: Managing Routines & Procedures					C: Using Counseling Techniques				
D: Establishing Standards of Conduct & Contributing to the Culture of Student Behavior					D: Brokering Resources to Meet Needs				
E: Organizing Physical Space					E: Demonstrating Flexibility & Responsiveness				
Norther Riches Land Work (Albert March Land Land Land Land Land Land Land Land					CTANANTAN TO PROPERTY AND ADDRESS COMMENTS OF THE STAN AND ADDRESS COMMENTS AND ADDRESS COMMENTS AND ADDRESS C			等於 斯里斯尔比拉 好客说的	
		P		DBSERV <i>A</i>	ATION MEETING			**:	771 903
*Evaluatee Signature: Date:								<u>Political as a t</u>	The second second
*Administrator Signature:	Date:	Date:							

^{*}Denotes sharing of results, not necessarily agreement with the formative rating

NEWPORT INDEPENDENT SCHOOLS POST-OBSERVATION REFLECTION & CONFERENCE FORM OPGES: SCHOOL PSYCHOLOGIST/DIAGNOSTICIAN

OPGES EVALUATEE	
SCHOOL	
OBSERVER	
DATE OF OBSERVATION	
QUESTIONS	NOTES/ANSWERS
 4A: Reflecting on Practice How often do you reflect on the effectiveness of services, resources, and strategies to ensure that they are meeting the goals of the psychology program? Are changes made to ensure that future needs are met for the program? 	
 4B: Communicating with Families How do you communicate with families to secure permission for evaluations? How do you ensure the communication is done so in a manner that is sensitive to cultural and linguistic traditions? 	
4C: Maintaining accurate records How do your ensure your records are accurate, legible, well organized and stored in a secure location?	
 4D: Participating in a professional community In which school and district events are you an active participant? 	
 4E: Engaging in professional development How do you seek opportunities for professional development? 	
 4F: Showing professionalism Discuss a time when you assumed a leadership role with colleagues. Share a time when you demonstrated a high standard of honesty, integrity while ensuring confidentiality. Is there anything that you would like me to specifically know about your professional responsibilities? 	

Evaluator's Formative Observation Rating

Rating			Rating							
Domain 2: The Environment	1	D	Α	E	Domain 3: Delivery of Service		D	Α	E	
A: Establishing rapport with students					A: Responding to referrals					
B: Establishing a culture for positive mental health					B: Evaluating student needs with NASP guidelines					
C: Establishing and maintaining clear procedures					C: Chairing evaluation team					
D: Establishing standards of conduct					D: Planning interventions to maximize student's likelihood of success					
E: Organizing physical space for testing and storage of materials					E: Maintaining contact with physicians and community mental health service providers					
		F: Demonstrating flexibility and responsiveness								
NOTE: The evaluator may	use pro	fessional	judgmer	nts to omit	any categories if necessary to ensure al	ignment	to job ex	pectation	S.	
POST-OBSERVATION MEETING *Evaluatee Signature: Date:										
*Administrator Signature:				Date:						

^{*}Denotes sharing of results, not necessarily agreement with the formative rating

NEWPORT INDEPENDENT SCHOOLS POST-OBSERVATION REFLECTION & CONFERENCE FORM OPGES: THERAPEUTIC SPECIALIST/SPEECH

OPGES EVALUATEE	
SCHOOL	
OBSERVER	
DATE OF OBSERVATION	
QUESTIONS	NOTES/ANSWERS
 4A: Reflecting on Practice How often do you reflect on the effectiveness of your practices? Discuss suggestions as to how the therapy program might be improved. 4B: Collaborating with teachers and administrators How do you communicate with teachers and administrators regarding individual cases? 4C: Maintaining an effective data management system How do you maintain an effective datamanagement system for monitoring student progress? Discuss how you utilized data to adjust student treatment. 	
 4D: Participating in a professional community In which school and district events are you an active participant? 	
 4E: Engaging and professional development How do you seek opportunities for professional development? 	
 4F: Showing professionalism Discuss a time when you assumed a leadership role with colleagues. Share a time when you demonstrated a high standard of honesty, integrity while ensuring confidentiality. 	
Is there anything that you would like me to specifically know about your professional responsibilities?	

Evaluator's Formative Observation Rating

Performance Measure 2:		Ra	ting		Performance Measure 3:	Rating		ting		
Environment	I D A E Instruction		Instruction		D	Α	E			
A: Establishing rapport with students					A: Responding to referrals					
B: Organizing time effectively					B: Developing and implementing treatment plans					
C: Establishing and maintaining Procedures					C: Communicating with families					
D: Establishing standards of conduct					D: Collecting information; writing reports					
E: Organizing physical space & storage of materials					E: Demonstrating flexibility and responsiveness					
POST-OBSERVATION MEETING										
*Evaluatee Signature: Date:										
*Administrator Signature:	Date:				···					

^{*}Denotes sharing of results, not necessarily agreement with the formative rating

NEWPORT INDEPENDENT SCHOOLS PRE-OBSERVATION FORM

OPGES: SCHOOL PSYCHOLOGIST/DIAGNOSTICIAN

OPGES EVALUATEE	
SCHOOL	
DATE/TIME OF OBSERVATION	
OBSERVER	
QUESTIONS FOR DISCUSSION	NOTES/ANSWERS
 1A: Knowledge and skill in using psychological instruments to evaluate students. How will you demonstrate your knowledge of a wide range of psychological instruments to evaluate students? Explain how you know which instrument to use with each student. 1B: Knowledge of child and adolescent development and psychopathology How do you demonstrate knowledge of 	
child and adolescent development? 1C: Establishing goals for the psychology	
program appropriate to the setting	
 How do you determine the goals for the treatment program to ensure appropriateness to the situation and age of the students? 	
1D: Knowledge state and federal regulations	
 and the resources both within and beyond the school and district What is your knowledge base of resources for students available through the school or district and in the community? Discuss your knowledge of governmental regulations. 	
1E: Planning the psychology program	
 integrated with the regular school program Discuss how your plan includes preventive and meets the individual needs of students. 	
 1F: Developing a plan to evaluate the psychology program How do you plan to evaluate the program? Discuss how you will collect and utilize evidence to indicate the degree to which goals have been met. Is there anything else you would like me to approximately observed? 	
specifically observe?	

PRE-OBSERVATION MEETING	
*Evaluatee Signature:	Date:
*Administrator Signature:	Date:

Newport Independent Schools PPGES Self Reflection, PGP, and Goals

Principal	
School	
Level/Grades	
School Year	

SELF-REFLECTION ON THE PPGES PERFORMANCE MEASURES

кеди	ect on the effectiveness and adequacy of your p	oractio	ce in e	acn o	j tne	performance measures in the table below.
PERFORMANCE MEASURE		AS	SEI SSESS		JT	STRENGTHS AND AREAS FOR GROWTH
		1	D	А	Е	STRENGTHS AND AREAS FOR GROWTH
P L A N N I N G	Mission, Vision and Core Values Effective educational leaders develop, advocate, and enact a shared mission, vision, and core values of high-quality education and academic success and well-being of each student.					
	Operations and Management Effective educational leaders manage school operations and resources to promote each student's academic success and well-being.					
	School Improvement Effective educational leaders act as agents of continuous improvement to promote each student's academic success and well-being.					
E N V I R	Equality and Cultural Responsiveness Effective educational leaders strive for equity of educational opportunity and culturally responsive practices to promote each student's academic success and well-being.					·
O N M E N	Professional Community for Teachers and Staff Effective educational leaders foster a professional community of teachers and other professional staff to promote each student's academic success and well-being					
i N S T	Curriculum, Instruction & Assessment Effective educational leaders develop and support intellectually rigorous and coherent systems of curriculum, instruction, and assessment to promote each student's academic success and well-being.					

R U C T I	Community of Care & Support for Students Effective educational leaders cultivate an inclusive, caring, and supportive school community that supports the academic success and well-being of each student.						
N	Professional Capacity of School Personnel Effective educational leaders develop the professional capacity and practice of school personnel to promote each student's academic success and well-being.						
P R O F E S	Ethics and Professional Norms Effective educational leaders act ethically and according to professional norms to promote each student's academic success and well-being.						
O N A L I S	Meaningful Engagement of Families and Community Effective educational leaders engage families and the community in meaningful, reciprocal, and mutually beneficial ways to promote each student's academic success and well-being.			Para and and and and and and and and and an			
	PRINCIPAL'S	PRO	OFE	SSIC	NC	AL GROWTH GOAL	
	Professional Growth Goal Statemer (Based on the Self-Reflection)	nt					
						rowth Action Plan spact his/her professional growth goal.	-
	Strategies/Actions What strategies/actions will I need to do in order to assist my sch reaching the goal? How will I accomplish my goal?	ool in			What	Resources/Support resources will I need to complete my plan? What support will I need?	Targeted Completion Date When will I complete each identified strategy/action?
	·						

PROFESSIONAL GROWT	H GOAL & ACTIO	N PLAN APPROVAL
Principal Signature:		Date:
Superintendent/Designee Signature:		Date:
MID-YEAR PPGES DATA,		
)-YEAR DATA ANA	ALYSIS
Date of Data Analysis		
Data Selected		Analysis & Results of Data
Student Achievement Data, Non-Academic Data, Supervisor Feedback, etc		Provide Data Evidence
		Provide Data Evidence

PP	GES MID-YEAR SURVEY REFLECTIONS	
Type of Survey		
Date of Survey		
Number of Surveys Distributed	Number of Completed Surveys Returned	Percentage of Completed Surveys Returned
Survey Reflection Questions	Principal Reflection	s on Survey Results
What did teachers/staff perceive as major strengths?		
What did teachers/staff perceive as major weaknesses?		
List any factors that might have influenced the results.		

PPGES (MID-YEAR RE	EVIEW & REFLECTION MEETING	
Feedback to Principal Revisions/Modifications of Strategies or Action Plans			
Principal Signature:			Date:
Superintendent/Designee Signature:			Date:
END-OF-YEAR PP	GES DATA	, SURVEY RESULTS	S, & REFLECTIONS
	PPGES END-C	DF-YEAR DATA ANALYSIS	
Date of Data Analysis			
Data Selected Student Achlevement Data, Non-Acader Supervisor Feedback, etc	mic Data,	■ がしたいから さたてだいた こと コー・数 フォニイ さつ しきゅうぎょう	sis & Results of Data ovide Data Evidence
DDG	ES END OF V	EAR SURVEY REFLECTION	OMC
Type of Survey	LS END-OT-	LAR SORVET REFEECTION	, .
Date of Survey			
Number of Surveys Distributed	Number	of Completed Surveys Returned	Percentage of Completed Surveys Returned
Survey Reflection Questions		Principal Reflection	ns on Survey Results
 What did teachers/staff perceive as major strengths? 	:		

• What did teachers/staff perceive as major weaknesses?

influenced the results.

List any factors that might have

PPGES END-OF	EAR REVIEW & REFLECTION MEETING
Feedback to Principal & Next Steps	
Principal Signature:	Date:
Superintendent/Designee Signature:	Date:

NEWPORT INDEPENDENT SCHOOLS PPGES SUMMATIVE EVALUATION

<u></u>							
PRINCIPAL							
SCHOOL						-	
GRADE LEVEL(S)			,				
SCHOOL-YEAR							
		-15.5.76.420					****
		SITE	VISIT DATA				
		Site Vi	sit 1	Site Visit 2		Option	al Site Visit
Date							NAME OF THE PARTY
Pre-Conference Meetin (OPTIONAL)	g Date						
Post-Conference Meeting (Date shared if complete electronically/virtually	ed						, , , , , , , , , , , , , , , , , , , ,
	OVERALL PERF Please check which		lies to the Principal be Exemplary		Deve	loping	Ineffective
PLANNING			Exemplary	Accomplished	Deve	eloping	Ineffective
Mission, Vision and Core Valu							
School Improvement							
ENVIRONMENT Equity and Cultural Responsi			 				
Professional Community for							
INSTRUCTION Curriculum, Instruction and A	ssessment						
Community of Care and Suppo Professional Capacity of Scho	ort for Students				L		
PROFESSIONALISM							
Ethics and Professional Norm		1 1					
Meaningful Engagement of F	amilies and Community	<u> </u>					
:	EXEMPLARY	AC	COMPLISHED	DEVELOPIN	G	INF	FFECTIVE
SUMMATIVE RATING							
	<u></u>		L				

rincipal's Comments:	- <u> </u>		
uperintendent/Designee's Comments:			
he signed after all information above h	as heen completed and discussed		
be signed after all information above h	as been completed and discussed		
be signed after all information above h EMPLOYMENT RECOMMENDATION TO	Meets PPGES Requirements for Re-employment	Does Not M	leet PPGES Requirements Re-employment
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE	Meets PPGES Requirements	Does Not M	
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee	Meets PPGES Requirements for Re-employment	Does Not M for	
EMPLOYMENT RECOMMENDATION TO	Meets PPGES Requirements for Re-employment	Does Not M for	Re-employment
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee Certifled employees must make their appeals to this summa	Meets PPGES Requirements for Re-employment tive evaluation within the time frames, mandated in	Does Not M for	and the local district evaluation plan. Principal Agrees Disagree
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee Certifled employees must make their appeals to this summa	Meets PPGES Requirements for Re-employment tive evaluation within the time frames, mandated in	Does Not M for	and the local district evaluation plan. Principal Agrees Disagree
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee Certifled employees must make their appeals to this summa	Meets PPGES Requirements for Re-employment tive evaluation within the time frames, mandated in	Does Not M for 704 KAR 3:345 Sections 7, 8, 9,	Re-employment and the local district evaluation plan. Principal Principal
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee Certifled employees must make their appeals to this summa	Meets PPGES Requirements for Re-employment tive evaluation within the time frames, mandated in	Does Not M for 704 KAR 3:345 Sections 7, 8, 9,	and the local district evaluation plan. Principal Agrees Disagree
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee Certifled employees must make their appeals to this summa SUMMA	Meets PPGES Requirements for Re-employment tive evaluation within the time frames, mandated in	Does Not M for 704 KAR 3:345 Sections 7, 8, 9,	and the local district evaluation plan. Principal Agrees Disagree

Newport Independent Schools PPGES Site Visit Form

Principal	
School	
Grade Level(s)	
School Year	
F	IRST SITE VISIT
Date of Site Visit	
Site Visit Observation Notes & Feedback	
FIRSTISTIE VIS Principal Signature:	T & REFLECTION MEETING
Principal Signature:	Date:
Superintendent/Designee Signature:	Date:

Performance Measure: Planning

PSEL Standard 1: Mission, Vision & Core Values

Effective educational leaders develop, advocate, and enact a shared mission, vision, and core values of high-quality education and academic success and well-being of each student

- a) Develop an educational mission for the school to promote the academic success and well-being of each student.
- b) In collaboration with members of the school and the community and using relevant data, develop and promote a vision for the school on the successful learning and development of each child and on instructional and organizational practices that promote such success.
- c) Articulate, advocate, and cultivate core values that define the school's culture and stress the imperative of child-centered education; high expectations and student support; equity, inclusiveness, and social justice; openness, caring, and trust; and continuous improvement.
- d) Strategically develop, implement, and evaluate actions to achieve the vision for the school.
- e) Review the school's mission and vision and adjust them to changing expectations and opportunities for the school, and changing needs and situations of students.
- f) Develop shared understanding of and commitment to mission, vision, and core values within the school and the community.
- g) Model and pursue the school's mission, vision, and core values in all aspects of leadership

Standard 1. Evidence requested by the evaluator or provided by the principal: Indicate contributor with an (E) or (P).	
SEL Standard 1. Evaluator's Feedback:	

Performance Measure: Planning

PSEL Standard 9: Operations and Management

Effective educational leaders manage school operations and resources to promote each student's academic success and well-being,

- a) Institute, manage, and monitor operations and administrative systems that promote the mission and vision of the school,
- b) Strategically manage staff resources, assigning and scheduling teachers and staff to roles and responsibilities that optimize their professional capacity to address each student's learning needs.
- c) Seek, acquire, and manage fiscal, physical, and other resources to support curriculum, instruction, and assessment; student learning community; professional capacity and community; and family and community engagement.
- d) Are responsible, ethical, and accountable stewards of the school's monetary and non-monetary resources, engaging in effective budgeting and accounting practices.
- e) Protect teachers' and other staff members' work and learning from disruption.
- f) Employ technology to improve the quality and efficiency of operations and management.
- g) Develop and maintain data and communication systems to deliver actionable information for classroom and school improvement,
- h) Know, comply with, and help the school community understand local, state, and federal laws, rights, policies, and regulations so as to promote student success.
- () Develop and manage relationships with feeder and connecting schools for enrollment management and curricular and instructional articulation.
- j) Develop and manage productive relationships with the central office and school board.
- bevelop and administer systems for fair and equitable management of conflict among students, faculty and staff, leaders, families, and community.
- Manage governance processes and internal and external politics toward achieving the school's mission and vision.

PSEL Standard 9. Evidence requested by the evaluator or provided by the principal: Indicate contributor with an (E) or (P).	
PSEL Standard 9. Evaluator's Feedback:	

Performance Measure: Planning

PSEL Standard 10: School Improvement

Effective educational leaders act as agents of continuous improvement to promote each student's academic success and well-being.

- a) Seek to make school more effective for each student, teachers and staff, families, and the community.
- b) Use methods of continuous improvement to achieve the vision, fulfill the mission, and promote the core values of the school.
- c) Prepare the school and the community for improvement, premoting readiness, an imperative for improvement, instilling mutual
 commitment and accountability, and developing the knowledge, skills, and motivation to succeed in improvement.
- d) Engage others in an ongoing process of evidence-based inquiry, learning, strategic goal setting, planning, implementation, and evaluation for continuous school and classroom improvement.
- e) Employ situationally-appropriate strategies for improvement, including transformational and incremental, adaptive approaches and attention to different phases of implementation.
- f) Assess and develop the capacity of staff to assess the value and applicability of emerging educational trends and the findings of research for the school and its improvement.
- g) Develop technically appropriate systems of data collection, management, analysis, and use, connecting as needed to the district office and external partners for support in planning, implementation, monitoring, feedback, and evaluation.
- h) Adopt a systems perspective and promote coherence among improvement efforts and all aspects of school organization, programs, and services.
- Manage uncertainty, risk, competing initiatives, and politics of change with courage and perseverance, providing support and encouragement, and openly communicating the need for, process for, and outcomes of improvement efforts.
- j) Develop and promote leadership among teachers and staff for inquiry, experimentation and innovation, and initiating and implementing improvement.

PSEL Standard 10. Evidence requested by the evaluator or provided by the principal: Indicate contributor with an (E) or (P).	
PSEL Standard 10. Evaluator's Feedback:	

Performance Measure: Environment

PSEL Standard 3: Equality & Cultural Responsiveness

Effective educational leaders strive for equity of educational opportunity and culturally responsive practices to promote each student's academic success and well-being.

- a) Ensure that each student is treated fairly, respectfully, and with an understanding of each student's culture and context.
- b) Recognize, respect, and employ each student's strengths, diversity, and culture as assets for teaching and learning.
- c) Ensure that each student has equitable access to effective teachers, learning opportunities, academic and social support, and other resources necessary for success.
- d) Develop student policies and address student misconduct in a positive, fair, and unbiased manner.
- e) Confront and alter institutional biases of student marginalization, deficit-based schooling, and low expectations associated with race, class, culture and language, gender and sexual orientation, and disability or special status.
- f) Promote the preparation of students to live productively in and contribute to the diverse cultural contexts of a global society.
- g) Act with cultural competence and responsiveness in their interactions, decision making, and practice.
- h) Address matters of equity and cultural responsiveness in all aspects of leadership.

PSEL Standard 3. Evidence requested by the evaluator or provided by the principal: Indicate contributor with an (E) or (P).	
PSEL Standard 3. Evaluator's Feedback:	

Performance Measure: Environment

PSEL Standard 7: Professional Community for Teachers and Staff

Effective educational leaders foster a professional community of teachers and other professional staff to promote each student's academic success and well-being.

- a) Develop workplace conditions for teachers and other professional staff that promote effective professional development, practice, and student learning.
- b) Empower and entrust teachers and staff with collective responsibility for meeting the academic, social, emotional, and physical needs of each student, pursuant to the mission, vision, and core values of the school.
- c) Establish and sustain a professional culture of engagement and commitment to shared vision, goals, and objectives pertaining to the education of the whole child; high expectations for professional work; ethical and equitable practice; trust and open communication; collaboration, collective efficacy, and continuous individual and organizational learning and improvement.
- d) Promote mutual accountability among teachers and other professional staff for each student's success and the effectiveness of the school as a whole,
- e) Develop and support open, productive, caring, and trusting working relationships among leaders, faculty, and staff to promote professional capacity and the improvement of practice.
- f) Design and implement job-embedded and other opportunities for professional learning collaboratively with faculty and staff.
- g) Provide opportunities for collaborative examination of practice, collegial feedback, and collective learning.
- h) Encourage faculty-initiated improvement of programs and practices.

	PSEL Standard 7. Evidence requested by the evaluator or provided by the principal: Indicate contributor with an (E) or (P).
G .	PSEL Standard 7. Evaluator's Feedback:

Performance Measure: Instruction

PSEL Standard 4: Curriculum, Instruction and Assessment

Effective educational leaders develop and support intellectually rigorous and coherent systems of curriculum, instruction, and assessment to promote each student's academic success and well-being.

- a) Implement coherent systems of curriculum, instruction, and assessment that promote the mission, vision, and core values of the school, embody high expectations for student learning, align with academic standards, and are culturally responsive.
- b) Align and focus systems of curriculum, instruction, and assessment within and across grade levels to promote student academic success, love of learning, the identities and habits of learners, and healthy sense of self.
- c) Promote instructional practice that is consistent with knowledge of child learning and development, effective pedagogy, and the needs of each student.
- d) Ensure instructional practice that is intellectually challenging, authentic to student experiences, recognizes student strengths, and is differentiated and personalized.
- e) Promote the effective use of technology in the service of teaching and learning.
- f) Employ valid assessments that are consistent with knowledge of child learning and development and technical standards of measurement.
- g) Use assessment data appropriately and within technical limitations to monitor student progress and improve instruction.

PSEL Standard 4. Evidence requested by the evaluator or provided by the principal: Indicate contributor with an (E) or (P).	
PSEL Standard 4. Evaluator's Feedback:	

Performance Measure: Instruction

PSEL Standard 5: Community of Care and Support for Students

Effective educational leaders cultivate an inclusive, caring, and supportive school community that promotes the academic success and well-being of each student.

- a) Build and maintain a safe, caring, and healthy school environment that meets the academic, social, emotional, and physical needs of each student.
- b) Create and sustain a school environment in which each student is known, accepted and valued, trusted and respected, cared for, and encouraged to be an active and responsible member of the school community.
- c) Provide coherent systems of academic and social supports, services, extracurricular activities, and accommodations to meet the range of learning needs of each student.
- d) Promote adult-student, student-peer, and school-community relationships that value and support academic learning and positive social and emotional development.
- e) Cultivate and reinforce student engagement in school and positive student conduct.
- f) Infuse the school's learning environment with the cultures and languages of the school's community.

PSEL Standard 5. Evidence requested by the evaluator or provided by the principal: Indicate contributor with an (E) or (P).	
PSEL Standard 5. Evaluator's Feedback:	

Performance Measure: Instruction

PSEL Standard 6: Professional Capacity of School Personnel

Effective educational leaders develop the professional capacity and practice of school personnel to promote each student's academic success and well-being.

- a) Recruit, hire, support, develop, and retain effective and caring teachers and other professional staff and form them into an educationally effective faculty.
- b) Plan for and manage staff turnover and succession, providing opportunities for effective induction and mentoring of new personnel.
- c) Develop teachers' and staff members' professional knowledge, skills, and practice through differentiated opportunities for learning and growth, guided by understanding of professional and adult learning and development.
- d) Foster continuous improvement of individual and collective instructional capacity to achieve outcomes envisioned for each student.
- e) Deliver actionable feedback about instruction and other professional practice through valid, research-anchored systems of supervision and evaluation to support the development of teachers' and staff members' knowledge, skills, and practice.
- f) Empower and motivate teachers and staff to the highest levels of professional practice and to continuous learning and improvement,
- g) Develop the capacity, opportunities, and support for teacher leadership and leadership from other members of the school community.
- h) Promote the personal and professional health, well-being, and work-life balance of faculty and staff.
- 1) Tend to their own learning and effectiveness through reflection, study, and improvement, maintaining a healthy work-life balance.

PSEL Standard 6. Evidence requested by the evaluator or provided by the principal: Indicate contributor with an (E) or (P).	
PSEL Standard 6. Evaluator's Feedback:	

Performance Measure: Professionalism

PSEL Standard 2: Ethics and Professional Norms

Effective educational leaders act ethically and according to professional norms to promote each student's academic success and well-being.

- a) Act ethically and professionally in personal conduct, relationships with others, decision-making, stewardship of the school's resources, and all aspects of school leadership.
- b) Act according to and promote the professional norms of integrity, fairness, transparency, trust, collaboration, perseverance, learning, and continuous improvement.
- c) Place children at the center of education and accept responsibility for each student's academic success and well-being.
- d) Safeguard and promote the values of democracy, individual freedom and responsibility, equity, social justice, community, and diversity.
- e) Lead with Interpersonal and communication skill, social-emotional insight, and understanding of all students' and staff members' backgrounds and cultures.
- f) Provide moral direction for the school and promote ethical and professional behavior among faculty and staff.

PSEL Standard 2. Evidence requested by the	
evaluator or provided by the principal:	
Indicate contributor with an (E) or (P).	
Indicate contributor with all (E) or (F).	
ł	
PSEL Standard 2. Evaluator's Feedback:	

Performance Measure: Professionalism

PSEL Standard 8: Meaningful Engagement of Families and Community

Effective educational leaders engage families and the community in meaningful, reciprocal, and mutually beneficial ways to promote each student's academic success and well-being.

- a) Are approachable, accessible, and welcoming to families and members of the community.
- b) Create and sustain positive, collaborative, and productive relationships with families and the community for the benefit of students.
- c) Engage in regular and open two-way communication with families and the community about the school, students, needs, problems, and accomplishments.
- d) Maintain a presence in the community to understand its strengths and needs, develop productive relationships, and engage its resources for the school.
- e) Create means for the school community to partner with families to support student learning in and out of school.
- f) Understand, value, and employ the community's cultural, social, intellectual, and political resources to promote student learning and school improvement.
- g) Develop and provide the school as a resource for families and the community.
- h) Advocate for the school and district, and for the importance of education and student needs and priorities to families and the community.
- 1) Advocate publicly for the needs and priorities of students, families, and the community.
- j) Build and sustain productive partnerships with public and private sectors to promote school improvement and student learning,

PSEL Standard 8. Evidence requested by the evaluator or provided by the principal:		
Indicate contributor with an (E) or (P).		
PSEL Standard 8. Evaluator's Feedback:		
Principal Signature:		Date
Superintendent/Designee Signature:		Date

NEWPORT INDEPENDENT SCHOOLS TPGES PRE-OBSERVATION FORM

TEACHER	
SCHOOL	
GRADE LEVEL/SUBJECT(S)	
NUMBER OF STUDENTS	
DATE/TIME OF OBSERVATION	
OBSERVER	
QUESTIONS FOR DISCUSSION	NOTES/ANSWERS
1A: Knowledge of ContentWhat is your identified student learning target(s)?	
 What information specific to your students' backgrounds, skills, and interests have you taken into consideration when planning the lesson? 	
 How will you differentiate instruction for individuals or groups of students? 	
1C: Selecting Instructional Outcomes	
 How are the learning targets congruent with the current standards? 	
How does this learning fit in the overall	
sequence of learning for this class?	
1D: Knowledge of ResourcesWhat instructional resources will you and	
the students be using for this lesson? How	
will they impact student learning?	
1E: Designing Coherent Instruction	
 How does your plan for this lesson help students develop proficiency of the desired 	
essential skills? What learning experiences are designed for students to engage with the intended outcomes?	
 How will you engage the students in the learning? What will you do? What will the students do? Provide any materials that the students will be using. 	
1F: Designing Student Assessment	
How and when will you know whether the	
students have achieved the learning target(s)? How do you plan to use the results of the assessment?	
Is there anything that you would like me to specifically observe during the lesson?	

	PRE-OBSERVATION MEETING	
*Teacher Signature:		Date:
*Administrator Signature:		Date:

NEWPORT INDEPENDENT SCHOOLS POST-OBSERVATION REFLECTION & CONFERENCE FORM

TEACHER	
SCHOOL	
GRADE LEVEL/SUBJECT(S)	
OBSERVER	
DATE OF OBSERVATION	
QUESTIONS	NOTES/ANSWERS
4A: Reflecting on Teaching	
 In general, how successful was the lesson? Did the students achieve the learning targets? How do you know? (In addition to the student work witnessed by the observer, what other student work samples, evidence or artifacts 	
assisted you in making your determination for success?)	
 To what extent did classroom procedures, student conduct, and physical space contribute to or hinder student learning? 	
 Did you depart from your plan? If so, how and why? 	
 If you had an opportunity to teach this lesson again to the same group of students, what would you do differently, and why? 	
4B: Maintaining Accurate Records	
 How do you use data to guide your 	
planning and instruction?	
How is individual progress shared and/or	
celebrated with students? (In what ways do students have opportunities to view and maintain their assessment information?)	
4C: Communicating with Families	
 How do you communicate with families about the instructional program and convey information about individual student 	
progress?	
 4D: Participating in a Professional Community Describe your role in the school's professional learning community. (Mutual support, cooperation, and collaboration with colleagues) How do you contribute to school and district events and projects? 	
4E: Growing & Developing Professionally	
 What do you see as the next step(s) in your professional growth for addressing the needs you have identified through personal reflection? 	
	· · · · · · · · · · · · · · · · · · ·

	•			
Are you a member of any	professional			
organizations?				
 Are you professionally re 	ading to enhance			
your pedagogy? Education	on research			
journals? Best practice b	ooks? Which have			
been most helpful to you	and why?			
4F: Demonstrating Profession	nalism			
What do you believe to be	e the			
characteristics of an exer	nplary teacher?			
What are your personal g	goals to maintain			
your professionalism? (In	tegrity, confidentiality,			
fairness, open-mindedness)				
Is there anything that you wo	uld like me to			
specifically know about the le	sson or your			
professional responsibilities?				
	Evaluator's	s Formati	ve Observation Rating	
Measure 2: The Classroom Environment	Rating		Measure 3:	Rating
ne Classroom Environment	I D A	E	Instruction	I D A E
A: Creating an Environment of Respect and Rapport			A: Communicating with Students	
B: Establishing a Culture of Learning			B: Using Questioning and Discussion Techniques	
C: Managing Classroom			C: Engaging Students in	
Procedures			Learning	
D: Managing Student Behavior			D: Using Assessment in Instruction	
E: Organizing Physical			E. Dononoughushing Classificity	
Space			E: Demonstrating Flexibility	
	POST-	OBSERVA1	FION MEETING	
*Teacher Signature:	* 2000年3月1日 李安多公 1200年3月7	<u>Spainter pe Davill</u>	Date:	AND
				•
*Administrator Signature:				
Administrator agriature:			Date:	

^{*}Denotes sharing of results, not necessarily agreement with the formative rating

NEWPORT INDEPENDENT SCHOOLS TPGES/OPGES REVIEW & REFLECTION MEETING FORM

(OPTIONAL)

What is the review & reflection meeting? The review and reflection of formative assessments and evidence toward goals in the classroom allows teachers and administrators to take the time to look at the evidence and note progress and make any corrections during the process rather than at the end of the year.

	REVIEW &	REFLECTION MEETING CHECKLIST
Complete	e prior to the Review & Refle	ction Meeting
	Review Self-Reflection	
Bring to 1	the Review & Reflection Mee	ting
	Data showing student	achievement
	Artifacts/Evidence of p	progress towards PGP
Be prepa	red to discuss these items at	the Review & Reflection Meeting
	Share your analysis of	the year-to-date progress
	Discuss any modification	ons needed for your plans based on the data
	Identify next steps and	any support needed
Observation Q How do you improvement		NOTES/REFLECTIONS
 what evide What profedecisions influence 	s do you still need to grow and ence can you show or provide? essional practices and n your work have had the most on your ability to support hievement?	
Observation (How has the profession	Questions (Measure 4) his goal caused you to change al practice? his change caused an increase	

REVIEW & REFLECTION MEETING	
Teacher Signature:	Date:
Administrator Signature:	Date:

NEWPORT INDEPENDENT SCHOOLS TPGES PROFESSIONAL LEARNING & REFLECTION TEMPLATE

	Teacher					
	School					
	Grade Level/Subject(s)					
	<u>Self-Reflection – Es</u>	tabl	ishi	ng P	rior	ity Growth Needs
	Performance Measure Components			essm		
145 45 135		ı	D	Α	E	Rationale
M e	1A - Demonstrating Knowledge of Content and Pedagogy					
a s u	1B - Demonstrating Knowledge of Students					
r e	1C - Selecting Instructional Outcomes					
1 :	1D - Demonstrating Knowledge of Resources					
P a	1E - Designing Coherent Instruction					
n n i	1F - Designing Student Assessment					
n g						
M e	2A - Creating an Environment of Respect and Rapport					
a s u	2B - Establishing a Culture for Learning					
r e	2C - Managing Classroom Procedures					
2 : E	2D - Managing Student Behavior					
n v						
r	25. Ownership of Disserted Conserva					
n m	2E - Organizing Physical Space	┞┈┘	L			
e n t						
M e	3A - Communicating with Students					
a s	3B - Using Questioning and Discussion Techniques				Ħ	
u r	3C - Engaging Students in Learning					
e 3	3D - Using Assessment in Instruction					
: I n						
s t r	3E - Demonstrating Flexibility and Responsiveness					

		-						
t i								
o n								
M e	4A - Reflecting on Teaching							
a s u	4B - Maintaining Accurate Records							
r e	4C - Communicating with Families							
4:	4D - Participating in a Professional Community							
P r o	4E - Growing and Developing Professionally							
fessionalism	4F - Demonstrating Professionalism							
राजनीर	Professional Learning, Growth Goal, & Action Planning							

Performance Measure	Cir	cle/High	s for Pr nlight Pr ponents	ofessio	nal Gro	circle	ONE comp d for focus owth goal	ed profes	sional	
1: Planning	1A	1B	1C	1D	1E	1F				
2: Environment	2A	2B	2C	2D	2E					
3: Instruction	3A	3B	3C	3D	3E					
3. Histraction										
4: Professionalism	4A	4B	4C	4D	4E	4F				
4. Professionalism										
Circle/Highlight Current Level of Performance for the								D	Α	Е
	Selected Growth Goal Component:									

 What do I want to change a effectively impact student learning? What is my personal learning change? What are the measures of states. 		
	Professional Development/Learning Act	ion Plan
Steps for Professional Learni Toward Goal	Resources/Support	Targeted Completion Date
Measures of Goal Attainmer (Tools/Instruments)	nt	
Expected Student Learning Imp	Demonstration of Goal ighting) the documentation intended to de	monstrate your professional arouth
Artifacts	Data Analysis	Ongoing Self-Reflection
Certificate of Completion	Collaboration with Colleague(s)	Observation/Walkthrough Data
PLC Documents	Other: (please specify)	Other: (please specify)
Profe	ssional Development/Learning Goal & Acti	on Plan Approval
Teacher Signature:		Date:
Administrator Signature:		Date:
Review & Reflec	tion Meetings- Progress Toward I OPTIONAL	Professional Growth Goal

Reflections on Progress Toward Professional Growth Goal

Professional Growth Goal

Reflection Questions

he action p	at part of the action plan with progress toward the ou need to add to or modify lan?				
Date	Status of Professional Grow	vth Goal	Revisions/Modifications	Admin. Initials	Teacher Initials
	e menositri seri a transia a ratan e rata e suna propaga estra e trans e estra antica de comença de comença de				
<u>End</u>	of Year Reflection Meet	ting- Level o	f Attainment for Professiona	al Growth Go	<u>oal</u>
Re	flection Questions	End of Year	Reflections on Progress Toward Pro	fessional Grow	th Goal
To wour goal?	vhat extent did you achieve				
	Novt St				get i gar ene
	Next Survey of the Next Survey o	eps/Notes for i	uture Professional Growth		
		nt Man			
		End of Year R	eflection Meeting Date:		
eacher Signature:		•			
eacher Signature: dministrator Signatu	ıre:		Date:	<u> </u>	

NEWPORT INDEPENDENT SCHOOLS TPGES/OPGES SUMMATIVE EVALUATION

~					
EVALUATEE					
SCHOOL					
GRADE LEVEL/SUBJECT(S)/RC	DLE				
EVALUATOR					
SUMMATIVE CYCLE Please check which box applies to the evalu		Year Summative Cycle	Three Year	Summative Cycle	
		DBSERVATION DATA			
	Observation	1 Observation 2	2 Observation 3	Optional	
	Obs. Type:	Obs. Type:	Obs. Type:	Observation	
Date					
Pre-Conference Meeting Date (OPTIONAL)					
Post-Conference Meeting Date (Date information was shared if completed electronically)					
gi.	IMMATIVE PATI	NGS FOR PERFORMA	NCE MEASURES	**************************************	
	Please che	eck which box applies to the eval	uatee		
	Exemplar	y Accomplishe	d Developing	Ineffective	
Measure 1: Planning					
Measure 2: Environment					
Measure 3: Instruction					
Measure 4: Professionalism					
OVERALL SUMMATIVE RATING	EXEMPLARY	ACCOMPLISHED	DEVELOPING	INEFFECTIVE	
Please check which box applies to the evaluatee					

valuatee's Comments:		· · · · · · · · · · · · · · · · · · ·			
valuator's Comments:					
be signed after all information above h	has been completed and discussed:				
be signed after all information above h	nas been completed and discussed:				
EMPLOYMENT	nas been completed and discussed: Meets PGES Requirements for Re-employment	Does Not fo	Meet PGE or Re-empl	-	ement
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE	Meets PGES Requirements			-	ement
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE lease check which box applies to the evaluatee	Meets PGES Requirements for Re-employment	fo	r Re-empl	loyment	
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee	Meets PGES Requirements for Re-employment	fo	r Re-empl	loyment	
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee Pertified employees must make their appeals to this summa	Meets PGES Requirements for Re-employment ative evaluation within the time frames, mandated in 70	fo	r Re-empl	loyment	ation plan
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee Pertified employees must make their appeals to this summa	Meets PGES Requirements for Re-employment Intive evaluation within the time frames, mandated in 70	fo	r Re-empl	district evalu	ation plan Evalua Disagr
EMPLOYMENT RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee Certified employees must make their appeals to this summa	Meets PGES Requirements for Re-employment ative evaluation within the time frames, mandated in 70	4 KAR 3:345 Sections 7, 8,	r Re-empl	I district evalu Evaluatee Agrees	ation plan Evalua Disagro
RECOMMENDATION TO DISTRICT OFFICE Please check which box applies to the evaluatee Certified employees must make their appeals to this summa	Meets PGES Requirements for Re-employment ative evaluation within the time frames, mandated in 70	4 KAR 3:345 Sections 7, 8,	r Re-empl	I district evalu Evaluatee Agrees	ation plan. Evaluat Disagre